

**ALAMO AREA  
COUNCIL OF GOVERNMENTS**

**SAN ANTONIO, TEXAS**

**COMPREHENSIVE ANNUAL FINANCIAL REPORT  
FOR THE YEAR ENDED DECEMBER 31, 2020**

**Prepared by:**  
Blanca Tapia, Controller

**ALAMO AREA COUNCIL OF GOVERNMENTS**  
**Comprehensive Annual Financial Report**  
**For the Year Ended December 31, 2020**

TABLE OF CONTENTS

**Page  
Number**

**INTRODUCTORY SECTION**

|                                      |      |
|--------------------------------------|------|
| Letter of Transmittal.....           | i    |
| Organizational Chart.....            | xx   |
| List of Principal Officials .....    | xxi  |
| GFOA Certificate of Achievement..... | xxii |

**FINANCIAL SECTION**

|  |   |
|--|---|
| Independent Auditor’s Report .....         | 1 |
| Management’s Discussion and Analysis ..... | 4 |

**Basic Financial Statements:**

Government-wide Financial Statements:

|                                 |    |
|---------------------------------|----|
| Statement of Net Position ..... | 12 |
| Statement of Activities.....    | 13 |

Fund Financial Statements:

|   |    |
|---|----|
| Balance Sheet – Governmental Funds .....  | 14 |
| Reconciliation of the Governmental Funds Balance<br>Sheet to the Statement of Net Position .....  | 15 |
| Statement of Revenues, Expenditures and Changes in<br>Fund Balances – Governmental Funds .....  | 16 |
| Reconciliation of the Statement of Revenues, Expenditures<br>and Changes in Fund Balances of Governmental Funds<br>to the Statement of Net Position ..... | 17 |
| Notes to the Financial Statements.....  | 18 |

# ALAMO AREA COUNCIL OF GOVERNMENTS

## Comprehensive Annual Financial Report For the Year Ended December 31, 2020

### TABLE OF CONTENTS

|  | <b><u>Page<br/>Number</u></b> |
|--|-------------------------------|
| <b>Required Supplementary Information:</b>   |                               |
| Schedule of Changes in Net Pension Liability and Related Ratios.....                           | 39                            |
| Schedule of Employer Contributions – Texas County and District Retirement System.....          | 40                            |
| Notes to Schedule of Employer Contributions – Texas County and District Retirement System..... | 41                            |
| <b>Supplementary Information:</b>  |                               |
| Combining Fund Financial Statements and Schedules:   |                               |
| Nonmajor Governmental Funds:   |                               |
| Combining Balance Sheet.....   | 44                            |
| Combining Statement of Revenues, Expenditures and Changes in Fund Balances .....               | 47                            |
| Indirect Costs and Employee Benefit Schedules:   |                               |
| Schedule of Indirect Costs .....   | 50                            |
| Schedule of Employee Benefits (Fringe and Release Time) .....                                  | 51                            |
| <b>Other Information:</b>  |                               |
| Intellectual and Developmental Disabilities Services Schedules (Unaudited):                    |                               |
| Reconciliation of Total Expenditures to Fourth Quarter Financial Report.....                   | 52                            |
| Reconciliation of Total Revenue to Fourth Quarter Financial Report.....                        | 53                            |
| Reconciliation of Total Revenue to First Quarter FY 21 Financial Report.....                   | 54                            |
| Schedule of Revenues and Expenditures by Source of Funds.....                                  | 55                            |
| Schedule of Indirect Costs .....   | 56                            |

# ALAMO AREA COUNCIL OF GOVERNMENTS

## Comprehensive Annual Financial Report For the Year Ended December 31, 2020

### TABLE OF CONTENTS

|  | <u>Table</u> | <u>Page<br/>Number</u> |
|--|--------------|------------------------|
| Schedule of Insurance in Effect .....                      |              | 57                     |
| Schedule of Professional and Consulting Services.....      |              | 59                     |
| Schedule of Legal Services.....                            |              | 63                     |
| Schedule of Lease and Rental Commitments .....             |              | 64                     |
| Schedule of Space Occupied in a State-Owned Facility ..... |              | 65                     |
| Schedule of Bonded Employees .....                         |              | 66                     |
| <br><b>STATISTICAL SECTION</b>                             |              |                        |
| Financial Trends:  |              |                        |
| Net Position by Component.....                             | 1            | 68                     |
| Changes in Net Position .....                              | 2            | 69                     |
| Fund Balances – Governmental Funds.....                    | 3            | 70                     |
| Changes in Fund Balances – Governmental Funds .....        | 4            | 71                     |
| Revenue Capacity:  |              |                        |
| Principle Source of Revenues.....                          | 5            | 72                     |
| Demographic and Economic Information:                      |              |                        |
| Demographic and Economic Statistics .....                  | 6            | 73                     |
| Principal Employers .....                                  | 7            | 74                     |
| Operating Information:                                     |              |                        |
| Operating Indicators by Function .....                     | 8            | 75                     |
| Full-Time Equivalent Employees .....                       | 9            | 76                     |
| Capital Asset Statistics by Function .....                 | 10           | 77                     |

**ALAMO AREA COUNCIL OF GOVERNMENTS**  
**Comprehensive Annual Financial Report**  
**For the Year Ended December 31, 2020**

TABLE OF CONTENTS

**Page  
Number**

**SINGLE AUDIT SECTION**

|  |    |
|--|----|
| Independent Auditor’s Report on Internal Control over Financial Reporting<br>and on Compliance and Other Matters Based on an Audit of<br>Financial Statements Performed in Accordance With<br><i>Government Auditing Standards</i> .....       | 78 |
| Independent Auditor’s Report on Compliance for Each Major<br>Program and on Internal Control Over Compliance in<br>Accordance with the <i>Uniform Grant Guidance</i> and the<br>State of Texas <i>Uniform Grant Management Standards</i> ..... | 80 |
| Schedule of Expenditures of Federal and State Awards.....  | 82 |
| Notes to the Schedule of Expenditures of Federal and State Awards .....  | 87 |
| Schedule of Findings and Questioned Costs .....  | 88 |
| Summary Schedule of Prior Audit Findings.....  | 94 |

**THIS PAGE LEFT BLANK INTENTIONALLY**

## **INTRODUCTORY SECTION**



# 2020 ANNUAL REPORT



|  |    |
|--|----|
| Letter from AACOG Board Chair and Vice Chair       | 3  |
| 2020 Management Team                               | 5  |
| 2020 Board of Directors                            | 6  |
| Alamo Regional Transit                             | 8  |
| Area Agencies on Aging and Veteran Services        | 10 |
| Compatible Use Program                             | 14 |
| Intellectual and Developmental Disability Services | 15 |
| Natural Resources                                  | 16 |
| Public Safety                                      | 17 |
| Regional Services                                  | 19 |
| Resource Recovery                                  | 20 |
| Weatherization Assistance Program                  | 21 |
| 2020–2021 Budgets                                  | 22 |



Dear AACOG members and residents of the Alamo Region:

It seems like the annual letter from the Chair and Vice Chair of the Alamo Area Council of Governments—AACOG carries the same tune year after year. What a great year! Or what a banner year! What can we say about 2020? There were 29 days in February, the 2020 Census was completed, and we were hit with COVID-19! So it has been a different year; we have had to adjust to the “new norm” of wearing masks, getting our temperatures checked, convening meetings virtually, etc. Yet, AACOG still managed to continue its great tradition of providing outstanding services to its member governments and its residents.

We are proud of the way AACOG responded to the COVID-19 pandemic. The agency leadership ensured all employees were able to work remotely when local community leaders ordered a “work safe stay home” order. On March 25, 2020, all AACOG employees began working remotely. Some service delivery had to be modified but AACOG continued to deliver services to member governments and residents. On May 4, 2020, up to 25% of AACOG employees began working from the AACOG facility while the remaining employees continued to work from home. At the publication of this report, up to 75% of AACOG employees are back in the office. Precautionary measures continue to be taken in the office for all AACOG employees and guests. Temperature takers and screeners are located at the entrance of the facility and screen all employees and guests. Personal Protective Equipment—PPE is provided to employees when needed. Employees and guests are required to wear masks and keep a six foot distance in offices and meeting rooms.

AACOG also received significant CARES Act funds to address the pandemic. AACOG’s budget increased about \$15 million across several programs including Transportation, Regional Services, and Aging. Essential workers like bus drivers and other employees who were in direct contact with the public were provided hazard pay. Older adults, seniors 60 and older, were provided \$100 gift cards and food boxes. The Alamo Service Connection—ASC, an information and referral service, the Texas Veterans Network coordination center, and the Alamo Regional Transit—ART control center implemented a new call center technology in August. The new call center technology allows these center employees to take calls from any internet based location, such as the office, home, or internet café. This technology is particularly important during this time when in person services are limited. Our live person answer rate is over 99%.

AACOG has transitioned to a hybrid of service delivery when serving residents and members. AACOG Board and Committee meetings were transitioned to virtual meetings in March and are now held virtually and in person. We have also delivered a series of virtual workshops for Aging, Economic and Community Developers, and Intellectual and Developmental Disabilities—IDD caregivers. In the spring of 2020, the AACOG Public Safety department, through a grant from the Texas Department of Agriculture—TDA was able to distribute 150 credit card skimmer devices to 65 law enforcement jurisdictions in our region. Due to limited in person training capabilities, training was delivered virtually. In addition, AACOG developed short videos for the public in English and Spanish to learn of the dangers of credit card skimmers not only at gas station pumps but also ATMS.

AACOG continued the tradition of earning various recognitions in 2020. Two photos were selected as winners by two national organizations. The National Association of

Regional Commissions—NARC selected a photo of one of our veterans having a socially distant 93rd birthday party organized by his senior companion—Veteran Demonstration Senior Companion program—in May of 2020. This photo was only one of six photos recognized nationally by NARC. The other photo selected was the Intergovernmental Service Agreement—IGSA signing ceremony; this photo was recognized by the National Association of Development Organizations—NADO. NADO also recognized two AACOG programs: IGSA and the Property Assessed Clean Energy—PACE as 2020 NADO Impact Award winners. In September, the National Association of Area Agency on Aging—N4A recognized AACOG’s Older Relative Caregivers Back to School Project with the N4A Aging Innovations Award.

Our Compatible Use Program—CUP is completing a regional compatible use plan for Joint Base San Antonio—JBSA—Randolph, Camp Bullis, Lackland, and a comprehensive plan for Kelly Field, to ensure our military continues, and grows, its missions. Continuing our commitment to the military installations, our Executive Director was elected to the Association of Defense Communities Board of Directors in August of 2020. In serving our service members, veterans, and their dependents, we rebranded our TXServes-San Antonio program to the Texas Veterans Network—TVN. TVN is a \$2 million three year grant funded by the Texas Workforce Commission allowing us to retain coordination services to active duty, veterans, and veteran dependents not only in the Alamo region but also Corpus Christi and Laredo regions.

My personal favorite initiative in 2020 is the Atascosa Cowboy Connect. As the Atascosa County judge, I worked closely with the mayors of Poteet, Pleasanton, and Jourdanton and the ART Director to commit and fund the Atascosa Cowboy Connect. This kicked off on October 1, 2020, with a deviated fixed route between these three cities. Transportation between our cities is critical to continued economic and community development for Atascosa County. We got inspiration for our project from Connect Seguin.

AACOG will close 2020 with the acquisition of a 133,000 square foot complex located at 2700 NE Loop 410 in San Antonio. We anticipate that all employees and programs with the exception of the Police Academy, will be fully transitioned into this new space before the end of the year. We look forward to having our Board meetings in a new state of the art Board room and hope to be able to report a new shooting range for our police academy cadets in 2021.

So while 2020 will go down in history as the year of the “new norm”, it will remain business as usual at AACOG. We look forward to continuing to serve our member governments and residents in 2021 from our new facility. And we stand ready to make adjustments to our services as needed with whatever comes our way. Please enjoy a trip down memory lane in the following pages of AACOG’s 2020 Annual Report.

Charging ahead to 2021!



Robert L. Hurley  
County Judge, Atascosa County  
AACOG Chairman



Suzanne de Leon  
Mayor, Balcones Heights  
AACOG Vice Chair

## MANAGEMENT TEAM



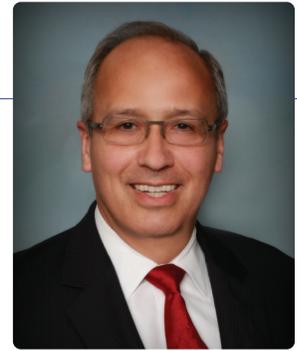
**Diane Rath**  
Executive Director



**John Clamp**  
Chief Financial Officer



**Stella Garcia**  
Senior Director of Operations



**Clifford Herberg**  
General Counsel



**Jacob Ulczynski**  
Senior Director, IDD Services and  
Agency Coordination



**Julio Elizondo**  
Budget Officer



**Deedra Johnson**  
Director of Human Resources



**Claudia Mora**  
Director of Regional Services



**Sean Scott**  
Director of Transportation and  
Natural Resources



**Blanca Tapia**  
Comptroller



**Gloria Vasquez**  
Director of Aging and  
Veterans Programs





## 2020 Board of Directors

**Robert L. Hurley** • Chairman, County Judge  
Atascosa County, Representing Atascosa County

**Suzanne de Leon** • Vice Chair, Mayor  
Balcones Heights, Representing Suburban Cities—GBCCC

## BOARD OF DIRECTORS

**Luana Buckner • Chair**

Edwards Aquifer Authority, Representing Special Districts

**Tommy Calvert • Commissioner**

Bexar County, Precinct 4, Representing Bexar County

**James Danner • Mayor**

City of Hondo, Representing Area Cities (Group A)

**Cris Eugster • Chief Operating Officer**

CPS Energy, Representing Public Utilities

**Richard A. Evans • County Judge**

Bandera County, Representing Bandera County

**Dr. Adriana Rocha Garcia • Councilwoman**

City of San Antonio, District 4, Representing City of San Antonio

**Robert W. Gregory • Mayor**

City of La Vernia, Representing Area Cities (Group B)

**Tim Handren • Mayor**

City of Boerne, Representing Area Cities (Group C)

**James C. Hasslocher • Board Member**

University Health System, Representing Hospital and Health Districts

**Wade Hedtke • County Judge**

Karnes County, Representing Karnes County

**Richard L. Jackson • County Judge**

Wilson County, Representing Wilson County

**Rob Kelly • County Judge**

Kerr County, Representing Kerr County

**Sherman Krause • County Judge**

Comal County, Representing Comal County

**Arnulfo Luna • County Judge**

Frio County, Representing Frio County

**Darrel L. Lux • County Judge**

Kendall County, Representing Kendall County

**Justin Meadows • Councilman**

City of New Braunfels, Representing Urbanized Cities

**Jose Menendez • Senator**

State of Texas, District 26, Representing Urban and Rural Areas

**Andrew Murr • Representative**

State of Texas, District 53, Representing Urban and Rural Areas

**Clayton Perry • Councilman**

City of San Antonio, District 10, Representing City of San Antonio

**Katie N. Reed • Board President**

Northside ISD, Representing School Districts

**Sergio “Chico” Rodriguez • Commissioner**

Bexar County, Precinct 1, Representing Bexar County

**Thomas A. Schoolcraft • Mayor**

City of Helotes, Representing Suburban Cities (GBCCC)

**Chris Schuchart • County Judge**

Medina County, Representing Medina County

**Mark Stroehrer • County Judge**

Gillespie County, Representing Gillespie County

**James E. Teal • County Judge**

McMullen County, Representing McMullen County

**Robert Trevino • Councilman**

City of San Antonio, District 1, Representing City of San Antonio

**John Williams • Mayor**

City of Universal City, Representing Suburban Cities (GBCCC)

**Kevin A. Wolff • Commissioner**

Bexar County, Precinct 3, Representing Bexar County

**Jim O. Wolverson • Commissioner, Guadalupe County, Precinct 3,**

Representing Guadalupe County

**Kyle Biederman • Representative**

State of Texas, District 73, Ex-Officio Member

**Ryan Guillen • Representative**

State of Texas, District 31, Ex-Officio Member

**John Kuempel • Representative**

State of Texas, District 44, Ex-Officio Member

**COL. J. Peter Velesky • Colonel**

Joint Base San Antonio, Ex-Officio Member

**Judith Zaffirini • Senator**

State of Texas, District 21, Ex-Officio Member

**ART provides reliable, professional, and courteous public transportation originating in rural areas outside of San Antonio and Bexar County.**

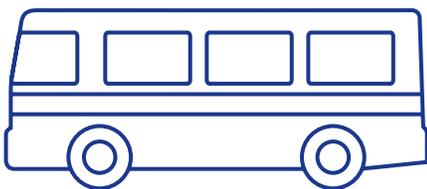


Alamo Regional Transit implemented a new scheduling software for residents. This new program allows clients of the Alamo Region to schedule and track their own trips from the convenience of their home, or by using an application on their smart phone.

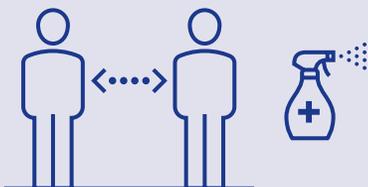
Alamo Regional Transit was the first Rural Transit District in Texas to get its Public Transportation Safety Plan certified by the Texas Department of Transportation.

### Demand Response

ART provides curb-to-curb transportation throughout the Alamo region. Residents may use this service to get to a number of destinations or needs such as shopping, medical appointments, work, or school.

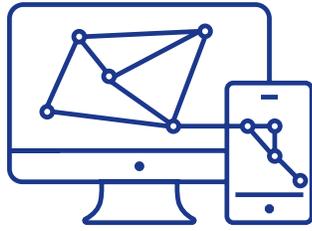


**75** VEHICLES IN ART FLEET



### COVID-19

As essential workers, ART continued its operations through the COVID pandemic, even with reduced ridership. ART has adopted enhanced cleaning and disinfecting protocols, a touchless fare-free service for all, and reduced its capacity inside vehicles to ensure social distancing.



## ART—TRIPS

SOFTWARE

FOR SCHEDULING AND TRACKING TRIPS

### Deviated Route

ART, in partnership with the city of Seguin, operates a deviated fixed route within the city of Seguin, called “Connect Seguin.” This route is an hour long loop that stops at major destinations around the city. In October of 2020, ART began a second deviated fixed route in Atascosa County, called “Atascosa Cowboy Connect”. This route was made possible through collaboration with Atascosa County, and the cities of Poteet, Jourdanton, and Pleasanton.

### School Kids

ART provides transportation to school children that conventional school bus service does not accommodate, such as after school care or those who live within 2 miles of their school.

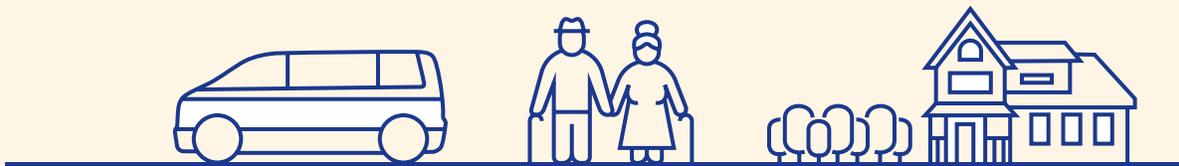


Our focus has been on keeping things as normal and dependable as possible for our clients. Above all, we remember that there are people out there that count on us to get them where they need to go.

Sean Scott , Director of Transportation and Natural Resources

The AAA make it possible for older adults to ‘age in place’ in their homes and communities by providing a range of options that allow them to choose the home, community-based services, and living arrangements that suit them best.

Services are also available for veterans, veteran dependents, surviving spouses, and active service members by connecting them to veteran serving organizations in the region, as well as providing transportation in the thirteen county region.



## 1 of only 4

### BEC PROGRAMS IN TEXAS

THAT ASSISTS WITH APPLICATIONS FOR MEDICARE BENEFICIARIES



27

### MASONIC WIDOWS

ASSISTED WITH GRAB BARS, PERSONAL ASSISTANCE, INCONTINENCE SUPPLIES, AND UTILITY PAYMENTS

## Aging and Disability Resource Center—ADRC Alamo Service Connection—ASC

The ASC provides a wealth of unbiased information to individuals seeking long-term care and support. The ASC also helps older adults, people with disabilities, veterans, and caregivers navigate the network of accessible options to ensure they receive the best service and supports for their situation.

## Benefits Enrollment Center—BEC

The BEC, one of only four in the State of Texas, allows AACOG’s benefits counselors to assist in the completion of applications on behalf of Medicare beneficiaries. The BEC team consults with older adults and persons with disabilities to help them apply for: Medicare Part D, Extra Help or Low Income Subsidy—LIS, Medicare Saving Program, Medicaid, Supplemental Nutrition Assistance Program—SNAP, and Low Income Home Energy Assistance Program—LIHEAP.

## Masonic Widows

The Masonic Widows Assistance Program finds ways for widows of Master Masons in the San Antonio area to age in place with dignity, security, and an enhanced quality of life. AACOG is proud to offer this service, as a Masonic-specific program is unique in the world of AAA. In 2020, the program was expanded, and can now assist widows in all 13 counties.

## 18 CLIENTS

HELPED WITH WHEELCHAIR RAMPS + UTILITY PAYMENTS + MORTGAGE AND RENT PAYMENTS THROUGH HOUSING BOND



### Housing Bond

The AAA Housing Bond funds assist older adults find or maintain housing in order to ensure their health, safety, security, and independence. The AAA team can help individuals relocate to more affordable housing, relocate from long-term care to the community, and assist with repairs or modifications to ease accessibility throughout a home. AACOG was able to serve 18 additional clients with wheelchair ramps, utility payments, and mortgage and rent payments.

### Benefits Counseling

Also known as the State Health Insurance Assistance Program—SHIP, the Benefits Counseling team provides Medicare beneficiaries with information, counseling, and enrollment assistance. Through this free one-on-one counseling, benefits staff assisted over 3,000 Medicare beneficiaries in 2020. The program also provides education, counseling, and advocacy to Medicare beneficiaries of any age.

### Emergency Solutions Grant

The Texas Department of Housing & Community Affairs awarded \$1.1 million in an Emergency Solutions Grant to assist rural residents of the AACOG region impacted by COVID-19. Anyone in the 12 rural counties at risk of displacement or homelessness as a result of COVID-19 is eligible for services, which include rental assistance, utility assistance, and transportation.

## 3,000 CLIENTS SERVED

### BENEFITS COUNSELING TOPICS COVERED:



- MEDICARE
- MEDICAID
- PUBLIC BENEFITS
- ENTITLEMENTS
- LEGAL RIGHTS
- SUPPLEMENTAL SECURITY INCOME
- SENIOR FRAUD
- ADVANCE DIRECTIVES
- LONG-TERM CARE
- NON-COVERED HEALTH
- OTHER INSURANCE
- VETERANS ISSUES
- SOCIAL SECURITY
- FRAUD/SCAMS
- MEDICARE AND MEDICAID APPEALS HEARINGS
- LEGAL ASSISTANCE

**\$2 MILLION GRANT**  
FOR 3 REGIONS AND 27 COUNTIES IN THE  
**ALAMO, LAREDO, AND**  
**COASTAL BEND AREAS**



OVER  
**1,000**  
VETERANS  
SERVED

## Texas Veterans Network—TVN formerly TXServes

Through a three year grant from the Texas Workforce Commission, the Alamo Area Development Corporation—AADC, AACOG’s charitable arm, was able to expand veteran services to the Laredo and Corpus Christi regions. These South Texas counties are now serviced by over one hundred community partners that can cater to over 27 different needs areas veterans may have.

San Antonio remains the centralized coordination center, where calls from military service members, veterans, and their dependents are answered, processed live, and provided with a warm introduction to the provider that can assist them.

## Veterans Transportation

TVN also works with AACOG’s Alamo Regional Transit—ART program to provide transportation to veterans, veteran dependents, and surviving spouses throughout the 13-county AACOG region. This service helps veterans and their family members get to medical appointments, senior centers, job interviews, work, or even shopping trips.

## Veteran’s Directed Home and Community Based Services—VDHCBS

As an alternative to living in a long-term care facility, VDHCBS empowers veterans to choose and manage services and supports from the comfort of their own homes. VDHCBS serves veterans within 100 miles of the City of San Antonio.

## Senior Companion Program

The Senior Companion Program serves veterans and older adults who are identified as socially isolated. Senior Corps volunteers, who are also older adults, provide camaraderie and assistance with cooking, laundry, light household cleaning, and even accompaniment to doctor visits. This helps the veterans and older adults—most of whom are homebound—live more independent lives while maintaining their self-sufficiency.





**\$1.7 MILLION**  
IN NUTRITION ASSISTANCE  
ACROSS THE 13 COUNTIES



OVER  
**\$500,000**  
WAS DISTRIBUTED IN  
GIFT CARDS IN 2020



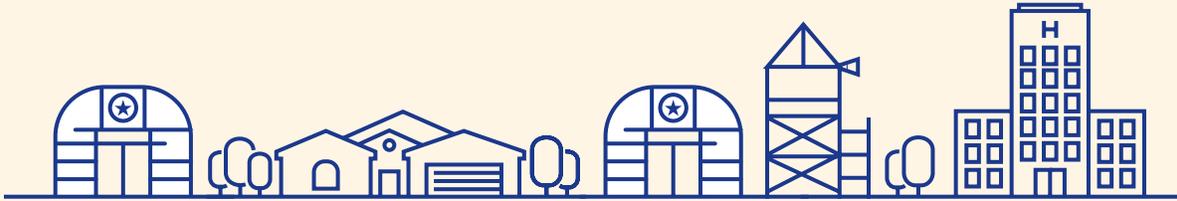
### COVID-19

Food insecurity among older adults was addressed through the implementation of gift card distributions and meal delivery programs. Based on demonstrated need, older adult households received at least one \$100 gift card for the purchase of food and necessary supplies.

Nutrition provider partners initiated curbside delivery of pre-packaged meals, and many transitioned their congregate meals into home-delivered meals.

As a result of COVID-19, nursing and assisted living facilities were closed to the outside public; this forced the Ombudsman team to re-invent their standard operating procedures, shifting to phone, virtual, and ultimately outdoor and window interactions. Ombudsman serve as advocates for residents of long-term care communities (nursing homes and assisted living communities).

The CUP facilitates communication and collaboration between local Joint Base San Antonio—JBSA military installations and city, county, and community stakeholders.



### Kelly Field Comprehensive Plan

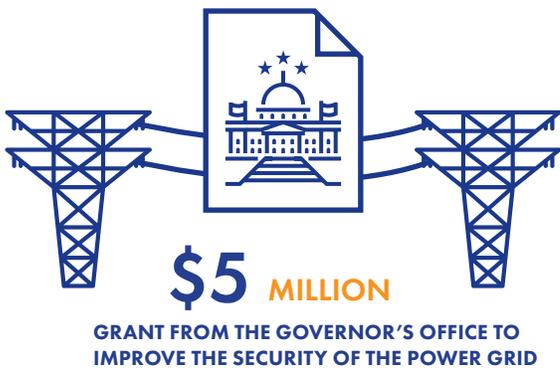
The Kelly Field Comprehensive Plan provides a unified planning framework for this joint-use, civil-military national airport. This plan defines Kelly Field, aligns compatibility of its use, and recommends solutions to enable this vital regional economic hub to continue to grow while informing ongoing (and future) planning efforts of JBSA, City of San Antonio, and Port San Antonio.

### Sentinel Landscape Designation

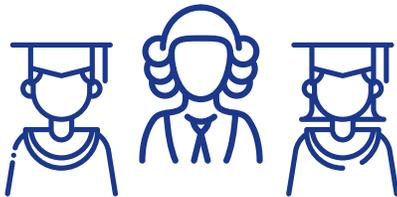
The CUP initiated a collaboration between 29 separate organizations to seek designation of Sentinel Landscape around Camp Bullis. Designation of a Camp Bullis Sentinel Landscape will enable continued mission sustainment of this critical JBSA training facility while also protecting vital natural resources of the Alamo Area.

### Joint Base San Antonio—JBSA Power Sub-Station Hardening Project

In May 2020, AACOG was awarded a \$5M grant from the Governor’s Office to improve the security and resiliency of the power grid supplying JBSA. CPS Energy matched the grant with a \$4M investment of their own, to enhance the physical security of all major power substations supplying JBSA and to remove overhead transmission lines in the clear zones near Randolph Airfield that currently pose a hazard to military pilots and aircrew.



The IDDS program serves as the single point of access and “front door” to publicly-funded services for individuals, of any age, with an Intellectual Disability, Developmental Disability, Autism Spectrum Disorder, or related condition in Bexar County.



## 12 APPRENTICES

SUPPORTED BY EMPLOYMENT SERVICES TO WORK AND LEARN AT THE HYATT HILL COUNTRY RESORT

## Service Coordination

Service Coordinators/Case Managers help people access medical, social, educational, and other appropriate services and supports that will assist them to achieve an acceptable quality of life and community participation.

Service Coordination is provided to individuals enrolling in, participating in, or transitioning from:

Nursing Facilities—NF; Intermediate Care Facilities—ICF/IID; State Supported Living Centers—SSLC; Home and Community-based Services—HCS; Texas Home Living—TxHmL; General Revenue—GR; and, Community First Choice—CFC.

## COVID-19

IDDS implemented a new electronic health records software system, increasing administrative efficiencies and reducing the use of hard copy records. This allows the team to focus resources and effort on providing quality services to the community.

IDDS also implemented a new Employment Services program that expands the pre-vocational and vocational support that IDDS can provide, including the support of internships and apprenticeships in the community.

In coordination with local, state, and federal officials—through implementing the delivery of services through tele-health, electronic documentation, electronic signatures, and close coordination with provider agencies—IDDS was able to transform the way it does business, and is stronger for it.



HEALTH RECORDS SOFTWARE SYSTEM

The Natural Resources program addresses air quality issues in the region by bringing together stakeholders from all interests—government, industry, business, and residents—to develop air pollution reduction plans that benefit residents’ quality of life.



### Alamo Area Clean Cities Coalition

The Alamo Area Clean Cities Coalition facilitates the adoption of alternative fuel (not diesel or gasoline) vehicles and infrastructure. The program fosters the nation's economic, environmental, and energy security by working locally to advance affordable domestic transportation fuels, energy efficient mobility systems, and other fuel-saving technologies and practices.



**\$1.9 MILLION**  
FOR AIR QUALITY MONITORING

### Texas Commission on Environmental Quality—TCEQ Rider 7

AACOG received \$1.9 million from the Texas Commission on Environmental Quality—TCEQ to engage in air quality planning technical activities, including pollutant monitoring and emission inventory improvements for near non-attainment counties: Atascosa, Bandera, Comal, Guadalupe, Kendall, Medina, and Wilson Counties.



The monitoring projects planned for the TCEQ Rider 7 Air Quality Planning Grant will provide us with quality data about ozone behavior that will help inform future decisions related to emission reductions, which will help improve the quality of life of our residents and benefit the regional economy.

Lyle Hufstetler, Natural Resources Project Coordinator

Public Safety is comprised of the Alamo Area Regional Law Enforcement Academy, Criminal Justice Planning, 9-1-1, and Homeland Security programs. These programs offer support, assistance, and training for first responders.



ONLINE USERS REPRESENTING  
**161 of the 254**  
counties in Texas

### Alamo Area Regional Law Enforcement Academy—AARLEA

AARLEA is responsible for training individuals who want to become police officers across the State of Texas. In addition to providing a state-recognized curriculum for the Texas Peace Officer licensure, AARLEA offers regular in-service, or continuing education courses required from all Law Enforcement Officers—LEOs across the State of Texas.

AARLEA integrated an online training platform, offering most of their programs virtually, for LEOs to complete their learning from the safety of their own homes.

AARLEA created a card skimmer fraud awareness video, trained over 1,200 individuals, and delivered 150 card skimmer devices to law enforcement agencies to train on how to investigate this type of crime.



**CARD SKIMMER FRAUD**  
AWARENESS VIDEO TRAINED OVER  
1,200 INDIVIDUALS

### Criminal Justice Planning—CJP

CJP conducts grant workshops, provides information about funding opportunities, and offers technical assistance to area agencies. The projects funded this year will help support a number of different efforts, including providing victim services, improving justice system response to violence against women, juvenile justice, truancy prevention, and improving regional criminal justice programs.

2020 marked the first annual Alamo Area Victim Services Workshop—AAVS. Although this had to be held virtually, the workshop explored multi-disciplinary groups and invited community members to share their roles within those regional teams.



**117**  
ATTENDEES

**CJP HOSTED IDENTIFICATION AND INVESTIGATION OF STRANGULATION CRIMES**

75



**JBSA MILITARY PERSONNEL**

**ATTENDED IN-SERVICE CLASSES AT BOTH THE ACADEMY AND OFF-SITE LOCATIONS**



**\$3.4 MILLION**

**PROCESSED GRANTS BY HLS, PROVIDING SERVICES FOR ALL 13 COUNTIES IN THE ALAMO AREA.**

## 911

The 9-1-1 Program maintains 9-1-1 databases, and monitors essential dispatch equipment and software at each of the 9-1-1 emergency call centers in Atascosa, Bandera, Frio, Gillespie, Karnes, Kendall, McMullen and Wilson counties. The program works to provide a regionalized 9-1-1 database and Public Safety Answering Point—PSAP, and ensures that all 9-1-1 calls are routed, answered, and located on geographic information system—GIS maps for proper handling of the emergency at hand.



## Homeland Security—HLS

The HLS program provides technical assistance to local agencies during the planning phase of their emergency preparedness, specifically when relating to terroristic activities, and also administers federal and state Homeland Security grants. Additionally, HLS works with local jurisdictions to identify gaps in security and creates risk analyses of terrorist attacks and other hazards. Lastly, HLS manages regional projects such as Web Based Emergency Operations Center—WEBEOC and I-Info, which provide training, incident report outlets, and licenses. The data is sent to databases in order to provide real-time access, management, communication, and collaboration of information among organizations within the AACOG region.

Regional Services serves the members and residents of the AACOG Region to create a better economy, strong viable communities, and informed and trained public officials through annual workshops on Planning and Zoning, Economic Development, and a Newly Elected Officials workshop.



OVER **20** GRANTS  
PRESENTED IN AN INFORMATIONAL VIDEO

In order to present information on over 20 grants and millions of dollars available for the region, the program created an informational video detailing state and federal opportunities, per county, including the grant targets, eligible jurisdictions, minimum and maximum amounts, deadlines, and types of applicable projects.

### Comprehensive Economic Development Strategy—CEDS

As an Economic Development District, this program works with cities and counties in developing a Comprehensive Economic Development Strategy—CEDS that must be reviewed and updated each year. In 2020, the CEDS included a section on Opportunity Zones.



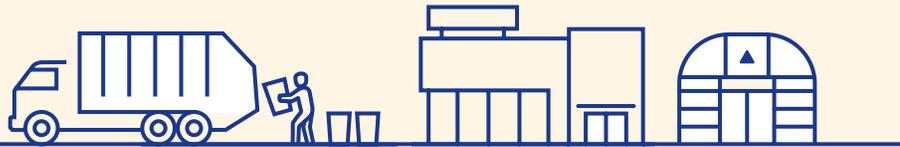
BEGAN PROCESS FOR IDENTIFYING  
**BROADBAND PROJECTS**  
\$10 MILLION GRANT SUBMITTED ON  
BEHALF OF BANDERA COUNTY



Regional Services strives to be a one-stop shop for information on economic and community development. Information and services related to grants and professional training are designed to help our member communities become the communities we want to live and work in; and for our staffs and officials to have the tools to achieve community and economic development.

Claudia Mora, Director of Regional Services

The Resource Recovery program develops solid waste management plans to reduce the amount of waste entering landfills, and promotes resource recovery and environmental conservation initiatives throughout the Alamo region.



**RESOURCE RECOVERY**  
7 PROJECTS FUNDED IN THE AMOUNT OF  
**\$173,675**



**MOBILE APPLICATION**  
OVER 100 ILLEGAL DUMPING SITES  
WERE IDENTIFIED AND REPORTED TO  
COUNTY LEADERS

### Regional Solid Waste Management Plan—RSWMP

The program began updating the RSWMP and creating 5, 10, 15, and 20 year goals for the Alamo region. This process will culminate into a current, adopted plan by the end of 2021, and will lay the foundation for the Resource Recovery program’s focus over the next 20 years.

### Closed Landfill Inventory

The program maintains the closed landfill inventory within the region. This inventory is used by realtors, environmental scientists, developers, planners, and residents seeking information on past uses of land parcels.

### US Department of Agriculture Grant

AACOG received a grant from the USDA to provide illegal dumping enforcement workshops and awareness to Atascosa, Frio, and Medina counties.

Using a new mobile application and interactive map in Atascosa, Frio, and Medina counties, over 100 illegal dumping sites were identified and reported to county leaders.

The Weatherization Assistance Program assists low-income families reduce their energy bills by weatherizing their homes to become more energy efficient, and modifies homes to become more accessible for individuals with disabilities.



H4TXH EXPENDED

**\$300,000**

IN PROJECTS FOR 19 HOMES



### Weatherization

AACOG receives annual funding from the Texas Department of Housing and Community Affairs—TDHCA to operate its weatherization assistance program that includes the Low Income Home Energy Assistance Program—LIHEAP and the Department of Energy program.

AYBR EXPENDED

**\$100,000**

IN PROJECTS FOR 5 HOMES



### Homes for Texas Heroes—H4TXH

This program is designed to improve the quality of life of veterans, and assist them in maintaining their independence. H4TXH assists veterans with home modifications, including minor repairs and accessibility needs. Services are also available for surviving spouses and children of veterans that meet the income eligibility.

| PROGRAM                           | GOAL | ACTUAL | EXPENDITURE    |
|-----------------------------------|------|--------|----------------|
| Weatherization—LIHEAP and DOE     | 244  | 290    | \$2,123,093.29 |
| Homes 4 Texas Heroes              | 15   | 19     | \$296,927.88   |
| Amy Young Barrier Removal Program | 5    | 5      | \$96,513.00    |

### Amy Young Barrier Removal—AYBR

AYBR provides up to \$20,000 in home modifications for persons with disabilities who need modifications to increase accessibility and eliminate hazardous conditions in their home.

### COVID-19



With limited access to clients' homes in the first half of the year, the team took the opportunity to ramp up its training in COVID preparedness and safety. In June, once inspectors returned to the field, they were equipped with proper personal protection equipment—PPE and returned to assist clients with extraordinary measures.

Alamo Area Council of Governments  
2020 and 2021 Annual Budget

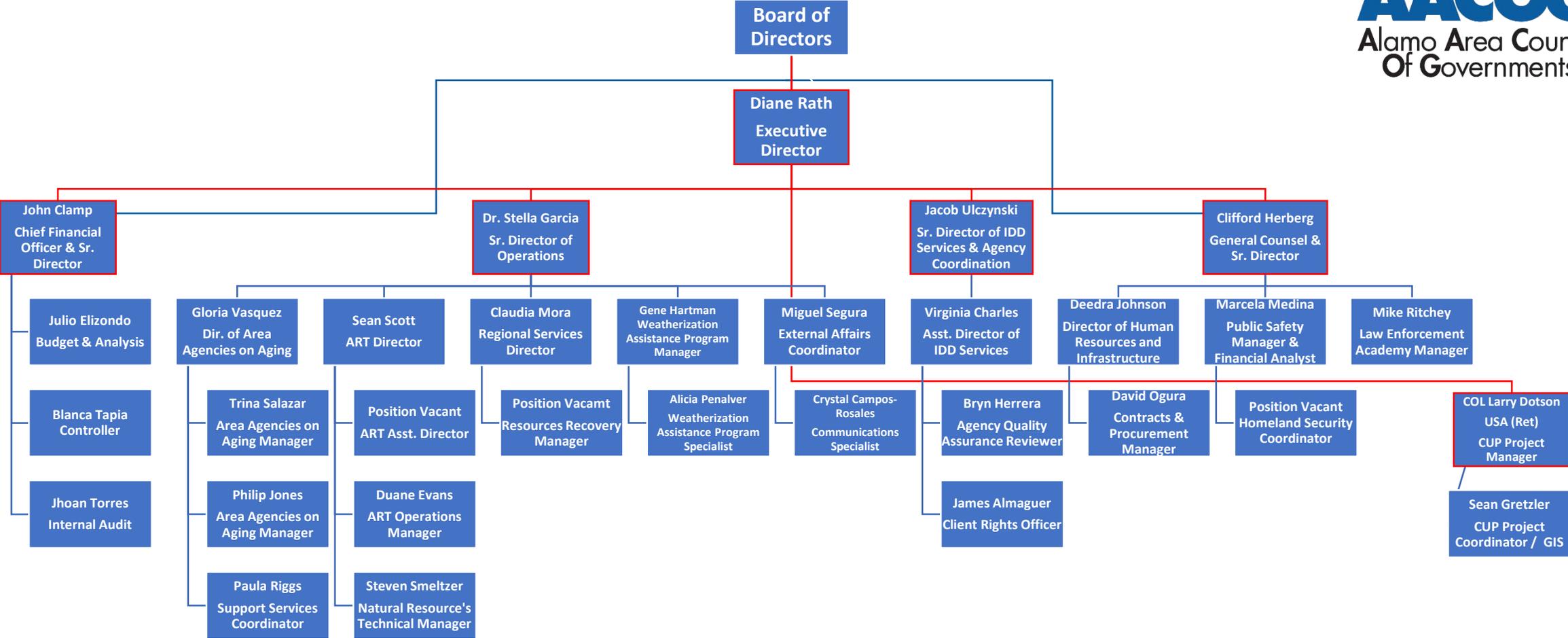
|  | PROGRAM             | ADMINISTRATIVE<br>INDIRECT | LOCAL            | 2021 BUDGET*      | 2020 BUDGET**       |
|--|---------------------|----------------------------|------------------|-------------------|---------------------|
| <b>REVENUES</b>                        |                     |                            |                  |                   |                     |
| Federal                                | \$29,361,156        |                            |                  | 29,361,156        | \$30,847,123        |
| State                                  | 17,855,256          |                            |                  | 17,855,256        | 12,851,083          |
| Local / Other / Medicaid               | 8,877,224           |                            | 70,000           | 8,947,224         | 8,426,129           |
| Delegate Agency Match                  | 10,155,479          |                            |                  | 10,155,479        | 6,781,992           |
| Program Income / Interest              | 614,000             |                            | 38,040           | 652,040           | 448,505             |
| Member Dues / Match                    |                     |                            | 366,435          | 366,435           | 293,194             |
| Real Estate Revenues                   |                     |                            | 1,475,128        | 1,475,128         |                     |
| <b>Total Revenues</b>                  | <b>66,863,115</b>   |                            | <b>1,949,603</b> | <b>68,812,718</b> | <b>59,648,026</b>   |
| <b>EXPENDITURES</b>                    |                     |                            |                  |                   |                     |
| Alamo Area Agency on Aging             | 7,384,999           |                            |                  | 7,384,999         | 6,096,182           |
| Alamo Regional Transit                 | 7,001,730           |                            |                  | 7,001,730         | 6,860,980           |
| Bexar Area Agency on Aging             | 19,010,304          |                            |                  | 19,010,304        | 18,198,303          |
| IDD Services                           | 15,714,155          |                            |                  | 15,714,155        | 14,507,346          |
| Weatherization                         | 3,168,394           |                            |                  | 3,168,394         | 3,067,518           |
| Public Safety                          | 4,265,758           |                            |                  | 4,265,758         | 4,696,896           |
| Natural Resources                      | 2,000,618           |                            |                  | 2,000,618         | 1,111,282           |
| Regional Services                      | 320,238             |                            |                  | 320,238           | 130,236             |
| Resource Recovery                      | 406,624             |                            |                  | 406,624           | 487,625             |
| Compatible Use Program                 | 7,088,157           |                            |                  | 7,088,157         | 3,150,576           |
| Local and Match                        |                     |                            | 410,414          | 410,414           | 383,520             |
| Admin Budgets                          |                     | 4,523,469                  |                  | 4,523,469         | 4,581,741           |
| Real Estate Expenditures               |                     |                            | 1,852,848        | 1,852,848         |                     |
| <b>Total Expenditures and Indirect</b> | <b>\$66,360,977</b> | <b>4,523,469</b>           | <b>2,263,262</b> | <b>73,147,708</b> | <b>\$63,272,205</b> |

\* 2021 Budget as presented during the October 2020 BOD meeting.

\*\* This represents the 2020 Modified Budget.

\*\*\* The Administrative budget excludes program cost recoveries.

**THIS PAGE LEFT BLANK INTENTIONALLY**



**OFFICERS OF THE BOARD OF  
DIRECTORS 2020**

**CHAIR**

**Robert Hurley  
Atascosa County Judge**

**VICE CHAIR**

**Suzanne de Leon  
Mayor Balcones Heights**

**ADMINISTRATIVE STAFF**

**Executive Director**

**Chief Financial Officer**

**Senior Director of Operations**

**General Counsel/Senior Director**

**Senior Director of IDD Services &**

**Agency Coordination**

**Diane Rath**

**John Clamp**

**Stella Garcia**

**Clifford Herberg**

**Jacob Ulczynski**



Government Finance Officers Association

Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting

Presented to

**Alamo Area Council of Governments  
Texas**

For its Comprehensive Annual  
Financial Report  
For the Fiscal Year Ended

December 31, 2019

*Christopher P. Morill*

Executive Director/CEO

## **FINANCIAL SECTION**

**THIS PAGE LEFT BLANK INTENTIONALLY**

## Independent Auditor's Report

To the Board of Directors  
Alamo Area Council of Governments

### Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the aggregate discretely presented component unit, each major fund and the aggregate remaining fund information of Alamo Area Council of Governments (the Council), as of and for the year ended December 31, 2020, and the related notes to the financial statements, which collectively comprise the Council's basic financial statements as listed in the table of contents.

### *Management's Responsibility for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### *Auditor's Responsibility*

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Council's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

## **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component unit, each major fund and the aggregate remaining fund information of the Council, as of December 31, 2020, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## **Other Matters**

### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and pension information as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### *Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Council's basic financial statements. The introductory section, combining fund financial statements and schedules, intellectual and development disabilities services schedules and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements. The Schedule of Expenditures of Federal and State Awards is also presented for purposes of additional analysis as required by Title 2 *U.S. Code of Federal Regulations* (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and the State of Texas *Uniform Grant Management Standards* and is also not a required part of the basic financial statements.

The combining fund financial statements and schedules and the Schedule of Expenditures of Federal and State Awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining fund financial statements and schedules and the Schedule of Expenditures of Federal and State Awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory, intellectual and developmental disabilities services schedules and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

### **Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we also have issued our report dated July 29, 2021, on our consideration of the Council's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Council's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Council's internal control over financial reporting and compliance.

*BKD, LLP*

San Antonio, Texas  
July 29, 2021

**THIS PAGE LEFT BLANK INTENTIONALLY**

# Alamo Area Council of Governments

## Management's Discussion and Analysis

### December 31, 2020

#### ***Introduction***

Alamo Area Council of Governments' (the Council) discussion and analysis offers readers of the Council's financial statements a narrative overview and analysis of the Council's financial activities for the fiscal year ended December 31, 2020. We encourage readers to consider the information presented here in conjunction with the additional information that we have furnished in the financial statements and notes to the financial statements.

#### ***Financial Highlights***

- The assets and deferred outflows of resources of the Council exceeded its liabilities and deferred inflows of resources at the close of the most recent fiscal year by \$14,132,554 (net position). This reflects an increase to net position of \$1,334,485. Of this amount, \$3,058,212 is unrestricted. \$5,140,075 represents the net investment in capital assets, \$5,720,449 is restricted for grant programs and \$213,818 is restricted for pension.
- As of the close of the current fiscal year, the Council's governmental funds financial statements reported combined ending fund balances of \$8,875,457. The unassigned fund balance in the General Fund that is available for operations is \$2,497,958.

#### ***Overview of Financial Statements***

This discussion and analysis is intended to serve as an introduction to the Council's basic financial statements. The Council's basic financial statements are comprised of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements.

**Government-Wide Financial Statements.** The government-wide financial statements are designed to provide readers with a broad overview of the Council's finances in a manner similar to a private-sector business.

The statement of net position presents information on all of the Council's assets and deferred outflows of resources and liabilities and deferred inflows of resources, with the difference between the two reported as net position. Over time, fluctuations in net position may serve as a useful indicator of whether the financial position of the Council is improving or deteriorating.

The statement of activities presents information showing how the Council's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., earned but unused vacation leave).

# Alamo Area Council of Governments

## Management's Discussion and Analysis

### December 31, 2020

**Fund Financial Statements.** A fund is a grouping of related accounts that are used to maintain control over resources that have been segregated for specific activities or objectives. The Council, like other similar governmental entities, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Council are classified as governmental funds.

**Governmental Funds.** Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of expendable resources, as well as on balances of expendable resources available at the end of the year. Such information may be useful in evaluating a government's near-term financing requirements.

The focus of governmental funds is narrower than that of the government-wide financial statements; therefore, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the Council's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balance provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The Council maintains 28 governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures and changes in fund balance for each major fund: the General Fund, the Bexar Area Agency on Aging Fund, the Texas Department of Transportation Fund, the Intellectual and Developmental Disabilities Services Fund, and the Alamo Area Agency on Aging Fund.

**Notes to the Financial Statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found immediately following the basic financial statements in this report.

**Government-Wide Overall Financial Analysis.** As noted earlier, net position may serve over time as a useful indicator of a government's financial position. The Council's assets exceeded liabilities by \$14,132,554 at December 31, 2020. The table on the following page reflects the condensed statement of net position compared to prior year.

**Alamo Area Council of Governments**  
**Management's Discussion and Analysis**  
**December 31, 2020**

|                                | <u>Governmental Activities</u> |                      |
|--------------------------------|--------------------------------|----------------------|
|                                | <u>2020</u>                    | <u>2019</u>          |
| Assets:                        |                                |                      |
| Current and other assets       | \$ 21,164,641                  | \$ 14,054,081        |
| Capital assets                 | <u>5,140,075</u>               | <u>5,132,815</u>     |
| Total assets                   | <u>26,304,716</u>              | <u>19,186,896</u>    |
| Deferred outflows of resources | <u>1,464,561</u>               | <u>3,631,069</u>     |
| Liabilities:                   |                                |                      |
| Current liabilities            | 12,259,565                     | 7,194,723            |
| Noncurrent liabilities         | <u>552,597</u>                 | <u>2,670,061</u>     |
| Total liabilities              | <u>12,812,162</u>              | <u>9,864,784</u>     |
| Deferred inflows of resources  | <u>824,561</u>                 | <u>155,112</u>       |
| Net position:                  |                                |                      |
| Investment in capital assets   | 5,140,075                      | 5,132,815            |
| Restricted for pension         | 213,818                        | -                    |
| Restricted for grant programs  | 5,720,449                      | 4,145,115            |
| Unrestricted                   | <u>3,058,212</u>               | <u>3,520,139</u>     |
| Total net position             | <u>\$ 14,132,554</u>           | <u>\$ 12,798,069</u> |

The balance of unrestricted net position, \$3,058,212, may be used to meet the Council's ongoing obligations.

**Analysis of the Council's Operations.** The table on the following page provides a summary of the Council's operations for the year ended December 31, 2020, as compared to the year ended December 31, 2019. The Council's net position increased by \$1,334,485.

**Alamo Area Council of Governments**  
**Management's Discussion and Analysis**  
**December 31, 2020**

|                                    | <u>Governmental Activities</u> |                      |
|------------------------------------|--------------------------------|----------------------|
|                                    | <u>2020</u>                    | <u>2019</u>          |
| Revenues:                          |                                |                      |
| Program revenues:                  |                                |                      |
| Charges for services               | \$ 558,522                     | \$ 754,871           |
| Operating grants and contributions | 54,845,286                     | 48,563,380           |
| Capital grants and contributions   | -                              | 1,526,754            |
| General revenues:                  |                                |                      |
| Investment earnings                | 137,122                        | 40,142               |
| Member dues                        | 352,981                        | 343,057              |
| Gain on sale of capital assets     | -                              | 34,654               |
|                                    | <u>55,893,911</u>              | <u>51,262,858</u>    |
| Expenses:                          |                                |                      |
| General government                 | 52,833                         | 32,566               |
| Workforce development              | -                              | 2,823,796            |
| Aging                              | 25,931,144                     | 20,076,977           |
| Emergency communications           | 1,215,766                      | 1,670,714            |
| Economic development               | 1,350,562                      | 433,744              |
| Environmental quality              | 1,141,244                      | 483,930              |
| Community affairs                  | 2,607,786                      | 2,991,145            |
| Homeland security                  | 372,143                        | 388,563              |
| Transportation                     | 7,035,493                      | 6,054,983            |
| Criminal justice                   | 1,586,864                      | 1,567,352            |
| Health and welfare                 | 13,265,591                     | 13,612,174           |
|                                    | <u>54,559,426</u>              | <u>50,135,944</u>    |
| Change in net position             | 1,334,485                      | 1,126,914            |
| Net position, beginning            | <u>12,798,069</u>              | <u>11,671,155</u>    |
| Net position, ending               | <u>\$ 14,132,554</u>           | <u>\$ 12,798,069</u> |

The Council's charges for services decreased by \$196,349, operating grants and contributions increased by \$6,281,906, and capital grants and contributions decreased by \$1,526,754 from fiscal year 2019 to 2020. The increase in charges for services was caused by an increase in program income from various grant activities. The increase in operating grants and contributions was primarily caused by increased Area Agencies on Aging funding. The decrease in capital grants and contributions came largely from funding by the Texas Department of Transportation for the purchase of new buses during 2019. Further, expenses increased by \$4,423,482 from fiscal year 2019 to 2020. The majority of this increase was caused by the increased Area Agencies on Aging and the Alamo Regional Transportation CARES Act funding. The Council's revenues and expenses are driven primarily by federal and state grant funding, which varies from year to year.

# **Alamo Area Council of Governments**

## **Management's Discussion and Analysis**

### **December 31, 2020**

**Analysis of Fund Financial Statements.** The General Fund beginning balance at January 1, 2020, was \$2,851,194. The fund balance increased by \$35,284 for an ending balance at December 31, 2020, of \$2,886,478. The increase is primarily due to the following reasons:

- Credit card rebate
- Increase to membership dues collected
- Increase in investment income

The Bexar Area Agency on Aging Fund balance at January 1, 2020, was \$22,913. The fund balance increased by \$705,953 for an ending balance at December 31, 2020 of \$728,866. The increase to the fund balance is primarily due to the Veterans Directed Program fund balance transfer.

The Alamo Area Agency on Aging Fund balance at January 1, 2020, was \$3,220. The fund balance increased by \$1,393 for an ending balance at December 31, 2020, of \$4,613. The increase is due to reclassification of restricted/unrestricted fund balances.

The Transportation Program Fund balance at January 1, 2020, was \$2,251,990. The fund balance increased by \$1,379,631 for an ending balance at December 31, 2020, of \$3,631,621. The substantial increase to the Transportation program fund balance is due to the CARES Act funding received during 2020. These funds did not require matching dollars.

The Intellectual and Developmental Disabilities Services Fund balance at January 1, 2020, was \$587,090. The fund balance increased by \$130,669 for an ending balance at December 31, 2020, of \$717,759. The majority of the increase is due to CARES Act funding received during 2020 and reduced expenditures for staff local and training travel.

#### ***Budgetary Highlights***

The Council's annual budget is approved by the Board of Directors at the December Annual Meeting. The Council does not have a legally adopted annual budget. Although the annual budget is reviewed and approved by the Council's Board, it is based on a project-length basis. Accordingly, budgetary information is not presented in this report. As grant funding changes, the Council's Board approves periodic budget modifications.

#### ***Capital Asset and Debt Administration***

**Alamo Area Council of Governments' Capital Assets at Year-End.** The Council's investment in capital assets for its governmental activities as of December 31, 2020, amounts to \$5,140,075 (net of accumulated depreciation). This investment includes land, equipment, furniture and fixtures, software, vehicles, and buildings and improvements.

During 2020, the Council's total capital assets increased by \$7,620 largely due to the current year capital asset additions, deletions and current year depreciation.

**Alamo Area Council of Governments**  
**Management's Discussion and Analysis**  
**December 31, 2020**

The Council's capital asset additions totaled \$967,379 during 2020, primarily from the following categories and programs:

- \$448,416 for new buses for the Transportation Department
- \$318,105 for the Transportation Department software purchases

A summary of the Council's capital assets for the current and prior year can be found below. Additional information on the Council's capital assets can be found in *Note 4* on page 28 of this report.

|                                | Governmental Activities |                     |
|--------------------------------|-------------------------|---------------------|
|                                | 2020                    | 2019                |
| Land                           | \$ 127,000              | \$ 127,000          |
| Equipment                      | 4,164,246               | 4,164,246           |
| Furniture and fixtures         | 154,890                 | 154,890             |
| Software                       | 1,827,737               | 1,808,512           |
| Vehicles                       | 8,202,205               | 7,753,789           |
| Buildings and improvements     | 2,490,898               | 2,290,040           |
| Less: accumulated depreciation | (11,826,901)            | (11,165,662)        |
| Total capital assets, net      | <u>\$ 5,140,075</u>     | <u>\$ 5,132,815</u> |

**Alamo Area Council of Governments' Outstanding Debt at Year-End**

|                             | Governmental Activities |                   |
|-----------------------------|-------------------------|-------------------|
|                             | 2020                    | 2019              |
| Compensated absences        | \$ 736,796              | \$ 508,421        |
| Total long-term liabilities | <u>\$ 736,796</u>       | <u>\$ 508,421</u> |

The Council's total debt increased by \$228,375. This liability reflects the payout of paid time off (PTO) and holiday leave upon termination. Additional information on the Council's long-term liabilities can be found in *Note 6* of this report.

**Economic Factors and Next Year's Financial Plan**

The Council's approved 2020 annual financial plan reflects \$52,049,300 for revenues and \$51,899,115 for expenditures. The 2020 actual revenues are \$55,893,911 and actual expenditures are \$54,004,917 for an increase of \$3,844,611 and \$2,105,802, respectively.

# **Alamo Area Council of Governments**

## **Management's Discussion and Analysis**

### **December 31, 2020**

The Council's combined ending fund balance of \$8,875,457 includes \$5,988,979 of dedicated program fund balance and \$2,886,478 of general fund balance. The Council increased the general fund balance by \$35,284 during fiscal year 2020 and is projecting an increase of \$68,634 for 2021. The Council's special revenue fund balance increased by \$1,853,710 for 2020 and is projected to increase by \$150,185 in 2021. The 2020 net increase to the general fund balance is primarily from the procurement card rebate program and membership dues. The 2020 net increase to the special revenue fund balance is primarily from the Texas Department of Transportation Fund.

The Council faced many challenges during the COVID-19 pandemic and managed to continue delivering services to the region while practicing safety protocols for ensuring the safety for our clients and employees. The Council was very fortunate to receive approximately \$12 million in Families First and CARES Act funding.

The Transportation program received \$4 million *Coronavirus Aid, Relief, and Economic Security Act* (CARES) funding from the Texas Department of Transportation (TXDOT) with an expiration date of October 2020. All funds were expended by increasing services and supplying drivers, dispatchers and administrative staff with ample personal protective equipment (PPE). The program was also able to pay frontline employees hazard pay for their continued transportation services throughout the pandemic. The program has received additional funding from TXDOT from the CARES Act with a funding expiration date of December 31, 2022. This funding will be used in years 2021 and 2022.

The Aging program received \$5.6 million in CARES Act funding from the Texas Health and Human Services Commission and increased services to clients with an emphasis on Home Delivered Meals. The program was able to distribute approximately 4,000 gift cards totaling approximately \$400,000. The aging clients receiving gift cards were able to purchase food and supplies needed during the imposed restrictions and possibly loss of employment. These frontline employees also received hazard pay during direct contact with the public.

The Alamo Aging program received \$1,346,991 from the Texas Department of Housing and Community Affairs for the Texas Emergency Mortgage Assistance Program (TEMAP) as part of the CARES Act. These funds will expire June 30, 2022.

The Council received \$5 million from the Office of the Governor (OOG), Texas Military Preparedness Commission, to administer the Defense Economic Adjustment Assistance Grant program. The grant period begins July 15, 2020 through May 15, 2022. These funds will be expended during fiscal years 2020, 2021 and 2022.

As part of the Internal Governmental Services Agreement (IGSA) between the Council and Joint Base San Antonio (JBSA), the Council entered into an Interlocal Agreement (ILA) with Universal City for demolition of properties within Randolph AFB Clear Zones. The project was funded for \$207,596 and was completed with a total cost of \$188,712 for a savings of \$18,884. The Council also entered into a contract with EMR Elevator Inc. to provide full elevator service maintenance and repairs at JBSA. The contract is for 24 months beginning December 1, 2020 through November 30, 2022. The Council's fee is equal to 10% of the invoiced amount. Additional services are currently under discussion for 2021.

**Alamo Area Council of Governments**  
**Management's Discussion and Analysis**  
**December 31, 2020**

The Council relocated the administrative offices from 8700 Tesoro Drive, to 2700 NE Loop 410, Titan Tower, and to 8200 Perrin Beitel Road, Titan Plaza, San Antonio, Texas. The Council entered into a lease with Berridge Investments for space within the Tower and the Plaza with an initial term beginning January 15, 2020, and expiring on December 31, 2031. The lease includes the right to purchase the Complex by June 30, 2022. The Council negotiated a sales price and completed the purchase of the Titan Complex by April 26, 2021.

***Information Requests***

This financial report is designed to provide a general overview of the Council's finances for all those with an interest in the organization. Questions concerning any of the information provided in this report or requests for additional information should be addressed to the office of the Chief Financial Officer, Alamo Area Council of Governments, 2700 NE Loop 410, Suite 101, San Antonio, Texas 78217.

## **BASIC FINANCIAL STATEMENTS**

**THIS PAGE LEFT BLANK INTENTIONALLY**

**Alamo Area Council of Governments**  
**Statement of Net Position**  
**December 31, 2020**

|  | <b>Primary<br/>Government</b>      | <b>Component<br/>Unit</b>                         |
|--|------------------------------------|---|
|  | <b>Governmental<br/>Activities</b> | <b>Alamo Area<br/>Development<br/>Corporation</b> |
| <b>Assets</b>                                      |                                    |   |
| Cash and investments                               | \$ 6,890,714                       | \$ 104,109  |
| Receivables:                                       |                                    |   |
| Grantors   | 11,032,800                         | 33,337  |
| Other  | 2,306,546                          | -   |
| Deposits   | 23,904                             | -   |
| Prepaid expenses                                   | 696,859                            | -   |
| Capital assets, not being depreciated:             |                                    |   |
| Land   | 127,000                            | -   |
| Capital assets, net of accumulated depreciation:   |                                    |   |
| Equipment  | 142,983                            | -   |
| Furniture and fixtures                             | -                                  | -   |
| Software   | 901,985                            | -   |
| Vehicles   | 2,812,823                          | -   |
| Buildings and improvements                         | 1,155,284                          | -   |
| Net pension asset                                  | 213,818                            | -   |
| Total assets                                       | 26,304,716                         | 137,446   |
| <b>Deferred Outflows of Resources</b>              |                                    |   |
| Deferred outflows of resources related to pensions | 1,464,561                          | -   |
| Total deferred outflows of resources               | 1,464,561                          | -   |
| <b>Liabilities</b>                                 |                                    |   |
| Accounts payable                                   | 7,667,527                          | 100,978   |
| Accrued liabilities                                | 451,471                            | 174   |
| Unearned revenue                                   | 3,956,368                          | -   |
| Noncurrent liabilities:                            |                                    |   |
| Due within one year:                               |                                    |   |
| Compensated absences                               | 184,199                            | -   |
| Due in more than one year:                         |                                    |   |
| Compensated absences                               | 552,597                            | -   |
| Total liabilities                                  | 12,812,162                         | 101,152   |
| <b>Deferred Inflows of Resources</b>               |                                    |   |
| Deferred inflows of resources related to pensions  | 824,561                            | -   |
| Total deferred inflows of resources                | 824,561                            | -   |
| <b>Net Position</b>                                |                                    |   |
| Net investment in capital assets                   | 5,140,075                          | -   |
| Restricted for pension                             | 213,818                            | -   |
| Restricted for grant programs:                     |                                    |   |
| Aging and veterans services                        | 738,828                            | 3,367   |
| Economic development                               | 3,918                              | -   |
| Environmental quality                              | 104,823                            | 5,755   |
| Community affairs                                  | 84,629                             | -   |
| Homeland security                                  | 76,144                             | -   |
| Transportation                                     | 3,620,148                          | -   |
| Criminal justice                                   | 482,904                            | -   |
| Health and welfare                                 | 609,055                            | 22,198  |
| Unrestricted                                       | 3,058,212                          | 4,974   |
| Total net position                                 | \$ 14,132,554                      | \$ 36,294   |

**THIS PAGE LEFT BLANK INTENTIONALLY**

**Alamo Area Council of Governments**  
**Statement of Activities**  
**For the Year Ended December 31, 2020**

| <u>Functions/Programs</u>          | <u>Expenses</u>      | <u>Indirect Cost<br/>Allocation</u> | <u>Program Revenues</u>         |   |
|------------------------------------|----------------------|-------------------------------------|---------------------------------|---|
|                                    |                      |                                     | <u>Charges for<br/>Services</u> | <u>Operating<br/>Grants and<br/>Contributions</u> |
| <b>Primary Government:</b>         |                      |                                     |                                 |   |
| Governmental activities:           |                      |                                     |                                 |   |
| General government                 | \$ 3,135,558         | \$ (3,082,725)                      | \$ -                            | \$ 114,010  |
| Aging and veterans services        | 25,288,925           | 642,219                             | 145,493                         | 25,567,980  |
| Emergency communications           | 1,157,821            | 57,945                              | -                               | 1,204,187   |
| Economic development               | 1,296,550            | 54,012                              | -                               | 1,320,111   |
| Environmental quality              | 1,079,482            | 61,762                              | -                               | 1,113,353   |
| Community affairs                  | 2,486,281            | 121,505                             | -                               | 2,622,809   |
| Homeland security                  | 338,398              | 33,745                              | -                               | 389,622   |
| Transportation                     | 6,382,023            | 653,470                             | -                               | 8,554,182   |
| Criminal justice                   | 1,451,930            | 134,934                             | 413,029                         | 796,076   |
| Health and welfare                 | 11,942,458           | 1,323,133                           | -                               | 13,162,956  |
| Total governmental activities      | <u>54,559,426</u>    | <u>-</u>                            | <u>558,522</u>                  | <u>54,845,286</u>                                 |
| Total primary government           | <u>\$ 54,559,426</u> | <u>\$ -</u>                         | <u>\$ 558,522</u>               | <u>\$ 54,845,286</u>                              |
| <b>Component Unit:</b>             |                      |                                     |                                 |   |
| Alamo Area Development Corporation | \$ 522,613           | \$ -                                | \$ -                            | \$ 504,003  |
| Total component unit               | <u>\$ 522,613</u>    | <u>\$ -</u>                         | <u>\$ -</u>                     | <u>\$ 504,003</u>                                 |

General revenues:  
Unrestricted investment earnings  
Membership dues

Total general revenues

Change in net position

Net position, beginning

Net position, ending

| <b>Net (Expense) Revenue and<br/>Changes in Net Position</b> | <b>Component<br/>Unit</b>                         |
|--|---|
| <b>Primary Government<br/>Governmental<br/>Activities</b>    | <b>Alamo Area<br/>Development<br/>Corporation</b> |
| \$ 61,177  |   |
| (217,671)  |   |
| (11,579)   |   |
| (30,451)   |   |
| (27,891)   |   |
| 15,023   |   |
| 17,479   |   |
| 1,518,689  |   |
| (377,759)  |   |
| <u>(102,635)</u>   |   |
| <u>844,382</u>   |   |
| <u>844,382</u>   |   |
|  | <u>\$ (18,610)</u>                                |
|  | (18,610)  |
| 137,122  | 166   |
| <u>352,981</u>   | <u>-</u>  |
| <u>490,103</u>   | <u>166</u>  |
| 1,334,485  | (18,444)  |
| <u>12,798,069</u>  | <u>54,738</u>                                     |
| <u>\$ 14,132,554</u>   | <u>\$ 36,294</u>                                  |

# Alamo Area Council of Governments

## Balance Sheet

### Governmental Funds

December 31, 2020

|                                     | General             | Special Revenue Funds            |   |
|-------------------------------------|---------------------|----------------------------------|---|
|                                     |                     | Bexar Area<br>Agency<br>on Aging | Texas<br>Department<br>of<br>Transportation |
| <b>Assets</b>                       |                     |                                  |   |
| Cash and investments                | \$ 2,182,066        | \$ -                             | \$ 2,601,846                                |
| Accounts receivable:                |                     |                                  |   |
| Grantors                            | 232,772             | 2,694,410                        | 1,982,812                                   |
| Other                               | 2,306,546           | -                                | -   |
| Due from other funds                | 1,302,531           | -                                | -   |
| Deposits                            | 10,000              | -                                | -   |
| Prepaid items                       | 388,520             | 97,494                           | 11,474                                      |
|                                     | <b>\$ 6,422,435</b> | <b>\$ 2,791,904</b>              | <b>\$ 4,596,132</b>                         |
| <b>Liabilities</b>                  |                     |                                  |   |
| Accounts payable                    | \$ 2,746,851        | \$ 1,808,488                     | \$ 182,913                                  |
| Accrued liabilities                 | 188,669             | 27,039                           | 38,695                                      |
| Due to other funds                  | -                   | 174,011                          | 704,568                                     |
| Unearned revenue                    | 600,437             | 53,500                           | 38,335                                      |
|                                     | <b>3,535,957</b>    | <b>2,063,038</b>                 | <b>964,511</b>                              |
| <b>Fund Balances</b>                |                     |                                  |   |
| Nonspendable:                       |                     |                                  |   |
| Prepaid items                       | 388,520             | 97,494                           | 11,474                                      |
| Restricted:                         |                     |                                  |   |
| Grants                              | -                   | 631,372                          | 3,620,147                                   |
| Unassigned (deficit)                | 2,497,958           | -                                | -   |
|                                     | <b>2,886,478</b>    | <b>728,866</b>                   | <b>3,631,621</b>                            |
| Total liabilities and fund balances | <b>\$ 6,422,435</b> | <b>\$ 2,791,904</b>              | <b>\$ 4,596,132</b>                         |

**Special Revenue Funds**

| <b>Intellectual and<br/>Developmental<br/>Disabilities<br/>Services</b> | <b>Alamo Area<br/>Agency on<br/>Aging</b> | <b>Other<br/>Governmental<br/>Funds</b> | <b>Total<br/>Governmental<br/>Funds</b> |
|---|---|---|---|
| \$ 1,691,873  | \$ -                                      | \$ 414,929                              | \$ 6,890,714                            |
| 2,175,300   | 805,262                                   | 3,142,244                               | 11,032,800                              |
| -   | -   | -                                       | 2,306,546                               |
| -   | -   | 1,797,605                               | 3,100,136                               |
| -   | -   | 13,904                                  | 23,904                                  |
| 108,704   | 17,706                                    | 72,961                                  | 696,859                                 |
| <u>\$ 3,975,877</u>   | <u>\$ 822,968</u>                         | <u>\$ 5,441,643</u>                     | <u>\$ 24,050,959</u>                    |
| \$ 188,360  | \$ 465,861                                | \$ 2,275,054                            | \$ 7,667,527                            |
| 181,503   | 15,565                                    | -                                       | 451,471                                 |
| 940,011   | 324,113                                   | 957,433                                 | 3,100,136                               |
| 1,948,244   | 12,816                                    | 1,303,036                               | 3,956,368                               |
| <u>3,258,118</u>  | <u>818,355</u>                            | <u>4,535,523</u>                        | <u>15,175,502</u>                       |
| 108,704   | 17,706                                    | 72,961                                  | 696,859                                 |
| 609,055   | -   | 859,875                                 | 5,720,449                               |
| -   | (13,093)                                  | (26,716)                                | 2,458,149                               |
| <u>717,759</u>  | <u>4,613</u>                              | <u>906,120</u>                          | <u>8,875,457</u>                        |
| <u>\$ 3,975,877</u>   | <u>\$ 822,968</u>                         | <u>\$ 5,441,643</u>                     | <u>\$ 24,050,959</u>                    |

**Alamo Area Council of Governments**  
**Reconciliation of the Balance Sheet of Governmental Funds**  
**to the Statement of Net Position**  
**December 31, 2020**

|  |    |                          |
|--|----|--------------------------|
| Total fund balance - governmental funds  | \$ | 8,875,457                |
| Amounts reported for governmental activities in the statement of net position<br>net position are different because:                               |    |                          |
| Capital assets used in governmental activities are not financial resources and,<br>therefore, are not reported in the funds.                       |    | 5,140,075                |
| The net pension asset reported in governmental activities is not a current financial<br>resource and, therefore, is not reported in the funds.     |    | 213,818                  |
| Deferred in flows and deferred outflows of resources related to the net pension<br>liability are not reported as a part of the governmental funds. |    |                          |
| Deferred outflows  |    | 1,464,561                |
| Deferred inflows   |    | (824,561)                |
| Long-term liabilities are not due and payable in the current period and,<br>therefore, are not reported in the funds:                              |    |                          |
| Compensated absences   |    | <u>(736,796)</u>         |
| Net position of governmental activities in the Statement of Net Position   | \$ | <u><u>14,132,554</u></u> |

**THIS PAGE LEFT BLANK INTENTIONALLY**

**Alamo Area Council of Governments**  
**Statement of Revenues, Expenditures and**  
**Changes in Fund Balances**  
**Governmental Funds**  
**December 31, 2020**

|  | <b>Special Revenue Funds</b> |   |   |
|--|------------------------------|---|---|
|  | <b>General</b>               | <b>Bexar Area<br/>Agency<br/>on Aging</b> | <b>Texas<br/>Department<br/>of<br/>Transportation</b> |
| <b>Revenues</b>  |                              |   |   |
| Intergovernmental  | \$ 34,200                    | \$ 10,751,041                             | \$ 6,394,816  |
| Matching funds   | -                            | 4,317,955                                 | -   |
| Local  | 79,810                       | 19,252                                    | 1,515,120   |
| Program income   | -                            | 58,544                                    | -   |
| Membership dues  | 352,981                      | -   | -   |
| Investment income  | 47,884                       | -   | 63,493  |
| Total revenues   | <u>514,875</u>               | <u>15,146,792</u>                         | <u>7,973,429</u>                                      |
| <b>Expenditures</b>  |                              |   |   |
| Current:   |                              |   |   |
| General government   | 42,330                       | -   | -   |
| Aging and veterans services  | -                            | 15,271,216                                | -   |
| Health and welfare   | -                            | -   | -   |
| Transportation   | -                            | -   | 5,806,849   |
| Environmental quality  | -                            | -   | -   |
| Community affairs  | -                            | -   | -   |
| Criminal justice   | -                            | -   | -   |
| Emergency communications   | -                            | -   | -   |
| Homeland security  | -                            | -   | -   |
| Economic development   | -                            | -   | -   |
| Capital outlay   | 200,858                      | -   | 766,521   |
| Total expenditures   | <u>243,188</u>               | <u>15,271,216</u>                         | <u>6,573,370</u>                                      |
| <b>Excess (Deficiency) of Revenues<br/>Over (Under) Expenditures</b> | <u>271,687</u>               | <u>(124,424)</u>                          | <u>1,400,059</u>                                      |
| <b>Other Financing Sources (Uses)</b>                                |                              |   |   |
| Transfers in   | -                            | 830,377                                   | -   |
| Transfers out  | (236,403)                    | -   | (20,428)  |
| Total other financing sources (uses)                                 | <u>(236,403)</u>             | <u>830,377</u>                            | <u>(20,428)</u>                                       |
| <b>Net Change in Fund Balances</b>                                   | 35,284                       | 705,953                                   | 1,379,631   |
| <b>Fund Balances, Beginning</b>                                      | <u>2,851,194</u>             | <u>22,913</u>                             | <u>2,251,990</u>                                      |
| <b>Fund Balances, Ending</b>   | <u>\$ 2,886,478</u>          | <u>\$ 728,866</u>                         | <u>\$ 3,631,621</u>                                   |

See Notes to Financial Statements

**Special Revenue Funds**

| <b>Intellectual and<br/>Developmental<br/>Disabilities<br/>Services</b> | <b>Alamo Area<br/>Agency on<br/>Aging</b> | <b>Other<br/>Governmental<br/>Funds</b> | <b>Total<br/>Governmental</b> |
|---|---|---|-------------------------------|
| \$ 6,528,286  | \$ 4,276,254                              | \$ 12,905,691                           | \$ 40,890,288                 |
| -   | 1,198,612                                 | 230,737                                 | 5,747,304                     |
| 6,452,653   | -   | 140,859                                 | 8,207,694                     |
| -   | 86,949                                    | 413,029                                 | 558,522                       |
| -   | -   | -                                       | 352,981                       |
| 14,289  | -   | 11,456                                  | 137,122                       |
| <u>12,995,228</u>   | <u>5,561,815</u>                          | <u>13,701,772</u>                       | <u>55,893,911</u>             |
| -   | -   | -                                       | 42,330                        |
| -   | 5,641,650                                 | 4,750,017                               | 25,662,883                    |
| 12,864,562  | -   | 167,728                                 | 13,032,290                    |
| -   | -   | 550,888                                 | 6,357,737                     |
| -   | -   | 1,112,545                               | 1,112,545                     |
| -   | -   | 2,561,288                               | 2,561,288                     |
| -   | -   | 1,364,993                               | 1,364,993                     |
| -   | -   | 1,198,503                               | 1,198,503                     |
| -   | -   | 368,311                                 | 368,311                       |
| -   | -   | 1,336,658                               | 1,336,658                     |
| -   | -   | -                                       | 967,379                       |
| <u>12,864,562</u>   | <u>5,641,650</u>                          | <u>13,410,931</u>                       | <u>54,004,917</u>             |
| <u>130,666</u>  | <u>(79,835)</u>                           | <u>290,841</u>                          | <u>1,888,994</u>              |
| 3   | 81,228                                    | 283,263                                 | 1,194,871                     |
| -   | -   | (938,040)                               | (1,194,871)                   |
| <u>3</u>  | <u>81,228</u>                             | <u>(654,777)</u>                        | <u>-</u>                      |
| 130,669   | 1,393                                     | (363,936)                               | 1,888,994                     |
| <u>587,090</u>  | <u>3,220</u>                              | <u>1,270,056</u>                        | <u>6,986,463</u>              |
| <u>\$ 717,759</u>   | <u>\$ 4,613</u>                           | <u>\$ 906,120</u>                       | <u>\$ 8,875,457</u>           |

**Alamo Area Council of Governments**  
**Reconciliation of the Balance Sheet of Governmental Funds**  
**to the Statement of Net Position**  
**December 31, 2020**

Amounts reported for governmental activities in the statement of activities are different because:

|   |                            |
|---|----------------------------|
| Net change in fund balances - total governmental funds  | \$ 1,888,994               |
| Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of these assets is allocated over their estimated useful lives and reported as depreciation expense: |                            |
| Capital outlay  | 967,379                    |
| Depreciation expense  | (960,119)                  |
| Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds:                               |                            |
| Compensated absences  | (228,375)                  |
| Pension cost, net   | (333,394)                  |
| Change in net position of governmental activities   | <u><u>\$ 1,334,485</u></u> |

**THIS PAGE LEFT BLANK INTENTIONALLY**

# **Alamo Area Council of Governments**

## **Notes to Financial Statements**

### **December 31, 2020**

#### **Note 1: Summary of Significant Accounting Policies**

The financial statements of the Alamo Area Council of Governments (the Council) have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The following represents the significant accounting policies and practices used by the Council.

#### ***Reporting Entity***

The Council is a political subdivision of the state of Texas and a voluntary association of local governments within a 13-county region. The Council was established in 1967 to study and resolve area-wide problems through the cooperation and coordination action of member cities, counties, school districts and special purpose districts of the region.

Membership in the Council is voluntary. Any county, city or special purpose district within the region may become a member in the independent association by passing a resolution to join the Council and paying annual dues. The Council is governed by a 31-member Board of Directors from member local governments. Each member government is entitled to have voting representation on the Board of Directors.

The accompanying financial statements present the Council and its component units, entities for which the Council is considered to be financially accountable. Blended components are, in substance, part of the primary government's operations, even though they are legally separate entities. Thus, blended component units are appropriately presented as funds of the primary government. Each discretely presented component unit is reported in a separate column in the government-wide financial statements to emphasize that it is legally separate from the Council. The following organization has been included within the Council's reporting entity.

#### ***Discretely Presented Component Unit***

During 1995, the Council formed a nonprofit organization, Alamo Area Development Corporation (AADC). AADC is governed by a board of seven and must reside within the jurisdictional boundaries of the following counties: Atascosa, Bandera, Bexar, Comal, Frio, Gillespie, Guadalupe, Karnes, Kendall, Kerr, Medina and Wilson. AADC is reported as a component unit because the Council appoints its governing body and can remove its members at will. The Council also guarantees AADC's debt obligations. There was no debt outstanding as of December 31, 2020. The separately issued financial statements of AADC can be obtained by contacting the Council's accounting department at 2700 NE Loop 410, Suite 101, San Antonio, Texas 78217.

#### ***Description of Government-Wide and Fund Financial Statements***

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the primary government and its component units. All fiduciary activities are reported only in the fund financial statements.

# Alamo Area Council of Governments

## Notes to Financial Statements

### December 31, 2020

Governmental activities, which normally are supported primarily by intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges to external customers for support. Likewise, the primary government is reported separately from its legally separate component unit for which the primary government is financially accountable.

#### ***Basis of Presentation – Government-Wide Financial Statements***

While separate government-wide and fund financial statements are presented, they are interrelated. The governmental activities column incorporates data from governmental funds. The Council does not utilize any proprietary funds or fiduciary funds.

As discussed earlier, the Council has one discretely presented component unit. AADC is shown in a separate column in the government-wide financial statements.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are payments where the amounts are reasonably equivalent in value to the interfund services provided. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

The statement of activities demonstrates the degree to which the direct expenses of a given function, or segment, are offset by program revenue. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenue includes 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment, and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Other items not properly included among program revenue are reported instead as general revenue.

#### ***Basis of Presentation – Fund Financial Statements***

The fund financial statements provide information about the Council's funds. The Council only utilizes governmental funds. The emphasis of fund financial statements is on major funds, each displayed in a separate column. All remaining governmental funds are aggregated and reported as nonmajor funds.

The Council reports the following major governmental funds:

The ***General Fund*** is the Council's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The ***Bexar Area Agency on Aging Fund*** is used to account for certain grants awarded by the Texas Health and Human Services Commission.

The ***Texas Department of Transportation Fund*** is used to account for grants awarded by the Texas Department of Transportation.

# Alamo Area Council of Governments

## Notes to Financial Statements

### December 31, 2020

The *Intellectual and Developmental Disabilities Services Fund* is used to account for state and federal funds awarded by the Texas Health and Human Services Commission. This fund accounts for the provision of community services and support for eligible adults and children with intellectual and developmental disabilities and their families in Bexar County.

The *Alamo Area Agency on Aging Fund* is used to account for certain grants awarded by the Texas Health and Human Services Commission.

During the course of operations, the Council has activity between funds for various purposes. Any residual balances outstanding at year end are reported as due from/to other funds and advances to/from other funds. While these balances are reported in the fund financial statements, eliminations are made in the preparation of the government-wide financial statements.

Further, certain activity occurs during the year involving transfers of resources between funds. In fund financial statements, these amounts are reported at gross amounts as transfers in/out. While reported in fund financial statements, eliminations are made in the preparation of the government-wide financial statements.

#### **Measurement Focus and Basis of Accounting**

The accounting and financial reporting treatment is determined by the applicable measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured, such as current financial resources or economic resources. The basis of accounting indicates the timing of transactions or events for recognition in the financial statements.

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

The governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Council considers revenues to be available if they are collected within 60 days of the end of the current fiscal period with the exception of grant revenue, which is considered available if collected within one year. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, and claims and judgements, are recorded only when payment is due. General capital asset acquisitions are reported as expenditures in governmental funds. Issuance of long-term debt and acquisitions under capital leases are reported as other financing sources.

# **Alamo Area Council of Governments**

## **Notes to Financial Statements**

### **December 31, 2020**

Charges for services and interest associated with the current fiscal period are considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Grants are recorded as revenues when all eligibility requirements are met, including any time requirements, and the amount is received during the period or within the availability period for this revenue source (within one year of year-end).

Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other grant requirements have been met, and the amount is received during the period or within the availability period for this revenue source (within one year of year-end). All other revenue items are considered to be measurable and available only when cash is received by the Council.

#### ***Use of Estimates***

The preparation of financial statements in conformity with generally accepted accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures at the date of the financial statements and during the reporting period. Actual results could differ from those estimates.

#### ***Cash and Investments***

Cash in the Council's financial statements include amounts in demand deposits, certificates of deposit, and public fund investment pools. Investments for the Council are reported at fair value, except for the position in investment pools that measure for financial reporting purposes all of their investments at amortized cost. The Council's investment pools are reported at net asset value per share (which approximates fair value) even though it is calculated using the amortized cost method.

#### ***Accounts Receivable - Grantors***

This represents amounts due from federal and state grantor agencies for various programs administered by the Council. The receivables include amounts due on programs closed-out and those in progress as of December 31, 2020. Accounts receivable is recorded net of estimated uncollectible amounts.

#### ***Interfund Receivables and Payables***

During the course of operations, transactions occur between individual funds for specified purposes. These receivables and payables are, for the most part, eliminated from the government-wide statement of net position and are classified as "due from other funds" or "due to other funds" in the fund financial statements. There are also transactions between the primary government and the discretely presented component unit; these are classified as due from component unit and due to primary government.

**Alamo Area Council of Governments**  
**Notes to Financial Statements**  
**December 31, 2020**

**Prepaid Items**

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both the government-wide and fund financial statements. The cost of prepaid items is recorded as expenditures/expenses when consumed rather than when purchased.

**Capital Assets**

Capital assets, which include property and equipment, are included in the governmental activities column in the government-wide financial statements. Capital assets are defined by the Council as assets with an initial, individual cost of \$5,000 or greater and an estimated useful life in excess of one year. Donated capital assets are recorded at acquisition cost, which is the price that would be paid to acquire an asset with equivalent service potential at the acquisition date.

The cost of normal maintenance and repairs does not add to the value of the asset or materially extend the asset's life is not capitalized. Land is not depreciated. The other capital asset classes are depreciated using the straight-line method over the following estimated useful lives:

| <u>Capital asset classes</u> | <u>Useful life (years)</u> |
|------------------------------|----------------------------|
| Equipment                    | 3                          |
| Furniture and fixtures       | 7–10                       |
| Software                     | 5                          |
| Vehicles                     | 5–10                       |
| Buildings and improvements   | 3.5–25                     |

**Deferred Outflows/Inflows of Resources**

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The Council has the following items that qualify for reporting in this category.

- Pension contributions after measurement date – These contributions are deferred and recognized in the following fiscal year.
- Changes in economic and demographic assumptions or other inputs included in determining the pension liability – These effects on the total pension liability are deferred and amortized over a closed period equal to the average of the expected remaining service lives of all employees that are provided with benefits through the pension plan (active and inactive employees).
- Difference in expected and actual economic experience – This difference is deferred and recognized over the estimated average remaining lives of all members determined as of the measurement date.

**Alamo Area Council of Governments**  
**Notes to Financial Statements**  
**December 31, 2020**

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The Council has the following item that qualifies for reporting in this category.

- Difference in projected and actual investment earnings – This difference is deferred and amortized over a closed five-year period.

***Unearned Revenue***

Unearned revenue primarily consists of amounts received from grantors in excess of expenditures for programs in progress as of December 31, 2020.

***Compensated Absences***

All full-time employees are eligible to accrue Paid Time Off (PTO). Part-time and temporary employees do not earn PTO. Earned but unused PTO can be carried over to the next fiscal year. Employees may accumulate a maximum of 240 hours. Any PTO balance in excess of the maximum is reduced to the maximum without compensation. Pay in lieu of PTO is not permitted other than upon separation. Regular full-time employees earn PTO based on actual hours worked as follows:

| Years of Employment | PTO Accrual |
|---------------------|-------------|
| 1–2 years           | 10 days     |
| 2–5 years           | 15 days     |
| 5–7 years           | 20 days     |
| 7–10 years          | 22 days     |
| 10+ years           | 25 days     |

The liability for such leave is reported as incurred in the government-wide financial statements. A liability for those amounts is recorded in the governmental funds only if the liability has matured as a result of employee resignations or retirements.

***Pensions***

For purposes of measuring the net pension asset, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expenses, information about the Fiduciary Net Position of the Texas County and District Retirement System (TCDRS) and additions to/deductions from TCERS's Fiduciary Net Position have been determined on the same basis as they are reported by TCERS. For this purpose, plan contributions are legally due. Benefit payments and refunds are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

# **Alamo Area Council of Governments**

## **Notes to Financial Statements**

### **December 31, 2020**

#### ***Net Position Flow Assumption***

Sometimes the Council will fund outlays for a particular purpose from both restricted (e.g., restricted grant proceeds) and unrestricted resources. In order to calculate the amounts to report as restricted net position and unrestricted net position in the government-wide financial statements, a flow assumption must be made about the order in which the resources are considered to be applied. It is the Council's policy to consider restricted net position to have been depleted before unrestricted net position is applied.

#### ***Fund Balance Flow Assumption***

Sometimes the Council will fund outlays for a particular purpose from both restricted and unrestricted resources (the total of committed, assigned, and unassigned fund balance). In order to calculate the amounts to report as restricted, committed, assigned, and unassigned fund balance in the governmental fund financial statements, a flow assumption must be made about the order in which the resources are considered to be applied. It is the Council's policy to utilize restricted fund balance first when possible for allowable costs before using any of the components of unrestricted fund balance. Further, when the components of unrestricted fund balance can be used for the same purpose, committed fund balance is depleted first, followed by assigned fund balance. Unassigned fund balance is applied last.

#### ***Fund Balance Policies***

Fund balance of governmental funds is reported in various categories based on the nature of any limitations requiring the use of resources for specific purposes. The Council itself can establish limitations on the use of resources through either a commitment (committed fund balance) or an assignment (assigned fund balance).

The committed fund balance classification includes amounts that can be used only for the specific purposes determined by a formal action of the Council's highest level of decision-making authority. The Board of Directors is the highest level of decision-making authority for the Council that can, by adoption of a resolution prior to the end of the fiscal year, commit fund balance. Once adopted, the limitation imposed by the resolution remains in place until a similar action is taken (the adoption of another resolution) to remove or revise the limitation.

Amounts in the assigned fund balance classification are intended to be used by the Council for specific purposes but do not meet the criteria to be classified as committed. The Board of Directors has by resolution authorized the Chief Financial Officer to assign fund balance. Unlike commitments, assignments generally only exist temporarily. In other words, an additional action does not normally have to be taken for the removal of an assignment. Conversely, as discussed above, an additional action is essential to either remove or revise a commitment.

Amounts in unassigned fund balance are available for any purpose. Positive amounts are reported only in the General Fund.

# Alamo Area Council of Governments

## Notes to Financial Statements

### December 31, 2020

#### ***Intergovernmental Revenue***

Grant revenue is recognized when program expenditures are incurred in accordance with program guidelines. Such revenue is subject to review by the funding agency and may result in disallowance in subsequent periods. Deferred inflows of resources will arise when potential revenue does not meet the “available” criteria for revenue recognition in the current period. Unearned revenue arises when resources are received by the Council before it has a legal claim to them, as when grant money is received prior to the occurrence of qualifying expenditures. In subsequent periods, when both revenue recognition criteria are met or when the Council has a legal claim to the resources, the liability for the unearned revenue or the deferred inflow of resources is removed from the balance sheet and revenue is recognized.

#### ***Matching Funds***

Contributions to grant programs from local governments and other participants are recognized as revenue when grant expenditures are incurred in the case of cost reimbursement grants, and when courses are completed in the case of Regional Police Academy tuition.

#### ***Member Government Dues***

All member governments are required to pay dues to the Council. Dues are determined annually and are recognized as revenues when assessed because they are measurable and are collectible within the current period. Dues are reported in the General Fund and funds are transferred to special revenue funds as needed to meet matching requirements for grants.

#### ***Indirect Costs and Fringe Benefit and Leave Pool Allocations***

General administrative and employee fringe benefits costs are recorded in cost pools. The costs are recovered from special revenue funds based on indirect and fringe benefit rates. Indirect costs are defined by Title 2 U.S. *Code of Federal Regulations* (CFR) Part 200, *Uniform Administrative Requirements Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance)*, as costs “(a) incurred for a common or joint purpose benefiting more than one cost objective, and (b) not readily assignable to the cost objectives specifically benefited without effort disproportionate to the results achieved.” The Council uses a fixed-rate plus carry-forward provision. The rates are based on projected costs submitted on a Cost Allocation Plan. The rates are used for billing purposes. Final costs not recovered by the billing rates are allowed by granting agencies to be recovered in succeeding years.

In the statement of activities, indirect expenses are allocated amongst functions using the methods described above. Indirect and direct expenses are presented as separate columns to enhance comparability to governments that do not allocate indirect expenses to other functions.

**Alamo Area Council of Governments**  
**Notes to Financial Statements**  
**December 31, 2020**

**Note 2: Stewardship, Compliance and Accountability**

***Budgetary Information***

The Council's financial plan is controlled at the fund and grant level with management authorized to make transfers of budgeted amounts between object class levels within a fund or grant, within restrictions imposed by grantor agencies. The Board approves the financial plan for revenue and expenditures in all funds. The financial plan for the special revenue funds is made on a project (grant) basis, spanning more than one year. Appropriations for all projects in the special revenue funds lapse at the end of a contract period which may not coincide with the fiscal year-end of the Council. The Council does not have a legally adopted annual budget and, accordingly, comparative budget and actual results are not presented in this report.

***Deficit Fund Balance***

The Texas Department of Housing and Community Affairs Fund had a deficit fund balance of \$2,608 as of December 31, 2020. If funding from outside sources does not become available to cover the deficit fund balance, the Council plans to transfer funds from the General Fund to cover the deficit.

**Note 3: Cash and Investments**

The *Public Funds Investment Act* (Government Code Chapter 2256) (the "Act") contains specific provisions in the areas of investment practices, management reports and establishment of appropriate policies. Among other things, it requires the Council to adopt, implement, and publicize an investment policy. That policy must address the following areas: (1) safety of principal and liquidity, (2) portfolio diversification, (3) allowable investments, (4) acceptable risk levels, (5) expected rates of return, (6) maximum allowable stated maturity of portfolio investments, (7) maximum average dollar-weighted maturity allowed based on stated maturity date for the portfolio, (8) investment staff quality and capabilities, and (9) bid solicitation preferences for certificates of deposit. Statutes authorize the Council to invest in (1) obligations of the U.S. Treasury, certain U.S. agencies, and the State of Texas, (2) certificates of deposit, (3) certain municipal securities, (4) money market savings account, (5) repurchase agreements, (6) bankers acceptances, (7) mutual funds, (8) investment pools, (9) guaranteed investment contracts, and (10) common trust funds. The Act also requires the Council to have independent auditors perform test procedures related to investment practices by the Act. The Council is in substantial compliance with the requirements of the Act and with local policies.

**Alamo Area Council of Governments**  
**Notes to Financial Statements**  
**December 31, 2020**

At December 31, 2020, the Council’s cash and investments consist of the following:

|                         |              |
|-------------------------|--------------|
| Demand deposits         | \$ 1,560,080 |
| Money market accounts   | 2,547        |
| TexPool                 | 790          |
| Lone Star               | 2,283        |
| Certificates of deposit | 5,325,014    |
| Total                   | \$ 6,890,714 |

**Custodial Credit Risk.** In the case of deposits, this is the risk that in the event of a bank failure, the Council’s deposits may not be returned to it. State statutes require that all deposits in financial institutions be fully collateralized by U.S. Government Securities or its agencies and instrumentalities or direct obligations of Texas or its agencies and instrumentalities that have a fair value of not less than the principal amount of deposits. As of December 31, 2020, the Council’s deposit value was fully collateralized with securities held by the pledging financial institutions.

**Interest Rate Risk.** In accordance with its investment policy, the Council manages its exposure to declines in fair value by limiting the Council’s participation in investment pools to those with investment portfolios showing a dollar-weighted average stated maturity of 90 days or fewer.

**Credit Risk.** Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. It is the Council’s policy to limit its investments in obligations of other states, agencies, counties, cities and other political subdivisions of any state rated as to investment quality by a nationally recognized investment rating firm to not less than “A” or its equivalent. Further, for an investment pool to be eligible for consideration, the Council’s investment policy requires an investment pool to be continuously rated no lower than AAA or AAA- or at an equivalent rating by at least one nationally recognized rating service.

**Concentration of Credit Risk.** The Council’s investment policy states that investments shall be diversified to reduce the risk of loss resulting from over concentration of investments in a specific maturity, a specific issue, or a specific class of securities.

**Public Funds Investment Pools.** Public fund investment pools in Texas (Pools) are established under the authority of the *Interlocal Cooperation Act* Chapter 79 of the Texas Government Code and are subject to the provisions of the *Public Funds Investment Act* (Act), Chapter 2256 of the Texas Government Code. In addition to other provisions of the Act designed to promote liquidity and safety of principal, the Act requires Pools to: 1) have an advisory board composed of participants in the pool and other persons who do not have a business relationship with the pool and are qualified to advise the pool; 2) maintain a continuous rating of no lower than AAA or AAAM or an equivalent rating by at least one nationally recognized rating service; and 3) maintain the market value of its underlying investment portfolio within one-half of one percent of the value of its shares.

The Council participates in TexPool and Lone Star. Both are public funds investment pools operating in full compliance with the Act.

**Alamo Area Council of Governments**  
**Notes to Financial Statements**  
**December 31, 2020**

At December 31, 2020, the Council's investment portfolio consists of the following:

| <b>Investment Type</b>              | <b>Net<br/>Asset<br/>Value</b> | <b>Weighted-<br/>Average<br/>Maturity (Days)</b> | <b>Rating</b> |
|-------------------------------------|--------------------------------|--|---------------|
| TexPool                             | \$ 790                         | 8  | AAAm          |
| Lone Star Corporate Overnight Fund  | <u>2,283</u>                   | 33   | AAAm          |
| Total                               | <u>\$ 3,073</u>                |  |               |
| Portfolio weighted-average maturity |                                | 42   |               |

**Note 4: Capital Assets**

Capital assets activity for the year ended December 31, 2020, was as follows:

|  | <b>Beginning<br/>Balance</b> | <b>Additions</b> | <b>Deletions</b> | <b>Ending<br/>Balance</b> |
|--|------------------------------|------------------|------------------|---------------------------|
| Governmental activities                  |                              |                  |                  |                           |
| Capital assets,<br>not being depreciated |                              |                  |                  |                           |
| Land                                     | \$ 127,000                   | \$ -             | \$ -             | \$ 127,000                |
| Capital assets,<br>being depreciated     |                              |                  |                  |                           |
| Equipment                                | 4,164,246                    | -                | -                | 4,164,246                 |
| Furniture and fixtures                   | 154,890                      | -                | -                | 154,890                   |
| Software                                 | 1,808,512                    | 318,105          | (298,880)        | 1,827,737                 |
| Vehicles                                 | 7,753,789                    | 448,416          | -                | 8,202,205                 |
| Buildings and improvements               | 2,290,040                    | 200,858          | -                | 2,490,898                 |
|  | <u>16,171,477</u>            | <u>967,379</u>   | <u>(298,880)</u> | <u>16,839,976</u>         |
| Less accumulated depreciation            |                              |                  |                  |                           |
| Equipment                                | (3,743,205)                  | (278,058)        | -                | (4,021,263)               |
| Furniture and fixtures                   | (152,728)                    | (2,162)          | -                | (154,890)                 |
| Software                                 | (1,176,676)                  | (47,956)         | 298,880          | (925,752)                 |
| Vehicles                                 | (4,858,964)                  | (530,418)        | -                | (5,389,382)               |
| Building and improvements                | (1,234,089)                  | (101,525)        | -                | (1,335,614)               |
|  | <u>(11,165,662)</u>          | <u>(960,119)</u> | <u>298,880</u>   | <u>(11,826,901)</u>       |
| Total capital assets                     |                              |                  |                  |                           |
| being depreciated, net                   | <u>5,005,815</u>             | <u>7,260</u>     | <u>-</u>         | <u>5,013,075</u>          |
| Governmental activities                  |                              |                  |                  |                           |
| capital assets, net                      | <u>\$ 5,132,815</u>          | <u>\$ 7,260</u>  | <u>\$ -</u>      | <u>\$ 5,140,075</u>       |

**Alamo Area Council of Governments**  
**Notes to Financial Statements**  
**December 31, 2020**

Depreciation expense was charged to functions/programs of the Council as follows:

|  |                   |
|--|-------------------|
| Governmental activities:                             |                   |
| Aging  | \$ 1,312          |
| Emergency communications                             | 4,796             |
| Environmental quality                                | 17,126            |
| Community affairs                                    | 19,855            |
| Transportation                                       | 611,622           |
| Criminal justice                                     | 207,672           |
| Health and welfare                                   | 97,736            |
|  | <hr/>             |
| Total depreciation expense - governmental activities | <u>\$ 960,119</u> |

**Note 5: Interfund Balances and Transfers**

The Council pools cash in one bank account, which is accounted for in the General Fund. All expenditures are paid out of this cash account, and appropriate interfund balances are recorded to reflect this activity.

The composition of interfund balances as of December 31, 2020, is as follows:

| <u>Opinion Unit</u>                                   | <u>Receivable Amount</u> | <u>Payable Amount</u> |
|---|--------------------------|-----------------------|
| General   | \$ 1,302,531             | \$ -                  |
| Bexar Area Agency on Aging                            | -                        | 174,011               |
| Texas Department of<br>Transportation                 | -                        | 704,568               |
| Intellectual and Development<br>Disabilities Services | -                        | 940,011               |
| Alamo Area Agency on Aging                            | -                        | 324,113               |
| Nonmajor governmental                                 | 1,797,605                | 957,433               |
|   | <hr/>                    | <hr/>                 |
| Total   | <u>\$ 3,100,136</u>      | <u>\$ 3,100,136</u>   |

The outstanding balances between funds result mainly from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

Internal transactions that constitute reimbursements to a fund for expenditures initially made from it that are properly applicable to another fund, are recorded as expenditures in the reimbursing fund and as a reduction of expenditures in the fund reimbursed. All other interfund transactions are recorded as transfers.

**Alamo Area Council of Governments**  
**Notes to Financial Statements**  
**December 31, 2020**

The following is a summary of interfund transfers for the year ended December 31, 2020:

| <u>Opinion Unit</u>                                   | <u>Transfer In</u>      | <u>Transfer Out</u>     |
|---|-------------------------|-------------------------|
| General   | \$ -                    | \$ 236,403              |
| Bexar Area Agency on Aging                            | 830,377                 | -                       |
| Texas Department of<br>Transportation                 | -                       | 20,428                  |
| Intellectual and Development<br>Disabilities Services | 3                       | -                       |
| Alamo Area Agency on Aging                            | 81,228                  | -                       |
| Nonmajor governmental                                 | 283,263                 | 938,040                 |
| <br>Total   | <br><u>\$ 1,194,871</u> | <br><u>\$ 1,194,871</u> |

Amounts transferred between funds relate to matching requirements for grants and movement of grant funds no longer restricted.

**Note 6: Long-Term Liabilities**

Long-term liability activity for the year ended December 31, 2020, was as follows:

|                          | <u>Beginning<br/>Balance</u> | <u>Additions</u>      | <u>Reductions</u>     | <u>Ending<br/>Balance</u> | <u>Due Within<br/>One Year</u> |
|--------------------------|------------------------------|-----------------------|-----------------------|---------------------------|--------------------------------|
| Governmental activities: |                              |                       |                       |                           |                                |
| Compensated absences     | \$ 508,421                   | \$ 815,556            | \$ 587,181            | \$ 736,796                | \$ 184,199                     |
| <br>Total                | <br><u>\$ 508,421</u>        | <br><u>\$ 815,556</u> | <br><u>\$ 587,181</u> | <br><u>\$ 736,796</u>     | <br><u>\$ 184,199</u>          |

Typically, compensated absences liabilities are liquidated based on the assignment of an employee within a fund.

The Council also has an unused line of credit in the amount of \$2,000,000 with a maturity date of July 2022 and an interest rate of 4.5%.

**Alamo Area Council of Governments**  
**Notes to Financial Statements**  
**December 31, 2020**

**Note 7: Commitments and Contingencies**

***Risk Management***

The Council is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Council maintains workers' compensation and other risks of loss coverage through commercial insurance carriers. The Council's management believes such coverage is sufficient to preclude any significant uninsured loss to the Council. There were no significant reductions in insurance coverage from covered in the prior year. There were no insurance settlements that exceeded insurance coverage in any of the past three years.

***Contingencies***

The Council contracts with local agencies to perform the specific services set forth in certain grant agreements. The Council disburses grant funds to the agencies based on expenditure reports received from each agency.

Agencies expending \$750,000 or more in Council grant funds are required to have an independent audit each year. Copies of such audits are required to be submitted to the Council. If such audits disclose expenditures not in accordance with terms of the grants, the grantor agency could disallow the costs and require reimbursements of the disallowed costs either from the Council or the subcontractor. The Council generally has the right of recovery from the subcontracted agencies.

***Litigation***

The Council is periodically involved in legal proceedings arising from providing various services. As of December 31, 2020, none of these proceedings have been determined to result in probable loss to the Council. Accordingly, no related loss contingencies have been recorded in the accompanying financial statements.

***Operating Lease***

The Council leases office space in San Antonio, Texas under an agreement classified as an operating lease. Rent expenditures totaled \$933,025 for the year ended December 31, 2020. Future minimum lease payments under this agreement are as follows:

| <u>Year Ending December 31,</u> |    |         |
|---------------------------------|----|---------|
| 2021                            | \$ | 691,698 |
| 2022                            | \$ | 165,076 |
| 2023                            | \$ | 134,871 |
| 2024                            | \$ | 134,871 |
| 2025                            | \$ | 101,153 |

**Alamo Area Council of Governments**  
**Notes to Financial Statements**  
**December 31, 2020**

**Note 8: Defined Benefit Pension Plan**

***Plan Description***

The Council participates in a nontraditional defined benefit pension plan in the statewide Texas County and District Retirement System (“TCDRS”). The Board of Trustees of TCDRS is responsible for the administration of the statewide agent, multiple-employer, public employee retirement system consisting of nontraditional defined benefit pension plans. TCDRS issues a publicly available comprehensive annual financial report (CAFR) that can be obtained at [www.tcdrs.org](http://www.tcdrs.org).

All full and part-time non-temporary employees participate in the plan, regardless of the number of hours they work in a year. Employees in a temporary position are not eligible for membership.

***Benefits Provided***

TCDRS provides retirement, disability and survivor benefits for all eligible employees. Benefit terms are established by the TCDRS Act. The benefit terms may be amended as of January 1, each year, but must remain in conformity with the Act.

Members can retire at age 60 and above with 10 or more years of service, with 30 years of service regardless of age, or when the sum of their age and years of service equals 80 or more. Members are vested after eight years of service and may request up to 100 percent of their personal contribution as a lump sum withdrawal at retirement therefore leaving the AACOG match to fund their monthly pension. Unvested members are only eligible to withdraw their account balance and will not benefit from the AACOG match.

Benefit amounts are determined by the sum of the employee’s contributions to the plan, with interest, and employer-financed monetary credits. The level of these monetary credits is adopted by the governing body of the employer within the actuarial constraints imposed by the TCDRS Act so that the resulting benefits can be expected to be adequately financed by the employer’s commitment to contribute. By law, employee accounts earn 7% interest. At retirement, death or disability, the benefit is calculated by converting the sum of the employee’s accumulated contributions and the employer-financed monetary credits to a monthly annuity using annuity purchase rates prescribed by the TCDRS Act.

***Employees Covered by Benefit Terms***

At the December 31, 2019, valuation and measurement date, the following employees were covered by the benefit terms:

|  |     |
|--|-----|
| Inactive employees or beneficiaries currently receiving benefits | 107 |
| Inactive employees entitled to but not yet receiving benefits    | 408 |
| Active employees   | 291 |
| Total  | 806 |



# Alamo Area Council of Governments

## Notes to Financial Statements

December 31, 2020

Mortality rates for active members, retirees, and beneficiaries were based on the following:

|  |   |
|--|---|
| Depositing members   | 90% of the RP-2014 Active Employee Mortality Table for males and 90% of the RP-2014 Active Employee Mortality Table for females, projected with 110% of the MP-2014 Ultimate scale after 2014.              |
| Service retirees, beneficiaries and non-depositing members | 130% of the RP-2014 Healthy Annuitant Mortality Table for males and 110% of the RP-2014 Healthy Annuitant Mortality Table for females, both projected with 110% of the MP-2014 Ultimate scale after 2014.   |
| Disabled retirees  | 130% of the RP-2014 Disabled Annuitant Mortality Table for males and 115% of the RP-2014 Disabled Annuitant Mortality Table for females, both projected with 110% of the MP-2014 Ultimate scale after 2014. |

The actuarial assumptions that determined the total pension liability (asset) as of December 31, 2019, were based on the results of an actuarial experience study for the period January 1, 2013 through December 31, 2016, except where required to be different by GASB 68.

The long-term expected rate of return on pension plan investments is 8.0%. The pension plan's policy in regard to the allocation of invested assets is established and may be amended by the TCDRS Board of Trustees.

The long-term expected rate of return on TCDRS is determined by adding inflation to expected long-term real returns and reflecting expected volatility and correlation. The capital market assumptions and information below are based on January 2019 information for a 10-year time horizon. The valuation assumption for long-term expected return is re-assessed at a minimum of every four years and is set based on a 30-year time horizon; the most recent analysis was performed in 2017.

**Alamo Area Council of Governments**  
**Notes to Financial Statements**  
**December 31, 2020**

The target allocation and best estimates of geometric real rates return for each major asset class are summarized in the following table:

| <b>Asset Class</b>                         | <b>Benchmark</b>  | <b>Target Allocation <sup>(1)</sup></b> | <b>Geometric Real Rate of Return (Expected minus Inflation) <sup>(2)</sup></b> |
|--|---|---|--|
| US Equities                                | Dow Jones U.S. Total Stock Market Index   | 14.50%                                  | 5.20%  |
| Private Equity                             | Cambridge Associates Global Private Equity & Venture Capital Index <sup>(3)</sup> | 20.00%                                  | 8.20%  |
| Global Equities                            | MSCI World (net) Index  | 2.50%                                   | 5.50%  |
| International Equities - Developed Markets | MSCI World Ex USA (net) Index   | 7.00%                                   | 5.20%  |
| International Equities - Emerging Markets  | MSCI EM (net) Index   | 7.00%                                   | 5.70%  |
| Investment-Grade Bonds                     | Bloomberg Barclays U.S. Aggregate Bond Index                                      | 3.00%                                   | -0.20%   |
| Strategic Credit                           | FTSE High-Yield Cash-Pay Capped Index   | 12.00%                                  | 3.14%  |
| Direct Lending                             | S&P/LSTA Leveraged Loan Index   | 11.00%                                  | 7.16%  |
| Distressed Debt                            | Cambridge Associates Distressed Securities Index <sup>(4)</sup>                   | 4.00%                                   | 6.90%  |
| REIT Equities                              | 67% FTSE NAREIT Equity REITs Index + 33% S&P Global REIT (net) Index              | 3.00%                                   | 4.50%  |
| Master Limited Partnerships (MLPs)         | Alerian MLP Index   | 2.00%                                   | 8.40%  |
| Private Real Estate Partnerships           | Cambridge Associates Real Estate Index <sup>(5)</sup>                             | 6.00%                                   | 5.50%  |
| Hedge Funds                                | Hedge Fund Research, Inc. (HFRI) Fund of Funds Composite Index                    | 8.00%                                   | 2.30%  |

<sup>(1)</sup> Target asset allocation adopted at the June 2020 TCDRS Board meeting.

<sup>(2)</sup> Geometric real rates of return equal the expected return minus the assumed inflation rate of 1.80%, per Cliffwater's 2020 capital market assumptions.

<sup>(3)</sup> Includes vintage years 2006-present of Quarter Pooled Horizon IRRs.

<sup>(4)</sup> Includes vintage years 2005-present of Quarter Pooled Horizon IRRs.

<sup>(5)</sup> Includes vintage years 2007-present of Quarter Pooled Horizon IRRs.

**Discount Rate**

The discount rate used to measure the Total Pension Liability was 8.1%. The projection of cash flows used to determine the discount rate assumed that employee and employer contributions will be made at the rates specified in statute.

Based on that assumption, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive employees. Therefore, the long-term expected rate of return on pension plan investments was applied to all period of projected benefit payments to determine the total pension liability.

**Alamo Area Council of Governments**  
**Notes to Financial Statements**  
**December 31, 2020**

***Changes in the Net Pension Liability (Asset)***

|  | Increase (Decrease)        |                                |                                  |
|--|----------------------------|--------------------------------|----------------------------------|
|  | Total Pension<br>Liability | Plan Fiduciary<br>Net Position | Net Pension<br>Liability (Asset) |
|  | (a)                        | (b)                            | (a) - (b)                        |
| Balance at December 31, 2018                       | \$ 33,082,745              | \$ 30,794,000                  | \$ 2,288,745                     |
| Changes for the year:                              |                            |                                |                                  |
| Service cost                                       | 1,466,688                  | -                              | 1,466,688                        |
| Interest on total pension liability <sup>(1)</sup> | 2,741,625                  | -                              | 2,741,625                        |
| Effect of plan changes <sup>(2)</sup>              | 199,488                    | -                              | 199,488                          |
| Effect of economic/demographic gains or losses     | 67,665                     | -                              | 67,665                           |
| Refund of contributions                            | (246,518)                  | (246,518)                      | -                                |
| Benefit payments                                   | (1,185,788)                | (1,185,788)                    | -                                |
| Administrative expenses                            | -                          | (27,692)                       | 27,692                           |
| Member contributions                               | -                          | 783,098                        | (783,098)                        |
| Net investment income                              | -                          | 5,056,486                      | (5,056,486)                      |
| Employer contributions                             | -                          | 1,144,130                      | (1,144,130)                      |
| Other <sup>(3)</sup>                               | -                          | 22,007                         | (22,007)                         |
| Balance at December 31, 2019                       | <u>\$ 36,125,905</u>       | <u>\$ 36,339,723</u>           | <u>\$ (213,818)</u>              |

<sup>(1)</sup> Reflects the change in the liability due to the time value of money. TCDRS does not charge fees or interest.

<sup>(2)</sup> Reflects plan changes adopted effective in 2020.

<sup>(3)</sup> Relates to allocation of system-wide items.

Typically, the net pension liability for governmental activities is liquidated based on the assignment of an employee within a fund.

**Alamo Area Council of Governments**  
**Notes to Financial Statements**  
**December 31, 2020**

**Sensitivity Analysis**

The following presents the net pension asset of the Council, calculated using the discount rate of 8.1%, as well as what the Council's net pension liability (asset) would be if it were calculated using a discount rate that is 1-percentage-point lower (7.1%) or 1-percentage-higher (9.1%) than the current rate:

|                               | <b>1% Decrease<br/>7.1%</b> | <b>Current<br/>Discount Rate<br/>8.1%</b> | <b>1% Increase<br/>9.1%</b> |
|-------------------------------|-----------------------------|---|-----------------------------|
| Total pension liability       | \$ 40,907,079               | \$ 36,125,905                             | \$ 32,161,261               |
| Fiduciary net position        | 36,339,723                  | 36,339,723                                | 36,339,723                  |
| Net pension liability/(asset) | <u>\$ 4,567,356</u>         | <u>\$ (213,818)</u>                       | <u>\$ (4,178,462)</u>       |

**Pension Plan Fiduciary Net Position**

Detailed information about the pension plan's Fiduciary Net Position is available in a separately issued TCDRS financial report. The report may be obtained on the internet at [www.tcdrs.org](http://www.tcdrs.org).

**Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions**

For the year ended December 31, 2020, the Council recognized pension expense of \$1,547,070.

At December 31, 2020, the Council reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

|   | <b>Deferred<br/>Inflows<br/>of Resources</b> | <b>Deferred<br/>Outflows<br/>of Resources</b> |
|---|--|---|
| Differences between expected and actual economic experience | \$ -   | \$ 261,418                                    |
| Changes in actuarial assumptions                            | -  | 73,055  |
| Difference between projected and actual investment earnings | 824,561                                      | -   |
| Contributions subsequent to the measurement date            | -  | 1,130,088                                     |
| Total   | <u>\$ 824,561</u>                            | <u>\$ 1,464,561</u>                           |

**Alamo Area Council of Governments**  
**Notes to Financial Statements**  
**December 31, 2020**

\$1,130,088 reported as deferred outflows of resources related to pensions resulted from contributions subsequent to the measurement date and will be recognized as a reduction of the net pension liability in the year ending December 31, 2021. Other amounts reported as deferred outflows and inflows of resources related to pensions will be recognized in pension expense as follows:

| Year Ended December 31, |                     |
|-------------------------|---------------------|
| 2021                    | \$ 118,058          |
| 2022                    | (209,783)           |
| 2023                    | 110,186             |
| 2024                    | <u>(508,549)</u>    |
| Total                   | <u>\$ (490,088)</u> |

**Note 9: Subsequent Event**

The Council relocated the administrative offices from 8700 Tesoro Drive, to 2700 NE Loop 410, Titan Tower, and to 8200 Perrin Beitel Road, Titan Plaza, San Antonio, Texas. The Council entered into a lease with Berridge Investments for space within the 104,609 sq. ft. tower and the 28,223 sq. ft plaza with an initial term beginning January 15, 2020, and expiring on December 31, 2031. The lease included the right to purchase the Complex by June 30, 2022. The Council negotiated a sales price and completed the purchase of the Titan Complex on April 26, 2021, for \$14,005,334, of which \$12,000,000 was financed through Schertz Bank & Trust at an initial interest rate of 3.75%, maturing in May 2046. The Council made additional leasehold improvements and renovations to the building totaling \$2,609,977, of this amount, \$1,738,920 was included in the initial purchase price. In the second half of 2021, the Council expects to receive funding from the Texas Department of Transportation in the amount of \$480,729 for space in the Titan Plaza.

**THIS PAGE LEFT BLANK INTENTIONALLY**

**REQUIRED SUPPLEMENTARY  
INFORMATION**

**THIS PAGE LEFT BLANK INTENTIONALLY**

**Alamo Area Council of Governments**  
**Schedule of Changes in Net Pension Liability**  
**and Related Ratios**  
**For the Year Ended December 31, 2020**

| <b>Measurement Year Ended December 31</b>                         | <b>2019</b>                 | <b>2018</b>                 |
|---|-----------------------------|-----------------------------|
| <b>Total Pension Liability</b>                                    |                             |                             |
| Service Cost  | \$ 1,466,688                | \$ 1,413,355                |
| Interest total pension liability                                  | 2,741,625                   | 2,488,455                   |
| Effect of plan changes  | 199,488                     | 73,306                      |
| Effect of assumption changes or inputs                            | -                           | -                           |
| Effect of economic/demographic (gains) or losses                  | 67,665                      | 465,649                     |
| Benefit payments/refunds of contributions                         | <u>(1,432,306)</u>          | <u>(1,307,218)</u>          |
| Net change in total pension liability                             | 3,043,160                   | 3,133,547                   |
| Total pension liability - beginning                               | <u>33,082,745</u>           | <u>29,949,198</u>           |
| Total pension liability - ending (a)                              | <u><u>\$ 36,125,905</u></u> | <u><u>\$ 33,082,745</u></u> |
| <b>Plan Fiduciary Net Position</b>                                |                             |                             |
| Employer contributions  | \$ 1,144,130                | \$ 1,002,049                |
| Member contributions  | 783,098                     | 751,537                     |
| Investment income net of investment expenses                      | 5,056,486                   | (571,181)                   |
| Benefit payments, including refunds of contributions              | (1,432,306)                 | (1,307,218)                 |
| Administrative expenses   | (27,692)                    | (24,734)                    |
| Other   | <u>22,007</u>               | <u>16,405</u>               |
| Net change in plan fiduciary net position                         | 5,545,723                   | (133,142)                   |
| Plan fiduciary net position - beginning                           | <u>30,794,000</u>           | <u>30,927,142</u>           |
| Plan fiduciary net position - ending (b)                          | <u>36,339,723</u>           | <u>30,794,000</u>           |
| Net pension liability/(asset) - ending (a) - (b)                  | <u><u>\$ (213,818)</u></u>  | <u><u>\$ 2,288,745</u></u>  |
| Fiduciary net position as a percentage of total pension liability | 100.6%                      | 93.1%                       |
| Pensionable covered payroll                                       | \$ 13,051,626               | \$ 12,525,614               |
| Net pension liability/(asset) as a percentage of covered payroll  | -1.64%                      | 18.27%                      |

Note: GASB Statement No. 68 requires 10 years of data to be provided in this schedule. Additional years will be added in the future as the information becomes available.

| <b>2017</b>          | <b>2016</b>          | <b>2015</b>          | <b>2014</b>          |
|----------------------|----------------------|----------------------|----------------------|
| \$ 1,462,580         | \$ 1,573,957         | \$ 1,383,125         | \$ 1,428,588         |
| 2,244,632            | 2,045,000            | 1,931,965            | 1,813,929            |
| 151,525              | -                    | (236,658)            | -                    |
| 292,223              | -                    | 329,757              | -                    |
| 244,364              | (620,447)            | (1,004,313)          | (792,235)            |
| <u>(1,363,548)</u>   | <u>(1,091,432)</u>   | <u>(1,022,508)</u>   | <u>(1,010,526)</u>   |
| 3,031,776            | 1,907,078            | 1,381,368            | 1,439,756            |
| <u>26,917,422</u>    | <u>25,010,345</u>    | <u>23,628,977</u>    | <u>22,189,221</u>    |
| <u>\$ 29,949,198</u> | <u>\$ 26,917,423</u> | <u>\$ 25,010,345</u> | <u>\$ 23,628,977</u> |
| \$ 1,125,912         | \$ 993,791           | \$ 1,176,341         | \$ 999,897           |
| 754,434              | 745,343              | 732,256              | 730,043              |
| 3,882,475            | 1,779,491            | (463,983)            | 1,410,886            |
| (1,363,548)          | (1,091,431)          | (1,022,508)          | (1,010,526)          |
| (20,568)             | (19,341)             | (17,140)             | (17,336)             |
| <u>6,733</u>         | <u>191,638</u>       | <u>37,139</u>        | <u>12,720</u>        |
| 4,385,438            | 2,599,491            | 442,105              | 2,125,684            |
| <u>26,541,704</u>    | <u>23,942,215</u>    | <u>23,500,110</u>    | <u>21,374,426</u>    |
| <u>30,927,142</u>    | <u>26,541,706</u>    | <u>23,942,215</u>    | <u>23,500,110</u>    |
| <u>\$ (977,944)</u>  | <u>\$ 375,717</u>    | <u>\$ 1,068,130</u>  | <u>\$ 128,867</u>    |
| 103.3%               | 98.6%                | 95.7%                | 99.5%                |
| \$ 12,458,425        | \$ 12,431,363        | \$ 12,204,268        | \$ 11,561,208        |
| -7.85%               | 3.02%                | 8.75%                | 1.11%                |

**Alamo Area Council of Governments**  
**Schedule of Employer Contributions –**  
**Texas County and District Retirement System**  
**Last Ten Fiscal Years**

| <b>Fiscal Year<br/>Ended<br/>December 31</b> | <b>Actuarially<br/>Determined<br/>Contribution</b> | <b>Actual<br/>Employer<br/>Contribution</b> | <b>Contribution<br/>Deficiency<br/>(Excess)</b> | <b>Pensionable<br/>Covered<br/>Payroll (1)</b> | <b>Actual Contribution<br/>as a % of Covered<br/>Payroll</b> |
|--|--|---|---|--|--|
| 2010   | \$ 929,042   | \$ 1,004,042                                | \$ (75,000)                                     | \$ 10,981,582                                  | 9.1%   |
| 2011   | 984,997  | 1,034,997                                   | (50,000)  | 11,698,302                                     | 8.8%   |
| 2012   | 940,304  | 990,304                                     | (50,000)  | 11,709,893                                     | 8.5%   |
| 2013   | 946,392  | 1,111,392                                   | (165,000)                                       | 11,712,772                                     | 9.5%   |
| 2014   | 919,116  | 999,897                                     | (80,781)  | 11,561,208                                     | 8.6%   |
| 2015   | 892,132  | 1,176,341                                   | (284,209)                                       | 12,204,268                                     | 9.6%   |
| 2016   | 804,309  | 993,791                                     | (189,482)                                       | 12,431,363                                     | 8.0%   |
| 2017   | 788,618  | 1,125,912                                   | (337,294)                                       | 12,458,425                                     | 9.0%   |
| 2018   | 764,062  | 1,002,049                                   | (237,987)                                       | 12,525,614                                     | 8.0%   |
| 2019   | 854,882  | 1,144,130                                   | (289,248)                                       | 13,051,626                                     | 8.8%   |

(1) TCDRS calculates actuarially determine contributions on a calendar year basis. GASB Statement No. 68 indicates the employer should report employer contribution amounts on a fiscal year basis. If additional assistance is needed, please contact TCDRS.

(2) Payroll is calculated based on contributions as reported to TCDRS.

**Alamo Area Council of Governments**  
**Notes to Required Supplementary Information**  
**For the Year Ended December 31, 2020**

**Valuation Date:** Actuarially determined contribution rates are calculated as of December 31, two years prior to the end of the fiscal year in which the contributions are reported.

**Methods and assumptions used to determine contribution rates**

|   |  |
|---|--|
| <b>Actuarial Cost Method</b>  | Entry Age  |
| <b>Amortization Method</b>  | Level percentage of payroll, closed  |
| <b>Remaining Amortization Period</b>                                  | 6.1 years (based on contribution rate calculated in 12/31/2019 valuation)  |
| <b>Asset Valuation Method</b>   | 5-year smoothed fair value   |
| <b>Inflation</b>  | 2.75%  |
| <b>Salary Increases</b>   | Varies by age and service. 4.9% average over career including  |
| <b>Investment Rate of Return</b>                                      | 8.00%, net of investment expenses, including inflation   |
| <b>Retirement Age</b>   | Members who are eligible for service retirement are assumed to commence receiving benefit payments based on age. The average age at service retirement for recent retirees is 61.  |
| <b>Mortality</b>  | 130% of the RP-2014 Healthy Annuitant Mortality Table for males and 110% of the RP-2014 Healthy Annuitant Mortality Table for females, both projected with 110% for the MP-2014 Ultimate scale after 2014.   |
| <b>Changes in Assumptions and Methods Reflected in this Schedule*</b> | 2015: New inflation, mortality and other assumptions were reflected.<br>2017: New mortality assumptions were reflected.  |
| <b>Changes in Plan Provisions Reflected in the Schedule*</b>          | 2015: No changes in plan provisions were reflected in the Schedule.<br>2016: No changes in plan provisions were reflected in the Schedule.<br>2017: New Annuity Purchase Rates were reflected for benefits earned after 2017.<br>2018: Employer contributions reflect that a 2% flat COLA was adopted. |

*\*Only changes effective 2015 and later are shown in the Notes to the Schedule of Employer Contributions.*

**SUPPLEMENTARY  
INFORMATION**

# Nonmajor Governmental Funds

## Special Revenue Funds

### Fund Descriptions

Special revenue funds are used to account for specific revenue sources that are restricted, committed, or assigned to expenditures for particular purposes.

***Texas Commission on Environmental Quality*** – This fund is used to account for grants awarded by the Texas Commission on Environmental Quality.

***VIA Metropolitan Transit*** – This fund is used to account for grants awarded by the VIA Metropolitan Transit.

***Veterans Assistance*** – This fund is used to account for grants awarded by the Texas Veterans Commission and the Department of Veterans Affairs.

***Economic Development Administration*** – This fund is used to account for grants awarded by the Economic Development Administration.

***Metropolitan Planning Organization*** – This fund is used to account for grants awarded by the Metropolitan Planning Organization.

***Texas Department of Agriculture*** – This fund is used to account for grants awarded by the Texas Department of Agriculture.

***U.S. Department of Homeland Security*** – This fund is used to account for grants awarded by the U.S. Department of Homeland Security.

***Capital Area Council of Governments*** – This fund is used to account for grants awarded by the Capital Area Council of Governments.

***Texas Department of Housing and Community Affairs*** – This fund is used to account for grants awarded by the Texas Department of Housing and Community Affairs.

***Commission on State Emergency Communications*** – This fund is used to account for grants awarded by the Commission on State Emergency Communications.

***Office of the Governor*** – This fund is used to account for grants awarded by the Office of the Governor.

***City of San Antonio*** – This fund is used to account for grants awarded by the City of San Antonio.

***Local Projects*** – This fund is used to account for projects funded by local donations.

***Department of Defense*** – This fund is used to account for grants awarded by the Department of Defense.

***Corporation for National and Community Service*** – This fund is used to account for grants awarded by the Corporation for National and Community Service.

***National Council on Aging*** – This fund is used to account for grants awarded by the National Council on Aging.

***Texas Workforce Commission*** – This fund is used to account for grants awarded by the Texas Workforce Commission.

# **Nonmajor Governmental Funds**

## **Special Revenue Funds**

### **Fund Descriptions**

***Texas Council for Developmental Disabilities*** – This fund is used to account for grants awarded by the Texas Council for Developmental Disabilities.

***Department of Agriculture*** – This fund is used to account for grants awarded by the U.S. Department of Agriculture.

***United Way Tarrant County*** – This fund is used to account for grants related to United Way Tarrant County.

***Better Business Bureau Senior Medicare Patrol*** – This fund is used to account for grants related to Better Business Bureau Senior Medicare Patrol.

***Environmental Protection Agency*** – This fund is used to account for grants related to the Environmental Protection Agency.

**Alamo Area Council of Governments**  
**Combining Balance Sheet**  
**Nonmajor Governmental Funds**  
**December 31, 2020**

|                                       | <b>Special Revenue Funds</b>                                 |   |                                |  |
|---------------------------------------|--|---|--------------------------------|--|
|                                       | <b>Texas<br/>Commission on<br/>Environmental<br/>Quality</b> | <b>VIA<br/>Metropolitan<br/>Transit</b> | <b>Veterans<br/>Assistance</b> | <b>Economic<br/>Development<br/>Administration</b> |
| <b>Assets</b>                         |  |   |                                |  |
| Cash and investments                  | \$ 233   | \$ -                                    | \$ 210,005                     | \$ -   |
| Accounts receivable:                  |  |   |                                |  |
| Grantors                              | 24,447   | 86,154                                  | 1,294,884                      | 25,952   |
| Due from other funds                  | 1,161,221  | -                                       | -                              | -  |
| Deposits                              | -  | -                                       | -                              | -  |
| Prepaid items                         | -  | -                                       | -                              | -  |
| Total assets                          | <u>\$ 1,185,901</u>  | <u>\$ 86,154</u>                        | <u>\$ 1,504,889</u>            | <u>\$ 25,952</u>                                   |
| <b>Liabilities and Fund Balance</b>   |  |   |                                |  |
| Liabilities:                          |  |   |                                |  |
| Accounts payable                      | \$ 81,032  | \$ 56,082                               | \$ 1,095,544                   | \$ 768   |
| Due to other funds                    | -  | 29,993                                  | 313,169                        | 21,266   |
| Unearned revenue                      | 1,103,135  | 79                                      | 94,521                         | -  |
| Total liabilities                     | <u>1,184,167</u>   | <u>86,154</u>                           | <u>1,503,234</u>               | <u>22,034</u>                                      |
| Fund balance:                         |  |   |                                |  |
| Nonspendable:                         |  |   |                                |  |
| Prepaid items                         | -  | -                                       | -                              | -  |
| Restricted:                           |  |   |                                |  |
| Grants                                | 1,734  | -                                       | 1,655                          | 3,918  |
| Unassigned (deficit)                  | -  | -                                       | -                              | -  |
| Total fund balance                    | <u>1,734</u>   | <u>-</u>                                | <u>1,655</u>                   | <u>3,918</u>                                       |
| Total liabilities<br>and fund balance | <u>\$ 1,185,901</u>  | <u>\$ 86,154</u>                        | <u>\$ 1,504,889</u>            | <u>\$ 25,952</u>                                   |

**Special Revenue Funds**

| <u>Metropolitan<br/>Planning<br/>Organization</u> | <u>Texas<br/>Department<br/>of<br/>Agriculture</u> | <u>U.S.<br/>Department<br/>of Homeland<br/>Security</u> | <u>Capital Area<br/>Council of<br/>Governments</u> | <u>Texas<br/>Department<br/>of Housing and<br/>Community Affairs</u> |
|---|--|---|--|--|
| \$ -  | \$ -   | \$ -  | \$ -   | \$ -   |
| -   | 52,659   | 41,622  | -  | 492,146  |
| 407   | -  | 58,586  | 19,557   | -  |
| -   | -  | -   | -  | -  |
| -   | -  | -   | -  | -  |
| <u>\$ 407</u>                                     | <u>\$ 52,659</u>                                   | <u>\$ 100,208</u>                                       | <u>\$ 19,557</u>                                   | <u>\$ 492,146</u>  |
| <br>  |  |   |  |  |
| \$ -  | \$ 5,689   | \$ 24,064   | \$ -   | \$ 98,249  |
| -   | 46,970   | -   | -  | 396,505  |
| 407   | -  | -   | -  | -  |
| <u>407</u>  | <u>52,659</u>                                      | <u>24,064</u>   | <u>-</u>   | <u>494,754</u>   |
| <br>  |  |   |  |  |
| -   | -  | -   | -  | -  |
| -   | -  | 76,144  | 19,557   | -  |
| -   | -  | -   | -  | (2,608)  |
| <u>-</u>  | <u>-</u>   | <u>76,144</u>   | <u>19,557</u>                                      | <u>(2,608)</u>   |
| <br>  |  |   |  |  |
| <u>\$ 407</u>                                     | <u>\$ 52,659</u>                                   | <u>\$ 100,208</u>                                       | <u>\$ 19,557</u>                                   | <u>\$ 492,146</u>  |

# Alamo Area Council of Governments

## Combining Balance Sheet Nonmajor Governmental Funds

(Continued)

December 31, 2020

### Special Revenue Funds

|                                       | <u>Commission on<br/>State Emergency<br/>Communications</u> | <u>Office of<br/>the Governor</u> | <u>City of<br/>San Antonio</u> | <u>Local<br/>Projects</u> |
|---------------------------------------|---|-----------------------------------|--------------------------------|---------------------------|
| <b>Assets</b>                         |   |                                   |                                |                           |
| Cash and investments                  | \$ 87   | \$ 204,604                        | \$ -                           | \$ -                      |
| Accounts receivable:                  |   |                                   |                                |                           |
| Grantors                              | 177,622   | 103,808                           | -                              | 27,593                    |
| Due from other funds                  | 92,563  | 169,055                           | 103,151                        | 79,829                    |
| Deposits                              | -   | 13,904                            | -                              | -                         |
| Prepaid items                         | 29,792  | 43,169                            | -                              | -                         |
| Total assets                          | <u>\$ 300,064</u>   | <u>\$ 534,540</u>                 | <u>\$ 103,151</u>              | <u>\$ 107,422</u>         |
| <b>Liabilities and Fund Balance</b>   |   |                                   |                                |                           |
| Liabilities:                          |   |                                   |                                |                           |
| Accounts payable                      | \$ 253,730  | \$ 18,794                         | \$ 6                           | \$ 9,101                  |
| Due to other funds                    | -   | -                                 | -                              | -                         |
| Unearned revenue                      | 40,650  | 3                                 | 56                             | 17,709                    |
| Total liabilities                     | <u>294,380</u>  | <u>18,797</u>                     | <u>62</u>                      | <u>26,810</u>             |
| Fund balance:                         |   |                                   |                                |                           |
| Nonspendable:                         |   |                                   |                                |                           |
| Prepaid items                         | 29,792  | 43,169                            | -                              | -                         |
| Restricted:                           |   |                                   |                                |                           |
| Grants                                | -   | 472,574                           | 103,089                        | 80,612                    |
| Unassigned (deficit)                  | (24,108)  | -                                 | -                              | -                         |
| Total fund balance                    | <u>5,684</u>  | <u>515,743</u>                    | <u>103,089</u>                 | <u>80,612</u>             |
| Total liabilities<br>and fund balance | <u>\$ 300,064</u>   | <u>\$ 534,540</u>                 | <u>\$ 103,151</u>              | <u>\$ 107,422</u>         |

**Special Revenue Funds**

| <b>Department of Defense</b> | <b>Corporation for National and Community Service</b> | <b>National Council on Aging</b> | <b>Texas Workforce Commission</b> | <b>Texas Council for Developmental Disabilities</b> |
|------------------------------|---|----------------------------------|-----------------------------------|---|
| \$ -                         | \$ -  | \$ -                             | \$ -                              | \$ -  |
| 350,303                      | 27,039  | 28,729                           | -                                 | 42,169  |
| -                            | -   | 12,610                           | 24,128                            | -   |
| -                            | -   | -                                | -                                 | -   |
| -                            | -   | -                                | -                                 | -   |
| <u>\$ 350,303</u>            | <u>\$ 27,039</u>                                      | <u>\$ 41,339</u>                 | <u>\$ 24,128</u>                  | <u>\$ 42,169</u>                                    |
| <br>                         |   |                                  |                                   |   |
| \$ 284,490                   | \$ 10,763   | \$ 1,339                         | \$ 34                             | \$ 2,024  |
| 65,812                       | 9,801   | -                                | -                                 | 40,145  |
| 1                            | 6,475   | 40,000                           | -                                 | -   |
| <u>350,303</u>               | <u>27,039</u>   | <u>41,339</u>                    | <u>34</u>                         | <u>42,169</u>                                       |
| <br>                         |   |                                  |                                   |   |
| -                            | -   | -                                | -                                 | -   |
| -                            | -   | -                                | 24,094                            | -   |
| -                            | -   | -                                | -                                 | -   |
| <u>-</u>                     | <u>-</u>  | <u>-</u>                         | <u>24,094</u>                     | <u>-</u>  |
| <br>                         |   |                                  |                                   |   |
| <u>\$ 350,303</u>            | <u>\$ 27,039</u>                                      | <u>\$ 41,339</u>                 | <u>\$ 24,128</u>                  | <u>\$ 42,169</u>                                    |

# Alamo Area Council of Governments

## Combining Balance Sheet Nonmajor Governmental Funds

(Continued)

December 31, 2020

|                                       | Special Revenue Funds                   |                                 |  |
|---------------------------------------|---|---------------------------------|--|
|                                       | U.S.<br>Department<br>of<br>Agriculture | United Way<br>Tarrant<br>County | Better<br>Business Bureau<br>Senior Medicare<br>Patrol |
| <b>Assets</b>                         |   |                                 |  |
| Cash and investments                  | \$ -                                    | \$ -                            | \$ -   |
| Accounts receivable:                  |   |                                 |  |
| Grantors                              | 33,772                                  | -                               | -  |
| Due from other funds                  | -                                       | 33,505                          | 42,993   |
| Deposits                              | -                                       | -                               | -  |
| Prepaid items                         | -                                       | -                               | -  |
| Total assets                          | \$ 33,772                               | \$ 33,505                       | \$ 42,993  |
| <b>Liabilities and Fund Balance</b>   |   |                                 |  |
| Liabilities:                          |   |                                 |  |
| Accounts payable                      | \$ -                                    | \$ -                            | \$ -   |
| Due to other funds                    | 33,772                                  | -                               | -  |
| Unearned revenue                      | -                                       | -                               | -  |
| Total liabilities                     | 33,772                                  | -                               | -  |
| Fund balance:                         |   |                                 |  |
| Nonspendable:                         |   |                                 |  |
| Prepaid items                         | -                                       | -                               | -  |
| Restricted:                           |   |                                 |  |
| Grants                                | -                                       | 33,505                          | 42,993   |
| Unassigned (deficit)                  | -                                       | -                               | -  |
| Total fund balance                    | -                                       | 33,505                          | 42,993   |
| Total liabilities<br>and fund balance | \$ 33,772                               | \$ 33,505                       | \$ 42,993  |

| <b>Environmental<br/>Protection<br/>Agency</b> | <b>Totals</b>       |
|--|---------------------|
| \$ -   | \$ 414,929          |
| 333,345  | 3,142,244           |
| -  | 1,797,605           |
| -  | 13,904              |
| -  | 72,961              |
| <u>\$ 333,345</u>                              | <u>\$ 5,441,643</u> |
|  |                     |
| \$ 333,345                                     | \$ 2,275,054        |
| -  | 957,433             |
| -  | 1,303,036           |
| <u>333,345</u>                                 | <u>4,535,523</u>    |
|  |                     |
| -  | 72,961              |
| -  | 859,875             |
| -  | (26,716)            |
| <u>-</u>                                       | <u>906,120</u>      |
|  |                     |
| <u>\$ 333,345</u>                              | <u>\$ 5,441,643</u> |

**THIS PAGE LEFT BLANK INTENTIONALLY**

**Alamo Area Council of Governments**  
**Combining Statement of Revenues, Expenditures**  
**And Changes in Fund Balance**  
**Nonmajor Governmental Funds**  
**December 31, 2020**

|  | <b>Special Revenue Funds</b>                                 |   |                                |  |
|--|--|---|--------------------------------|--|
|  | <b>Texas<br/>Commission on<br/>Environmental<br/>Quality</b> | <b>VIA<br/>Metropolitan<br/>Transit</b> | <b>Veterans<br/>Assistance</b> | <b>Economic<br/>Development<br/>Administration</b> |
| <b>Revenues</b>  |  |   |                                |  |
| Intergovernmental  | \$ 693,590   | \$ 234,622                              | \$ 4,754,018                   | \$ 133,710   |
| Matching funds   | -  | 197,841                                 | -                              | -  |
| Local  | -  | -                                       | 24,393                         | 6,733  |
| Program income   | -  | -                                       | -                              | -  |
| Investment income  | 810  | -                                       | 5,000                          | -  |
| Total revenues   | <u>694,400</u>   | <u>432,463</u>                          | <u>4,783,411</u>               | <u>140,443</u>                                     |
| <b>Expenditures</b>  |  |   |                                |  |
| Current:   |  |   |                                |  |
| Aging and veterans services  | -  | -                                       | 4,468,742                      | -  |
| Health and welfare   | -  | -                                       | -                              | -  |
| Emergency communications   | -  | -                                       | -                              | -  |
| Economic development   | -  | -                                       | -                              | 159,927  |
| Environmental quality  | 693,592  | -                                       | -                              | -  |
| Community affairs  | -  | -                                       | -                              | -  |
| Homeland security  | -  | -                                       | -                              | -  |
| Transportation   | -  | 445,870                                 | 68,059                         | -  |
| Criminal justice   | -  | -                                       | -                              | -  |
| Total expenditures   | <u>693,592</u>   | <u>445,870</u>                          | <u>4,536,801</u>               | <u>159,927</u>                                     |
| <b>Excess (Deficiency) of Revenues<br/>Over (Under) Expenditures</b> | <u>808</u>   | <u>(13,407)</u>                         | <u>246,610</u>                 | <u>(19,484)</u>                                    |
| <b>Other Financing Sources and Uses</b>                              |  |   |                                |  |
| Transfers in   | -  | 13,407                                  | -                              | 17,092   |
| Transfers out  | -  | -                                       | (664,994)                      | -  |
| Total other financing sources and uses                               | <u>-</u>   | <u>13,407</u>                           | <u>(664,994)</u>               | <u>17,092</u>                                      |
| <b>Net Change in Fund Balances</b>                                   | 808  | -                                       | (418,384)                      | (2,392)  |
| <b>Fund Balances, Beginning</b>                                      | <u>926</u>   | <u>-</u>                                | <u>420,039</u>                 | <u>6,310</u>                                       |
| <b>Fund Balances, Ending</b>   | <u>\$ 1,734</u>  | <u>\$ -</u>                             | <u>\$ 1,655</u>                | <u>\$ 3,918</u>                                    |

**Special Revenue Funds**

| <b>Metropolitan<br/>Planning<br/>Organization</b> | <b>Texas<br/>Department<br/>of<br/>Agriculture</b> | <b>U.S.<br/>Department<br/>of Homeland<br/>Security</b> | <b>Capital Area<br/>Council of<br/>Governments</b> | <b>Texas<br/>Department of<br/>Housing and<br/>Community Affairs</b> |
|---|--|---|--|--|
| \$ 36,959   | \$ 197,085   | \$ 389,617  | \$ -   | \$ 2,365,646   |
| -   | -  | -   | -  | -  |
| -   | -  | -   | -  | -  |
| -   | -  | 5   | -  | -  |
| <u>36,959</u>                                     | <u>197,085</u>                                     | <u>389,622</u>  | <u>-</u>   | <u>2,365,646</u>   |
| -   | -  | -   | -  | -  |
| -   | -  | -   | -  | -  |
| -   | -  | -   | -  | -  |
| -   | -  | -   | -  | -  |
| -   | 197,085  | -   | -  | 2,364,203  |
| -   | -  | 368,311   | -  | -  |
| 36,959  | -  | -   | -  | -  |
| -   | -  | -   | -  | -  |
| <u>36,959</u>                                     | <u>197,085</u>                                     | <u>368,311</u>  | <u>-</u>   | <u>2,364,203</u>   |
| -   | -  | 21,311  | -  | 1,443  |
| -   | -  | -   | -  | 5,795  |
| -   | -  | -   | -  | -  |
| -   | -  | -   | -  | 5,795  |
| -   | -  | 21,311  | -  | 7,238  |
| -   | -  | 54,833  | 19,557   | (9,846)  |
| <u>\$ -</u>                                       | <u>\$ -</u>  | <u>\$ 76,144</u>  | <u>\$ 19,557</u>                                   | <u>\$ (2,608)</u>  |

**Alamo Area Council of Governments**  
**Combining Statement of Revenues, Expenditures**  
**And Changes in Fund Balance**  
**Nonmajor Governmental Funds**  
**(Continued)**  
**December 31, 2020**

|  | <b>Special Revenue Funds</b>                                |                                   |                                |                           |
|--|---|-----------------------------------|--------------------------------|---------------------------|
|  | <b>Commission on<br/>State Emergency<br/>Communications</b> | <b>Office of<br/>the Governor</b> | <b>City of<br/>San Antonio</b> | <b>Local<br/>Projects</b> |
| <b>Revenues</b>  |   |                                   |                                |                           |
| Intergovernmental  | \$ 1,203,417  | \$ 1,062,089                      | \$ -                           | \$ 82,168                 |
| Matching funds   | -   | -                                 | -                              | -                         |
| Local  | -   | -                                 | -                              | 109,733                   |
| Program income   | -   | 413,029                           | -                              | -                         |
| Investment income  | 770   | 4,871                             | -                              | -                         |
| <b>Total revenues</b>  | <b>1,204,187</b>  | <b>1,479,989</b>                  | <b>-</b>                       | <b>191,901</b>            |
| <b>Expenditures</b>  |   |                                   |                                |                           |
| Current:   |   |                                   |                                |                           |
| Aging  | -   | -                                 | -                              | 3,536                     |
| Health and welfare   | -   | -                                 | -                              | -                         |
| Emergency communications   | 1,198,503   | -                                 | -                              | -                         |
| Economic development   | -   | 255,485                           | -                              | -                         |
| Environmental quality  | -   | -                                 | -                              | -                         |
| Community affairs  | -   | -                                 | -                              | -                         |
| Homeland security  | -   | -                                 | -                              | -                         |
| Transportation   | -   | -                                 | -                              | -                         |
| Criminal justice   | -   | 1,202,746                         | -                              | 162,247                   |
| <b>Total expenditures</b>  | <b>1,198,503</b>  | <b>1,458,231</b>                  | <b>-</b>                       | <b>165,783</b>            |
| <b>Excess (Deficiency) of Revenues<br/>Over (Under) Expenditures</b> | <b>5,684</b>  | <b>21,758</b>                     | <b>-</b>                       | <b>26,118</b>             |
| <b>Other Financing Sources and Uses</b>                              |   |                                   |                                |                           |
| Transfers in   | -   | 146,377                           | -                              | -                         |
| Transfers out  | -   | -                                 | -                              | (273,046)                 |
| <b>Total other financing sources and uses</b>                        | <b>-</b>  | <b>146,377</b>                    | <b>-</b>                       | <b>(273,046)</b>          |
| <b>Net Change in Fund Balances</b>                                   | <b>5,684</b>  | <b>168,135</b>                    | <b>-</b>                       | <b>(246,928)</b>          |
| <b>Fund Balances, Beginning</b>                                      | <b>-</b>  | <b>347,608</b>                    | <b>103,089</b>                 | <b>327,540</b>            |
| <b>Fund Balances, Ending</b>   | <b>\$ 5,684</b>   | <b>\$ 515,743</b>                 | <b>\$ 103,089</b>              | <b>\$ 80,612</b>          |

**Special Revenue Funds**

| <b>Department of Defense</b> | <b>Corporation for National and Community Service</b> | <b>National Council on Aging</b> | <b>Texas Workforce Commission</b> | <b>Texas Council for Developmental Disabilities</b> |
|------------------------------|---|----------------------------------|-----------------------------------|---|
| \$ 888,350                   | \$ 178,765  | \$ 98,974                        | \$ -                              | \$ 167,728  |
| 32,896                       | -   | -                                | -                                 | -   |
| -                            | -   | -                                | -                                 | -   |
| -                            | -   | -                                | -                                 | -   |
| -                            | -   | -                                | -                                 | -   |
| 921,246                      | 178,765   | 98,974                           | -                                 | 167,728   |
| -                            | 178,765   | 98,974                           | -                                 | -   |
| -                            | -   | -                                | -                                 | 167,728   |
| -                            | -   | -                                | -                                 | -   |
| 921,246                      | -   | -                                | -                                 | -   |
| -                            | -   | -                                | -                                 | -   |
| -                            | -   | -                                | -                                 | -   |
| -                            | -   | -                                | -                                 | -   |
| -                            | -   | -                                | -                                 | -   |
| -                            | -   | -                                | -                                 | -   |
| 921,246                      | 178,765   | 98,974                           | -                                 | 167,728   |
| -                            | -   | -                                | -                                 | -   |
| -                            | -   | -                                | -                                 | -   |
| -                            | -   | -                                | 24,094                            | -   |
| -                            | -   | -                                | -                                 | -   |
| -                            | -   | -                                | 24,094                            | -   |
| -                            | -   | -                                | -                                 | -   |
| -                            | -   | -                                | 24,094                            | -   |
| -                            | -   | -                                | -                                 | -   |
| \$ -                         | \$ -  | \$ -                             | \$ 24,094                         | \$ -  |

**Alamo Area Council of Governments**  
**Combining Statement of Revenues, Expenditures**  
**And Changes in Fund Balance**  
**Nonmajor Governmental Funds**  
**(Continued)**  
**December 31, 2020**

|  | <b>Special Revenue Funds</b>                      |  |  |
|--|---|--|--|
|  | <b>U.S.<br/>Department<br/>of<br/>Agriculture</b> | <b>United Way<br/>Tarrant<br/>County</b> | <b>Better<br/>Business Bureau<br/>Senior Medicare<br/>Patrol</b> |
| <b>Revenues</b>  |   |  |  |
| Intergovernmental  | \$ 84,826   | \$ -                                     | \$ -   |
| Matching funds   | -   | -  | -  |
| Local  | -   | -  | -  |
| Program income   | -   | -  | -  |
| Investment income  | -   | -  | -  |
| Total revenues   | 84,826  | -  | -  |
| <b>Expenditures</b>  |   |  |  |
| Current:   |   |  |  |
| Aging  | -   | -  | -  |
| Health and welfare   | -   | -  | -  |
| Emergency communications   | -   | -  | -  |
| Economic development   | -   | -  | -  |
| Environmental quality  | 84,826  | -  | -  |
| Community affairs  | -   | -  | -  |
| Homeland security  | -   | -  | -  |
| Transportation   | -   | -  | -  |
| Criminal justice   | -   | -  | -  |
| Total expenditures   | 84,826  | -  | -  |
| <b>Excess (Deficiency) Of Revenues<br/>Over (Under) Expenditures</b> | -   | -  | -  |
| <b>Other Financing Sources and Uses</b>                              |   |  |  |
| Transfers in   | -   | 33,505                                   | 42,993   |
| Transfers out  | -   | -  | -  |
| Total other financing sources and uses                               | -   | 33,505                                   | 42,993   |
| <b>Net Change in Fund Balances</b>                                   | -   | 33,505                                   | 42,993   |
| <b>Fund Balances, Beginning</b>                                      | -   | -  | -  |
| <b>Fund Balances, Ending</b>   | \$ -  | \$ 33,505                                | \$ 42,993  |

| <b>Environmental<br/>Protection<br/>Agency</b> |               | <b>Totals</b> |
|--|---------------|---------------|
| \$ 334,127                                     | \$ 12,905,691 |               |
| -  | 230,737       |               |
| -  | 140,859       |               |
| -  | 413,029       |               |
| -  | 11,456        |               |
| 334,127  | 13,701,772    |               |
| -  | 4,750,017     |               |
| -  | 167,728       |               |
| -  | 1,198,503     |               |
| -  | 1,336,658     |               |
| 334,127  | 1,112,545     |               |
| -  | 2,561,288     |               |
| -  | 368,311       |               |
| -  | 550,888       |               |
| -  | 1,364,993     |               |
| 334,127  | 13,410,931    |               |
| -  | 290,841       |               |
| -  | 283,263       |               |
| -  | (938,040)     |               |
| -  | (654,777)     |               |
| -  | (363,936)     |               |
| -  | 1,270,056     |               |
| \$ -   | \$ 906,120    |               |

**THIS PAGE LEFT BLANK INTENTIONALLY**

**Alamo Area Council of Governments**  
**Schedule of Indirect Costs**  
**For the Year Ended December 31, 2020**

|   |                            |
|---|----------------------------|
| Personnel services  | \$ 1,947,740               |
| Employee benefits   | 558,501                    |
| Other contract services   | 781,809                    |
| Travel  | 7,403                      |
| Rent  | 1,023,103                  |
| Supplies  | 74,740                     |
| Equipment   | 86,876                     |
| Insurance and bonding   | 30,158                     |
| Public notices  | 849                        |
| Printing and reproduction   | 14,234                     |
| Repairs and maintenance   | 81,054                     |
| Fuel/oil  | 1,197                      |
| Communications  | 303,425                    |
| Postage   | 25,049                     |
| Meetings  | 36,273                     |
| Training in/out region  | 9,141                      |
| Publications  | 1,117                      |
| Professional dues   | 48,406                     |
| Equipment rental  | 184,630                    |
| Tuition staff   | 10,117                     |
| Depreciation  | <u>37,558</u>              |
| Total indirect costs  | 5,263,380                  |
| Less: administration cost received (rent, communications, postage,<br>copies directly charged to program) | <u>(2,127,316)</u>         |
| <b>Net Indirect Costs</b>   | 3,136,064                  |
| <b>Actual Indirect Costs Recovered</b>  | (3,082,725)                |
| <b>Over-Recovery of Indirect<br/>Costs Carried Forward From Prior Year</b>                                | <u>(267,546)</u>           |
| <b>Accumulated Cost Over-Recovery</b>   | <u><u>\$ (214,207)</u></u> |

**Alamo Area Council of Governments**  
**Schedule of Employee Benefits (Fringe and Release Time)**  
**For the Year Ended December 31, 2020**

|   |                            |
|---|----------------------------|
| Benefits:   |                            |
| FICA  | \$ 1,070,509               |
| Health insurance  | 1,804,172                  |
| Retirement  | 1,130,088                  |
| Release time  | 1,336,621                  |
| Other insurance   | 183,192                    |
| Workers' compensation   | <u>101,627</u>             |
| Total employee benefits   | 5,626,209                  |
| <b>Actual Employee Benefits Recovered</b>                                     | (5,446,617)                |
| <b>Over-Recovery of Employee Benefits<br/>Carried Forward From Prior Year</b> | <u>(303,367)</u>           |
| <b>Accumulated Over-Recovery</b>  | <u><u>\$ (123,775)</u></u> |

## **OTHER SUPPLEMENTARY INFORMATION**

### **Intellectual and Developmental Disabilities Services Schedules (Unaudited)**

This section of the comprehensive annual financial report contains other supplementary schedules required of Intellectual and Developmental Disabilities (IDD) authorities in the State of Texas. IDD authorities report to granting agencies on a 12-month grant period that ends on August 31st. Accordingly, these schedules have been prepared in a manner that facilitates reconciliation to a 12-month period ending August 31st.

**THIS PAGE LEFT BLANK INTENTIONALLY**

**Alamo Area Council of Governments**  
**Reconciliation of Total Expenditures**  
**To Fourth Quarter Financial Report**  
**For the Year Ended December 31, 2020**  
**(Unaudited)**

|                                  | <u>CARE *</u><br><u>Report III</u> | <u>Additions**</u>       | <u>Deletions***</u>     | <u>Audited</u><br><u>Financial</u><br><u>Statements</u> |
|----------------------------------|------------------------------------|--------------------------|-------------------------|---|
| <b>Expenditures</b>              |                                    |                          |                         |   |
| Salaries                         | \$ 6,012,513                       | \$ 8,742,107             | \$ 2,047,201            | \$ 12,707,419   |
| Employee benefits                | 1,698,174                          | 2,477,364                | 574,418                 | 3,601,120   |
| Professional consulting services | 1,912,735                          | 25,042,946               | 326,787                 | 26,628,894  |
| Training/travel                  | 47,525                             | 128,817                  | 19,620                  | 156,722   |
| Capital outlay                   | -                                  | 954,897                  | 50,730                  | 904,167   |
| Non-capital equipment            | 15,199                             | 232,213                  | 9,699                   | 237,713   |
| Other operating expenditures     | <u>3,378,408</u>                   | <u>7,970,415</u>         | <u>967,144</u>          | <u>10,381,679</u>                                       |
| <br>Total expenditures           | <br><u>\$ 13,064,554</u>           | <br><u>\$ 45,548,759</u> | <br><u>\$ 3,995,599</u> | <br><u>\$ 54,617,714</u>                                |

\* CARE Report III Fiscal Year 2020

\*\* Other Agency Programs

\*\*\* September - December 2020 IDD Expenditures

**Alamo Area Council of Governments**  
**Reconciliation of Total Revenue**  
**To Fourth Quarter Financial Report**  
**For the Year Ended December 31, 2020**  
**(Unaudited)**

|   | <b>CARE *</b><br><b>Report III</b> | <b>Additions**</b>   | <b>Deletions***</b> | <b>Audited<br/>Financial<br/>Statements</b> |
|---|------------------------------------|----------------------|---------------------|---|
| <b>Local and Earned Revenues:</b>                       |                                    |                      |                     |   |
| Medicaid/HAB Coordination                               | \$ 5,935,115                       | \$ 2,709,723         | \$ 2,078,824        | \$ 6,566,014                                |
| Membership dues   | -                                  | 352,981              | -                   | 352,981                                     |
| Local/Interest/Program Income                           | 24,440                             | 2,178,492            | 4,432               | 2,198,500                                   |
| Contributions - UHS                                     | 307,076                            | 43,140               | 102,695             | 247,521                                     |
| Delegate agency match                                   | -                                  | 6,182,678            | -                   | 6,182,678                                   |
| Total local and earned revenues                         | <u>6,266,631</u>                   | <u>11,467,014</u>    | <u>2,185,951</u>    | <u>15,547,694</u>                           |
| <b>State Program Revenues</b>                           |                                    |                      |                     |   |
| General Revenue   | 3,411,959                          | 6,241,743            | 960,303             | 8,693,399                                   |
| Permanency Planning                                     | 62,649                             | 26,130               | 22,337              | 66,442                                      |
| Community Living Options Information<br>Process (CLOIP) | 208,531                            | 101,444              | 73,712              | 236,263                                     |
| Crisis Behavioral Supports                              | 208,110                            | 92,185               | 64,776              | 235,519                                     |
| Crisis Behavioral Respite                               | 495,572                            | 72,580               | 112,557             | 455,595                                     |
| NF PASRR Special Services                               | 1,057,287                          | (395,280)            | 107,229             | 554,778                                     |
| Total state program revenues                            | <u>5,444,108</u>                   | <u>6,138,802</u>     | <u>1,340,914</u>    | <u>10,241,996</u>                           |
| <b>Federal Program Revenues</b>                         |                                    |                      |                     |   |
| Federal revenue   | 407,474                            | 29,485,165           | 210,986             | 29,681,653                                  |
| Medicaid administrative claiming                        | 946,350                            | 322,596              | 302,345             | 966,601                                     |
| Total federal program revenues                          | <u>1,353,824</u>                   | <u>29,807,761</u>    | <u>513,331</u>      | <u>30,648,254</u>                           |
| Total revenues  | <u>\$ 13,064,563</u>               | <u>\$ 47,413,577</u> | <u>\$ 4,040,196</u> | <u>\$ 56,437,944</u>                        |
| Fund Balance Used per CARE Report III                   | \$ -                               |                      |                     |   |
| Equals CARE Report III Fiscal Year 2020                 | \$ 13,064,563                      |                      |                     |   |

\* CARE Report III Fiscal Year 2020

\*\* Other Agency Programs and September - December 2020 IDD Revenues

\*\*\* September - December 2020 IDD Revenues

**Alamo Area Council of Governments**  
**Reconciliation of Total Revenue**  
**To First Quarter FY 2021 Financial Report**  
**For the Year Ended December 31, 2020**  
**(Unaudited)**

|   | <b>1st Qtr *<br/>CARE<br/>Report III</b> | <b>**Additions</b>  | <b>***All Other<br/>Agency</b> | <b>Audited<br/>Financial<br/>Statements</b> |
|---|--|---------------------|--------------------------------|---|
| <b>Local and Earned Revenues:</b>   |  |                     |                                |   |
| Medicaid  | \$ 1,477,950                             | \$ 572,461          | \$ 4,515,603                   | \$ 6,566,014                                |
| Membership dues   | -  | -                   | 352,981                        | 352,981                                     |
| Local/Interest/Program Income   | 3,296                                    | 1,135               | 2,194,069                      | 2,198,500                                   |
| Contributions - UHS   | 38,126                                   | 64,569              | 144,826                        | 247,521                                     |
| Delegate agency match   | -  | -                   | 6,182,678                      | 6,182,678                                   |
| Other - transfers from reserves   | 37,147                                   | (338)               | (36,809)                       | -   |
| Total local and earned revenues   | <u>1,556,519</u>                         | <u>637,827</u>      | <u>13,353,348</u>              | <u>15,547,694</u>                           |
| <b>State Program Revenues</b>   |  |                     |                                |   |
| General Revenue   | 782,653                                  | 177,650             | 7,733,096                      | 8,693,399                                   |
| Permanency Planning   | 16,714                                   | 5,624               | 44,104                         | 66,442                                      |
| Community Living Options Information<br>Process (CLOIP)                       | 48,505                                   | 25,207              | 162,551                        | 236,263                                     |
| Crisis Behavioral Supports  | 49,691                                   | 15,085              | 170,743                        | 235,519                                     |
| Crisis Behavioral Respite   | 115,499                                  | 25,808              | 314,288                        | 455,595                                     |
| Nursing Facilities (NF) Preadmission Screening<br>and Resident Review (PASRR) | -  | -                   | -                              | -   |
| NF PASRR Special Services   | 45,947                                   | 61,282              | 447,549                        | 554,778                                     |
| Total state program revenues  | <u>1,059,009</u>                         | <u>310,656</u>      | <u>8,872,331</u>               | <u>10,241,996</u>                           |
| <b>Federal Program Revenues</b>   |  |                     |                                |   |
| Federal revenue   | 116,607                                  | 60,696              | 29,504,350                     | 29,681,653                                  |
| Medicaid administrative claiming  | 238,629                                  | 97,399              | 630,573                        | 966,601                                     |
| Total federal program revenues  | <u>355,236</u>                           | <u>158,095</u>      | <u>30,134,923</u>              | <u>30,648,254</u>                           |
| Total revenues  | <u>\$ 2,970,764</u>                      | <u>\$ 1,106,578</u> | <u>\$ 52,360,602</u>           | <u>\$ 56,437,944</u>                        |

\* 1st quarter Fiscal Year 21 (September - November 2020) IDD Revenues

\*\* December 2020 IDD Revenues

\*\*\* Other Agency Programs and January - August 2020 IDD Revenues

**Alamo Area Council of Governments**  
**Schedule of Revenues and Expenditures by Source of Funds**  
**For the Year Ended December 31, 2020**  
**(Unaudited)**

| <b>Fund Sources</b>                                  | <b>Total Revenue</b> | <b>FY2020</b>                                       | <b>FY2020</b>  | <b>All Other Program Expenditures</b> | <b>Excess Revenue Over Expenditures</b> |
|--|----------------------|---|--|---------------------------------------|---|
|  |                      | <b>Jan - Aug Alamo Local Authority Expenditures</b> | <b>Sept - Dec Alamo Local Authority Expenditures</b> |                                       |   |
| Objects of expense:                                  |                      |   |  |                                       |   |
| Personnel  | \$ 12,079,196        | \$ 3,907,362  | \$ 1,861,870   | \$ 6,309,964                          | \$ -                                    |
| Employee benefits                                    | 3,423,351            | 1,082,518   | 522,369  | 1,818,464                             | -                                       |
| Capital outlay                                       | 902,565              | -   | 49,128   | 853,437                               | -                                       |
| Other operating expense                              | 36,960,099           | 2,825,790   | 1,192,969  | 32,941,340                            | -                                       |
| Allocation of general administration to strategies   | 622,867              | 423,116   | 199,751  | -                                     | -                                       |
| Allocation of authority administration to strategies | 629,637              | 460,125   | 169,512  | -                                     | -                                       |
| <b>Total expenditures</b>                            | <b>54,617,715</b>    | <b>8,698,911</b>                                    | <b>3,995,599</b>                                     | <b>41,923,205</b>                     | <b>-</b>                                |
| Method of finance:                                   |                      |   |  |                                       |   |
| General revenue/IDD                                  | 8,693,399            | 2,312,464   | 960,303  | 5,420,632                             | -                                       |
| Permanency planning                                  | 66,442               | 44,104  | 22,337   | 1                                     | -                                       |
| CLOIP  | 236,263              | 162,552   | 73,712   | (1)                                   | -                                       |
| Crisis Behavioral Supports                           | 235,519              | 170,742   | 64,776   | 1                                     | -                                       |
| Crisis Respite                                       | 455,595              | 343,038   | 112,557  | -                                     | -                                       |
| NF PASRR SC  | -                    | -   | -  | -                                     | -                                       |
| NF PASRR Special Services                            | 554,778              | 447,549   | 107,229  | -                                     | -                                       |
| Earned income  | 89,240               | 10,092  | 4,198  | 74,950                                | -                                       |
| Additional local funds                               | 15,458,454           | 4,270,564   | 2,181,753  | 9,006,137                             | -                                       |
| Other services revenues                              | 30,648,255           | 1,023,347   | 513,331  | 29,111,577                            | -                                       |
| <b>Total expended sources</b>                        | <b>\$ 56,437,945</b> | <b>\$ 8,784,452</b>                                 | <b>\$ 4,040,196</b>                                  | <b>\$ 43,613,297</b>                  | <b>\$ -</b>                             |

**Alamo Area Council of Governments**  
**Schedule of Indirect Costs**  
**For the Year Ended December 31, 2020**  
**(Unaudited)**

|                    | <u>Total<br/>Costs</u> | <u>Nonallowable<br/>Costs</u> | <u>Depreciation</u> | <u>Total<br/>Adjusted<br/>Costs</u> | <u>Direct<br/>Costs</u> | <u>Indirect<br/>Costs</u> |
|--------------------|------------------------|-------------------------------|---------------------|-------------------------------------|-------------------------|---------------------------|
| Personnel          | \$ 12,707,419          | \$ -                          | \$ -                | \$ 12,707,419                       | \$ 10,759,679           | \$ 1,947,740              |
| Fringe benefits    | 3,601,120              | -                             | -                   | 3,601,120                           | 3,042,619               | 558,501                   |
| Capital outlay     | 1,141,880              | 1,141,880                     | -                   | -                                   | -                       | -                         |
| Depreciation       | -                      | -                             | 960,119             | 960,119                             | 954,165                 | 5,954                     |
| Other operating    | 37,167,295             | -                             | -                   | 37,167,295                          | 36,543,428              | 623,867                   |
| Total expenditures | <u>\$ 54,617,714</u>   | <u>\$ 1,141,880</u>           | <u>\$ 960,119</u>   | <u>\$ 54,435,953</u>                | <u>\$ 51,299,891</u>    | <u>\$ 3,136,062</u>       |

|                |              |
|----------------|--------------|
| Indirect costs | \$ 3,136,062 |
| Direct costs   | 51,299,891   |

Indirect cost rate 6.11%

**THIS PAGE LEFT BLANK INTENTIONALLY**

**Alamo Area Council of Governments**  
**Schedule of Insurance In Effect**  
**For the Year Ended December 31, 2020**  
**(Unaudited)**

| <b>Insurer</b>                                 | <b>Policy Period</b> |             | <b>Coverage</b>                   | <b>Amount</b> |
|--|----------------------|-------------|-----------------------------------|---------------|
|  | <b>Begins</b>        | <b>Ends</b> |                                   |               |
| Texas Municipal League<br>Risk Management Fund | 10/01/20             | 10/01/21    | Workers' Compensation             | Statutory     |
| Texas Municipal League<br>Risk Management Fund | 10/01/20             | 10/01/21    | Automobile Liability              |               |
|  |                      |             | Per Occurrence Limit              | \$ 5,000,000  |
|  |                      |             | Deductible                        | 2,500         |
|  |                      |             | Annual Aggregate                  | -             |
|  |                      |             | Medical Payments per person       | 25,000        |
|  |                      |             | Deductible                        | -             |
|  | 10/01/20             | 10/01/21    | Automobile Physical Damage        |               |
|  |                      |             | Per Occurrence Limit              | 10,000        |
|  |                      |             | Deductible                        | 1,000         |
| Texas Municipal League<br>Risk Management Fund | 10/01/20             | 10/01/21    | General Liability                 |               |
|  |                      |             | Per Occurrence Limit              | 10,000,000    |
|  |                      |             | Deductible                        | -             |
|  |                      |             | Sudden Events Each Occurrence     | 2,000,000     |
|  |                      |             | Annual Aggregate                  | 10,000,000    |
| Texas Municipal League<br>Risk Management Fund | 10/01/20             | 10/01/21    | Law Enforcement Liability         |               |
|  |                      |             | Per Occurrence Limit              | 2,000,000     |
|  |                      |             | Annual Aggregate                  | 4,000,000     |
|  |                      |             | Deductible                        | 1,000         |
| Texas Municipal League<br>Risk Management Fund | 10/01/20             | 10/01/21    | Errors and Omissions<br>Liability |               |
|  |                      |             | Each Wrongful Act                 | 2,000,000     |
|  |                      |             | Annual Aggregate                  | 4,000,000     |
|  |                      |             | Deductible                        | 1,000         |

**Alamo Area Council of Governments**  
**Schedule of Insurance In Effect**  
**(Continued)**  
**For the Year Ended December 31, 2020**  
**(Unaudited)**

| Insurer  | Policy Period |          | Coverage                                       | Amount       |
|--|---------------|----------|--|--------------|
|  | Begins        | Ends     |  |              |
| Texas Municipal League<br>Risk Management Fund | 10/01/20      | 10/01/21 | All Risk Property Coverage                     |              |
|  |               |          | Coverage Basis                                 |              |
|  |               |          | Building : Replacement Cost Valuation          | \$ 7,192,377 |
|  |               |          | Deductible                                     | 250          |
|  |               |          | Transit Limit                                  | 1,000,000    |
|  |               |          | Valuable Papers and EDP Media                  | 10,000       |
|  |               |          | Accounts Receivable                            | 10,000       |
|  |               |          | Loss of Revenue Extra Expense and Rev          | 50,000       |
|  |               |          | Personal Property of Employees and Officials   | 5,000        |
|  |               |          | Leasehold Interest                             | 5,000        |
|  |               |          | Outdoor Trees and Shrubs                       | 10,000       |
|  |               |          | Newly Acquired Property FMV up to              | 1,000,000    |
|  |               |          | Pollutant Cleanup and Removal Each Premise     | 20,000       |
|  |               |          | Flood & Earthquake                             |              |
| Flood Limit                                    | 1,500,000     |          |  |              |
| Earthquake Limit                               | 7,192,377     |          |  |              |
| Deductible                                     | 25,000        |          |  |              |
|  |               |          | Boiler & Machinery                             |              |
|  |               |          | Per Accident Limit                             | 100,000      |
|  |               |          | Deductible                                     | 250          |
| Texas Municipal League<br>Risk Management Fund | 10/01/19      | 10/01/21 | Public Employee Dishonesty                     |              |
|  |               |          | Limit of Coverage                              | 500,000      |
|  |               |          | Deductible                                     | 5,000        |
|  |               |          | Coverage Includes Faithful Performance of Duty |              |
| WS&P<br>Walthall Sachse & Pipes, Inc           | 07/01/20      | 07/01/21 | Pollution Coverage                             |              |
|  |               |          | General Aggregate Limit                        | 1,000,000    |
|  |               |          | Each "Pollution Condition" Limit               | 1,000,000    |
|  |               |          | Each Crisis Management and Emergency           |              |
|  |               |          | Response limit                                 | 250,000      |
|  |               |          | Deductible                                     | 10,000       |
| WS&P<br>Walthall Sachse & Pipes, Inc           | 02/13/20      | 02/13/21 | Volunteers                                     |              |
|  |               |          | Accidental Death and Dismemberment Benefit     |              |
|  |               |          | Covered Person principal sum/amount            | 5,000        |
|  |               |          | Total Max Accident Medical and Dental          | 10,000       |
|  |               |          | Deductible                                     | -            |

**Alamo Area Council of Governments**  
**Schedule of Professional and Consulting Services**  
**For the Year Ended December 31, 2020**  
**(Unaudited)**

| <u>Name</u>                      | <u>City</u> | <u>Type of Service</u>            | <u>Amount</u> |
|----------------------------------|-------------|-----------------------------------|---------------|
| <b>January - August 2020</b>     |             |                                   |               |
| ABA & Behavioral Services        | San Antonio | 6260-Behavioral Support           | \$ 1,071      |
| ABA & Behavioral Services        | San Antonio | 6230-Community Supports           | 112           |
| ABA & Behavioral Services        | San Antonio | 6260-Behavioral Support           | 2,276         |
| ABA & Behavioral Services        | San Antonio | 6230-Community Supports           | 179           |
| ABA & Behavioral Services        | San Antonio | 6260-Behavioral Support           | 1,377         |
| ABA & Behavioral Services        | San Antonio | 6230-Community Supports           | 41,195        |
| ABA & Behavioral Services        | San Antonio | 6260-Behavioral Support           | 140,505       |
| ABA Center for Excellence        | San Antonio | 6215 - Crisis Respite             | 1,797         |
| ABA Center for Excellence        | San Antonio | 6213 - Respite Hourly             | 1,641         |
| ABA Center for Excellence        | San Antonio | 6215 - Crisis Respite             | 52,719        |
| ABA Center for Excellence        | San Antonio | 6260-Behavioral Support           | 22,027        |
| ABA Center for Excellence        | San Antonio | 6380-Applied Behavior ABA Therapy | 880           |
| ABA Center for Excellence        | San Antonio | 6260-Behavioral Support           | 7,486         |
| ABA Center for Excellence        | San Antonio | 6380-Applied Behavior ABA Therapy | 510           |
| ABA Center for Excellence        | San Antonio | 6215 - Crisis Respite             | 18,547        |
| ABA Center for Excellence        | San Antonio | 6260-Behavioral Support           | 15,718        |
| ABA Center for Excellence        | San Antonio | 6380-Applied Behavior ABA Therapy | 612           |
| Angel Care Center of San Antonio | San Antonio | 6230-Community Supports           | 6,915         |
| Angel Care Center of San Antonio | San Antonio | 6220-Day Habilitation             | 6,609         |
| Angel Care Center of San Antonio | San Antonio | 6230-Community Supports           | 137,432       |
| ARC                              | San Antonio | 6220-Day Habilitation             | 15,057        |
| CAMP                             | San Antonio | 6211-Respite Daily Out of Home    | 2,100         |
| Estrella De Mar Inc.             | San Antonio | 6220-Day Habilitation             | 2,384         |
| Eva's Heroes                     | San Antonio | 6370-Day Hab Summer Camp          | 179           |
| Every Moment Matters             | San Antonio | 6213-Respite Hourly In Home       | 75            |
| Every Moment Matters             | San Antonio | 6230-Community Supports           | 129           |
| Every Moment Matters             | San Antonio | 6213-Respite Hourly In Home       | 368           |
| Every Moment Matters             | San Antonio | 6230-Community Supports           | 2,014         |
| Every Moment Matters             | San Antonio | 6240-Employment Assistance        | 30            |
| Home Life & Community Service    | San Antonio | 6213-Respite Hourly In Home       | 1,796         |
| Home Life & Community Service    | San Antonio | 6220-Day Habilitation             | 165           |
| Home Life & Community Service    | San Antonio | 6230-Community Supports           | 2,989         |
| Home Life & Community Service    | San Antonio | 6211-Respite Daily Out of Home    | 750           |
| Home Life & Community Service    | San Antonio | 6213-Respite Hourly In Home       | 2,138         |
| Home Life & Community Service    | San Antonio | 6230-Community Supports           | 151           |
| Home Life & Community Service    | San Antonio | 6211-Respite Daily Out of Home    | 900           |
| Home Life & Community Service    | San Antonio | 6213-Respite Hourly In Home       | 5,355         |
| Home Life & Community Service    | San Antonio | 6214-Respite                      | 900           |
| Home Life & Community Service    | San Antonio | 6220-Day Habilitation             | 538           |
| Home Life & Community Service    | San Antonio | 6230-Community Supports           | 6,658         |
| Home Life & Community Service    | San Antonio | 6213-Respite Hourly In Home       | 1,823         |
| Home Life & Community Service    | San Antonio | 6230-Community Supports           | 1,002         |
| Home Life & Community Service    | San Antonio | 6213-Respite Hourly In Home       | 1,785         |
| Home Life & Community Service    | San Antonio | 6230-Community Supports           | 2,380         |
| Home Life & Community Service    | San Antonio | 6213-Respite Hourly In Home       | 3,709         |
| Home Life & Community Service    | San Antonio | 6230-Community Supports           | 1,562         |

**Alamo Area Council of Governments**  
**Schedule of Professional and Consulting Services (Continued)**  
**For the Year Ended December 31, 2020**  
**(Unaudited)**

| <b>Name</b>                  | <b>City</b> | <b>Type of Service</b>            | <b>Amount</b> |
|------------------------------|-------------|-----------------------------------|---------------|
| <b>January - August 2020</b> |             |                                   |               |
| INVOICE                      | San Antonio | 6211-Respite Daily Out of Home    | \$ 750        |
| INVOICE                      | San Antonio | 6220-Day Habilitation             | 47            |
| INVOICE                      | San Antonio | 6230-Community Supports           | 4,592         |
| Jennifer Garrett             | San Antonio | 6260-Behavioral Support           | 5,146         |
| Jennifer Garrett             | San Antonio | 6380-Applied Behavior ABA Therapy | 1,415         |
| Jennifer Garrett             | San Antonio | 6260-Behavioral Support           | 1,511         |
| Jennifer Garrett             | San Antonio | 6380-Applied Behavior ABA Therapy | 255           |
| Jennifer Garrett             | San Antonio | 6260-Behavioral Support           | 15,814        |
| Jennifer Garrett             | San Antonio | 6380-Applied Behavior ABA Therapy | 3,137         |
| Kidz Treehouse Pedia         | San Antonio | 6385-Speech & Language Services   | 3,030         |
| Lifeline Care & Services     | San Antonio | 6210-Respite Hourly out of Home   | 2,509         |
| Lifeline Care & Services     | San Antonio | 6213-Respite Hourly In Home       | 6,878         |
| Lifeline Care & Services     | San Antonio | 6230-Community Supports           | 16,632        |
| Lifeline Care & Services     | San Antonio | 6210-Respite Hourly out of Home   | 540           |
| Lifeline Care & Services     | San Antonio | 6213-Respite Hourly In Home       | 5,273         |
| Lifeline Care & Services     | San Antonio | 6230-Community Supports           | 6,322         |
| Lifeline Care & Services     | San Antonio | 6210-Respite Hourly out of Home   | 360           |
| Lifeline Care & Services     | San Antonio | 6211-Respite Daily Out of Home    | 1,050         |
| Lifeline Care & Services     | San Antonio | 6214-Respite Daily In Home        | 3,911         |
| Lifeline Care & Services     | San Antonio | 6230-Community Supports           | 6,602         |
| Lifeline Care & Services     | San Antonio | 6210-Respite Hourly out of Home   | 2,486         |
| Lifeline Care & Services     | San Antonio | 6211-Respite Daily Out of Home    | 900           |
| Lifeline Care & Services     | San Antonio | 6213-Respite Hourly In Home       | 9,293         |
| Lifeline Care & Services     | San Antonio | 6230-Community Supports           | 37,016        |
| Lifetime Living Inc          | San Antonio | 6220-Day Habilitation             | 575           |
| Lifetime Living Inc          | San Antonio | 6230-Community Supports           | 3,692         |
| Lifetime Living Inc          | San Antonio | 6213-Respite Hourly In Home       | 90            |
| Lifetime Living Inc          | San Antonio | 6210-Respite Hourly out of Home   | 56            |
| Lifetime Living Inc          | San Antonio | 6213-Respite Hourly In Home       | 1,065         |
| Lifetime Living Inc          | San Antonio | 6214-Respite Daily In Home        | 600           |
| Lifetime Living Inc          | San Antonio | 6220-Day Habilitation             | 2,227         |
| Lifetime Living Inc          | San Antonio | 6230-Community Supports           | 15,604        |
| Lifetime Living Inc.         | San Antonio | 6213-Respite Hourly In Home       | 2,730         |
| Lifetime Living Inc.         | San Antonio | 6230-Community Supports           | 196           |
| Mission Development          | San Antonio | 6220-Day Habilitation             | 2,362         |
| Mission Development          | San Antonio | 6370-Day Hab Summer Camp          | 344           |
| Mission Development          | San Antonio | 6220-Day Habilitation             | 8,282         |
| Mission Development          | San Antonio | 6370-Day Hab Summer Camp          | 207           |
| Mission - Unicorn            | San Antonio | 6220-Day Habilitation             | 5,997         |
| Mission - Unicorn            | San Antonio | 6225-Head Start                   | 120           |
| Mission - Unicorn            | San Antonio | 6240-Employment Assistance        | 107           |
| Mission - Unicorn            | San Antonio | 6250-Supported Employment         | 476           |
| Mission - Unicorn            | San Antonio | 6240-Employment Assistance        | 696           |
| Mission - Unicorn            | San Antonio | 6250-Supported Employment         | 1,178         |
| Mission - Unicorn            | San Antonio | 6240-Employment Assistance        | 619           |
| Mission - Unicorn            | San Antonio | 6250-Supported Employment         | 494           |

**Alamo Area Council of Governments**  
**Schedule of Professional and Consulting Services (Continued)**  
**For the Year Ended December 31, 2020**  
**(Unaudited)**

| <u>Name</u>                  | <u>City</u> | <u>Type of Service</u>            | <u>Amount</u>     |
|------------------------------|-------------|-----------------------------------|-------------------|
| <b>January - August 2020</b> |             |                                   |                   |
| Mission Road Unicorn         | San Antonio | 6225-Head Start                   | \$ 120            |
| Mission Road Unicorn         | San Antonio | 6250-Supported Employment         | 470               |
| Mission Road Unicorn         | San Antonio | 6240-Employment Assistance        | 95                |
| Mission Road Unicorn         | San Antonio | 6250-Supported Employment         | 179               |
| RMI                          | San Antonio | 6240-Employment Assistance        | 470               |
| RMI                          | San Antonio | 6250-Supported Employment         | 262               |
| RMI                          | San Antonio | 6240-Employment Assistance        | 83                |
| RMI                          | San Antonio | 6250-Supported Employment         | 83                |
| RMI                          | San Antonio | 6220-Day Habilitation             | 1,690             |
| RMI                          | San Antonio | 6240-Employment Assistance        | 405               |
| RMI                          | San Antonio | 6250-Supported Employment         | 589               |
| SA Life Academy              | San Antonio | 6220-Day Habilitation             | 4,383             |
| SAFIRE                       | San Antonio | 6220-Day Habilitation             | 1,759             |
| So. Tx Behavioral Institute  | San Antonio | 6260-Behavioral Support           | 343               |
| So. Tx Behavioral Institute  | San Antonio | 6380-Applied Behavior ABA Therapy | 204               |
| So. Tx Behavioral Institute  | San Antonio | 6217-Crisis Supervision           | 408               |
| So. Tx Behavioral Institute  | San Antonio | 6260-Behavioral Support           | 419               |
| So. Tx Behavioral Institute  | San Antonio | 6380-Applied Behavior ABA Therapy | 408               |
| So. Tx Behavioral Institute  | San Antonio | 6215-Crisis Respite               | 50,000            |
| TWG Investments LTD          | San Antonio | 6280-Safety Net                   | 217,561           |
| University United Methodist  | San Antonio | 6220-Day Habilitation             | 3,260             |
|                              |             |                                   | <u>\$ 982,922</u> |

**Alamo Area Council of Governments**  
**Schedule of Professional and Consulting Services (Continued)**  
**For the Year Ended December 31, 2020**  
**(Unaudited)**

| Name                                       | City        | Type of Service                     | Amount            |
|--|-------------|-------------------------------------|-------------------|
| <b>September - December 2020</b>           |             |                                     |                   |
| ABA & Behavioral Services                  | SAN ANTONIO | 6230-Community Supports             | \$ 14,930         |
| ABA & Behavioral Services                  | SAN ANTONIO | 6260-Behavioral Support             | 37,677            |
| ABA Center for Excellence                  | SAN ANTONIO | 6260-Behavioral Support             | 13,506            |
| ABA Center for Excellence                  | SAN ANTONIO | 6380-Applied Behavioral ABA Therapy | 3,137             |
| ABA Center for Excellence                  | SAN ANTONIO | 6215-Crisis Respite Hourly In Home  | 4,234             |
| ABA Center for Excellence                  | SAN ANTONIO | 6260-Behavioral Support             | 7,325             |
| ABA Center for Excellence                  | SAN ANTONIO | 6380-Applied Behavioral ABA Therapy | 179               |
| ABA Behavioral Services                    | SAN ANTONIO | 6230-Community Supports             | 11,214            |
| Angel Care Center of San Antonio           | SAN ANTONIO | 6213-Respite Hourly In Home         | 3,428             |
| Angel Care Center of San Antonio           | SAN ANTONIO | 6230-Community Supports             | 26,338            |
| ARC  | SAN ANTONIO | 6220-Day Habilitation               | 1,946             |
| Calidad (Converse)                         | Converse    | 6213-Respite Hourly In Home         | 150               |
| Calidad (Converse)                         | Converse    | 6215-Crisis Respite Hourly In Home  | 285               |
| Calidad (Converse)                         | Converse    | 6230-Community Supports             | 890               |
| Center for Health Care Services            | SAN ANTONIO | 6213-Respite Hourly In Home         | 23                |
| Center for Health Care Services            | SAN ANTONIO | 6230-Community Supports             | 123               |
| Center for Health Care Services (Converse) | Converse    | 6213-Respite Hourly In Home         | 105               |
| Center for Health Care Services (Converse) | Converse    | 6230-Community Supports             | 599               |
| Every Moment Matters                       | SAN ANTONIO | 6213-Respite Hourly In Home         | 4,283             |
| Every Moment Matters                       | SAN ANTONIO | 6230-Community Supports             | 4,883             |
| Jennifer Garrett                           | SAN ANTONIO | 6260-Behavioral Support             | 13,995            |
| Jennifer Garrett                           | SAN ANTONIO | 6380-Applied Behavioral ABA Therapy | 459               |
| Kidz Treehouse Pedia                       | SAN ANTONIO | 6385-Speech & Language Services     | 3,090             |
| Lifeline Care & Services                   | SAN ANTONIO | 6210-Respite Hourly Out of Home     | 7,080             |
| Lifeline Care & Services                   | SAN ANTONIO | 6211-Respite Daily Out of Home      | 900               |
| Lifeline Care & Services                   | SAN ANTONIO | 6213-Respite Hourly In Home         | 11,516            |
| Lifeline Care & Services                   | SAN ANTONIO | 6214-Respite Daily In Home          | 4,200             |
| Lifeline Care & Services                   | SAN ANTONIO | 6215-Crisis Respite Hourly In Home  | 3,255             |
| Lifeline Care & Services                   | SAN ANTONIO | 6230-Community Supports             | 29,238            |
| Lifetime Living Inc                        | SAN ANTONIO | 6210-Respite Hourly Out of Home     | 1,890             |
| Lifetime Living Inc                        | SAN ANTONIO | 6213-Respite Hourly In Home         | 2,010             |
| Lifetime Living Inc                        | SAN ANTONIO | 6220-Day Habilitation               | 220               |
| Lifetime Living Inc                        | SAN ANTONIO | 6230-Community Supports             | 324               |
| RMI  | SAN ANTONIO | 6220-Day Habilitation               | 351               |
| SA Life Academy                            | SAN ANTONIO | 6220-Day Habilitation               | 5,263             |
| SAFIRE                                     | SAN ANTONIO | 6220-Day Habilitation               | 3,850             |
| TWG Investments LTD                        | SAN ANTONIO | 6280-Safety Net                     | 103,000           |
| University United Methodist                | SAN ANTONIO | 6220-Day Habilitation               | 892               |
|  |             |                                     | <u>\$ 326,787</u> |

**Alamo Area Council of Governments**  
**Schedule of Legal Services**  
**For the Year Ended December 31, 2020**  
**(Unaudited)**

| <u>Name</u> | <u>City</u> | <u>Type of Service</u> | <u>Amount</u> |
|-------------|-------------|------------------------|---------------|
|             |             | NONE                   |               |

**Alamo Area Council of Governments**  
**Schedule of Lease and Rental Commitments**  
**For the Year Ended December 31, 2020**  
**(Unaudited)**

| <u>Lessor</u> | <u>Leased Property Location</u> | <u>Termination<br/>Date</u> | <u>Monthly<br/>Rental</u> |
|---------------|---------------------------------|-----------------------------|---------------------------|
|---------------|---------------------------------|-----------------------------|---------------------------|

NONE

**Alamo Area Council of Governments**  
**Schedule of Space Occupied in a State-Owned Facility**  
**For the Year Ended December 31, 2020**  
**(Unaudited)**

| <u>Lessor</u> | <u>Leased Property</u> | <u>Termination<br/>Date</u> | <u>Monthly<br/>Rental</u> |
|---------------|------------------------|-----------------------------|---------------------------|
|               | NONE                   |                             |                           |

**Alamo Area Council of Governments**  
**Schedule of Bonded Employees**  
**For the Year Ended December 31, 2020**  
**(Unaudited)**

| <u>Name</u> | <u>Title</u> | <u>Surety Company</u> | <u>Bond Amount</u> |
|-------------|--------------|-----------------------|--------------------|
|             | NONE         |                       |                    |

## Statistical Section (Unaudited)

This part of the Council's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the Council's overall financial health.

| <b>Contents</b>  | <b>Page</b> |
|--|-------------|
| Financial Trends<br><i>These schedules contain trend information to help the reader understand how the Council's financial performance and well-being have changed over time.</i>  | 68–71       |
| Revenue Capacity<br><i>These schedules contain information to help the reader assess the Council's most significant local revenue sources.</i>   | 72          |
| Demographic and Economic Information<br><i>These schedules present information to help the reader understand the environment within which the Council's financial activities take place.</i>   | 73–74       |
| Operating Information<br><i>These schedules contain service and infrastructure data to help the reader understand how the information in the Council's financial report relates to the services the Council provides and the activities it performs.</i> | 75–77       |

**THIS PAGE LEFT BLANK INTENTIONALLY**

**Alamo Area Council of Governments**  
**Net Position by Component**  
**Last Ten Fiscal Years**  
**(Accrual Basis of Accounting)**

|                          | <b>Fiscal Year</b>   |                      |                      |                     |
|--------------------------|----------------------|----------------------|----------------------|---------------------|
|                          | <b>2011</b>          | <b>2012</b>          | <b>2013</b>          | <b>2014</b>         |
| Governmental activities: |                      |                      |                      |                     |
| Net investment in        |                      |                      |                      |                     |
| capital assets           | \$ 4,536,725         | \$ 3,971,524         | \$ 3,566,228         | \$ 3,320,177        |
| Restricted               | 6,043,430            | 5,213,505            | 6,003,304            | 5,468,590           |
| Unrestricted             | 1,561,072            | 1,603,840            | 1,436,790            | 1,149,419           |
| Total governmental       |                      |                      |                      |                     |
| activities net position  | <u>\$ 12,141,227</u> | <u>\$ 10,788,869</u> | <u>\$ 11,006,322</u> | <u>\$ 9,938,186</u> |

| <b>Fiscal Year</b>   |                      |                      |                      |                      |                      |
|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| <b>2015</b>          | <b>2016</b>          | <b>2017</b>          | <b>2018</b>          | <b>2019</b>          | <b>2020</b>          |
| \$ 4,626,797         | \$ 3,857,627         | \$ 3,158,888         | \$ 4,232,400         | \$ 5,132,815         | \$ 5,140,075         |
| 4,435,713            | 3,783,220            | 3,832,310            | 3,813,652            | 4,145,115            | 5,934,267            |
| 2,248,303            | 2,467,162            | 3,199,304            | 3,625,103            | 3,520,139            | 3,058,212            |
| <u>\$ 11,310,813</u> | <u>\$ 10,108,009</u> | <u>\$ 10,190,502</u> | <u>\$ 11,671,155</u> | <u>\$ 12,798,069</u> | <u>\$ 14,132,554</u> |

**Alamo Area Council of Governments**  
**Changes in Net Position**  
**Last Ten Fiscal Years**  
**(Accrual Basis of Accounting)**

|   | Fiscal Year       |                       |                   |                       |
|---|-------------------|-----------------------|-------------------|-----------------------|
|   | 2011              | 2012                  | 2013              | 2014                  |
| <b>Expenses</b>   |                   |                       |                   |                       |
| Governmental activities:                                  |                   |                       |                   |                       |
| General government  | \$ 72,342         | \$ 160,091            | \$ 325,364        | \$ 253,731            |
| Workforce development                                     | 3,044,434         | 3,127,544             | 3,172,384         | 1,231,591             |
| Housing and urban development                             | 421,823           | 610,889               | 733,103           | 654,225               |
| Emergency communications                                  | 1,581,207         | 1,152,930             | 1,375,736         | 1,302,969             |
| Economic development                                      | 77,645            | 121,919               | 89,988            | 109,023               |
| Environmental quality                                     | 2,012,505         | 781,122               | 891,270           | 661,454               |
| Community affairs   | 8,716,080         | 3,065,124             | 1,636,268         | 1,862,836             |
| Health and welfare  | 8,746,243         | 8,485,624             | 8,361,714         | 9,441,812             |
| Homeland security   | 1,648,922         | 625,480               | 438,462           | 615,464               |
| Aging   | 15,690,963        | 15,566,223            | 16,118,847        | 16,618,027            |
| Criminal justice  | 1,138,372         | 901,854               | 1,494,340         | 1,133,784             |
| Transportation  | 6,084,768         | 5,685,078             | 6,011,223         | 6,059,606             |
| Interest  | -                 | -                     | -                 | -                     |
| Total governmental activities expenses                    | <u>49,235,304</u> | <u>40,283,878</u>     | <u>40,648,699</u> | <u>39,944,522</u>     |
| <b>Program Revenues</b>                                   |                   |                       |                   |                       |
| Governmental activities:                                  |                   |                       |                   |                       |
| Charges for services:                                     |                   |                       |                   |                       |
| General government  | 5,380             | 65                    | -                 | -                     |
| Health and welfare  | 5,201             | 655,495               | -                 | 3,198                 |
| Aging and veterans services                               | 654,957           | 480,924               | 456,079           | 556,521               |
| Criminal justice  | 251,715           | 173,504               | 253,983           | 227,511               |
| Transportation  | 132,599           | -                     | 118,191           | -                     |
| Community affairs   | -                 | -                     | -                 | -                     |
| Operating grants and contributions                        | 48,505,521        | 37,322,513            | 39,733,453        | 37,769,447            |
| Capital grants and contributions                          | -                 | -                     | -                 | -                     |
| Total governmental activities program revenues            | <u>49,555,373</u> | <u>38,632,501</u>     | <u>40,561,706</u> | <u>38,556,677</u>     |
| <b>Net (Expense) Revenues</b>                             |                   |                       |                   |                       |
| Governmental activities                                   | <u>320,069</u>    | <u>(1,651,377)</u>    | <u>(86,993)</u>   | <u>(1,387,845)</u>    |
| Total   | <u>320,069</u>    | <u>(1,651,377)</u>    | <u>(86,993)</u>   | <u>(1,387,845)</u>    |
| <b>General Revenues and Other Changes in Net Position</b> |                   |                       |                   |                       |
| Governmental activities:                                  |                   |                       |                   |                       |
| Unrestricted investment earnings                          | 9,067             | 3,291                 | 3,911             | 1,523                 |
| Miscellaneous   | (6,394)           | 92                    | 183               | -                     |
| Member dues   | 290,239           | 295,636               | 300,352           | 318,186               |
| Gain on sale of capital assets                            | -                 | -                     | -                 | -                     |
| Total governmental activities                             | <u>292,912</u>    | <u>299,019</u>        | <u>304,446</u>    | <u>319,709</u>        |
| <b>Change in Net Position</b>                             |                   |                       |                   |                       |
| Governmental activities                                   | <u>612,981</u>    | <u>(1,352,358)</u>    | <u>217,453</u>    | <u>(1,068,136)</u>    |
| Total   | <u>\$ 612,981</u> | <u>\$ (1,352,358)</u> | <u>\$ 217,453</u> | <u>\$ (1,068,136)</u> |

Notes:

<sup>1</sup> Economic Development expenditures increased drastically in 2017 due to a one-time grant, the Defense Economic Adjustment Assistance Grant.

| Fiscal Year         |                       |                     |                     |                     |                     |  |
|---------------------|-----------------------|---------------------|---------------------|---------------------|---------------------|--|
| 2015                | 2016                  | 2017 <sup>(1)</sup> | 2018                | 2019                | 2020                |  |
| \$ 106,379          | \$ 229,932            | \$ 130,920          | \$ 61,036           | \$ 32,566           | \$ 52,833           |  |
| 985,649             | 334,846               | 426,572             | 2,443,360           | 2,823,796           | -                   |  |
| 623,478             | 30,372                | 17,445              | -                   | -                   | -                   |  |
| 1,637,738           | 1,544,150             | 1,812,052           | 1,413,105           | 1,670,714           | 1,215,766           |  |
| 52,784              | 853,881               | 4,431,081           | 647,838             | 433,744             | 1,350,562           |  |
| 908,372             | 949,942               | 992,880             | 704,083             | 483,930             | 1,141,244           |  |
| 1,856,575           | 1,625,004             | 2,078,269           | 2,475,773           | 2,991,145           | 2,607,786           |  |
| 11,628,909          | 11,866,163            | 11,600,496          | 12,446,756          | 13,612,174          | 13,265,591          |  |
| 303,317             | 411,654               | 281,861             | 287,900             | 388,563             | 372,143             |  |
| 16,878,439          | 17,093,970            | 18,732,002          | 17,018,023          | 20,076,977          | 25,931,144          |  |
| 1,468,424           | 1,508,118             | 1,417,596           | 1,536,841           | 1,567,352           | 1,586,864           |  |
| 5,296,213           | 5,122,713             | 5,904,299           | 5,250,931           | 6,054,983           | 7,035,493           |  |
| -                   | -                     | 18,580              | 4,707               | -                   | -                   |  |
| <u>41,746,277</u>   | <u>41,570,745</u>     | <u>47,844,053</u>   | <u>44,290,353</u>   | <u>50,135,944</u>   | <u>54,559,426</u>   |  |
| -                   | -                     | -                   | -                   | -                   | -                   |  |
| -                   | -                     | -                   | -                   | -                   | -                   |  |
| 242,780             | 403,393               | 421,338             | 242,894             | 349,274             | 145,493             |  |
| 246,663             | 281,673               | 436,947             | 423,974             | 405,077             | 413,029             |  |
| -                   | -                     | -                   | -                   | -                   | -                   |  |
| -                   | -                     | -                   | -                   | 520                 | -                   |  |
| 39,870,358          | 39,344,336            | 46,719,605          | 43,172,279          | 48,563,380          | 54,845,286          |  |
| 2,241,447           | -                     | -                   | 1,515,394           | 1,526,754           | -                   |  |
| <u>42,601,248</u>   | <u>40,029,402</u>     | <u>47,577,890</u>   | <u>45,354,541</u>   | <u>50,845,005</u>   | <u>55,403,808</u>   |  |
| 854,971             | (1,541,343)           | (266,163)           | 1,064,188           | 709,061             | 844,382             |  |
| <u>854,971</u>      | <u>(1,541,343)</u>    | <u>(266,163)</u>    | <u>1,064,188</u>    | <u>709,061</u>      | <u>844,382</u>      |  |
| 8,729               | 8,160                 | 6,276               | 32,950              | 40,142              | 137,122             |  |
| -                   | -                     | -                   | -                   | -                   | -                   |  |
| 323,933             | 330,379               | 332,780             | 342,501             | 343,057             | 352,981             |  |
| -                   | -                     | 9,600               | 41,014              | 34,654              | -                   |  |
| <u>332,662</u>      | <u>338,539</u>        | <u>348,656</u>      | <u>416,465</u>      | <u>417,853</u>      | <u>490,103</u>      |  |
| 1,187,633           | (1,202,804)           | 82,493              | 1,480,653           | 1,126,914           | 1,334,485           |  |
| <u>\$ 1,187,633</u> | <u>\$ (1,202,804)</u> | <u>\$ 82,493</u>    | <u>\$ 1,480,653</u> | <u>\$ 1,126,914</u> | <u>\$ 1,334,485</u> |  |

**Alamo Area Council of Governments**  
**Fund Balances of Governmental Funds**  
**Last Ten Fiscal Years**  
**(Modified Accrual Basis of Accounting)**

|                             | Fiscal Year         |                     |                     |                     |
|-----------------------------|---------------------|---------------------|---------------------|---------------------|
|                             | 2011                | 2012                | 2013                | 2014                |
| General fund:               |                     |                     |                     |                     |
| Reserved                    | \$ -                | \$ -                | \$ -                | \$ -                |
| Unreserved                  | -                   | -                   | -                   | -                   |
| Restricted                  | 43,423              | 11,080              | 6,121               | 6,032               |
| Nonspendable                | -                   | -                   | -                   | -                   |
| Unassigned                  | 1,907,605           | 1,932,797           | 1,865,034           | 1,577,911           |
| Total general fund          | 1,951,028           | 1,943,877           | 1,871,155           | 1,583,943           |
| Special revenue funds:      |                     |                     |                     |                     |
| Reserved                    | -                   | -                   | -                   | -                   |
| Nonspendable                | -                   | -                   | -                   | -                   |
| Restricted                  | 5,847,078           | 5,209,858           | 5,997,002           | 5,420,274           |
| Unassigned (deficit)        | -                   | -                   | -                   | -                   |
| Total special revenue funds | <u>\$ 5,847,078</u> | <u>\$ 5,209,858</u> | <u>\$ 5,997,002</u> | <u>\$ 5,420,274</u> |

| <b>Fiscal Year</b>  |                     |                     |                     |                     |                     |
|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| <b>2015</b>         | <b>2016</b>         | <b>2017</b>         | <b>2018</b>         | <b>2019</b>         | <b>2020</b>         |
| \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                |
| -                   | -                   | -                   | -                   | -                   | -                   |
| -                   | 274,372             | -                   | -                   | -                   | -                   |
| -                   | -                   | 313,604             | 412,199             | 269,977             | 388,520             |
| 1,937,288           | 1,638,063           | 1,851,426           | 2,011,899           | 2,581,217           | 2,497,958           |
| 1,937,288           | 1,912,435           | 2,165,030           | 2,424,098           | 2,851,194           | 2,886,478           |
| -                   | -                   | -                   | -                   | -                   | -                   |
| -                   | -                   | 2,000               | 149,167             | 187,673             | 308,339             |
| 4,440,389           | 3,508,481           | 3,832,310           | 3,664,068           | 3,963,305           | 5,720,449           |
| -                   | -                   | (45)                | (2,779)             | (15,709)            | (39,809)            |
| <u>\$ 4,440,389</u> | <u>\$ 3,508,481</u> | <u>\$ 3,834,265</u> | <u>\$ 3,810,456</u> | <u>\$ 4,135,269</u> | <u>\$ 5,988,979</u> |

**Alamo Area Council of Governments**  
**Changes in Fund Balances of Governmental Funds**  
**Last Ten Fiscal Years**  
**(Modified Accrual Basis of Accounting)**

|  | Fiscal Year       |                     |                   |                     |
|--|-------------------|---------------------|-------------------|---------------------|
|  | 2011              | 2012                | 2013              | 2014                |
| <b>Revenues</b>  |                   |                     |                   |                     |
| Intergovernmental  | \$ 35,222,106     | \$ 25,840,605       | \$ 25,480,440     | \$ 24,742,773       |
| Matching funds   | 5,900,469         | 5,112,138           | 6,999,166         | 6,225,094           |
| Local  | 7,300,517         | 6,903,919           | 7,253,847         | 6,801,580           |
| Program income   | 1,049,852         | 874,083             | 828,253           | 787,230             |
| Membership dues  | 290,239           | 295,636             | 300,352           | 318,186             |
| Investment income  | 9,672             | 6,659               | 3,911             | 1,523               |
| Miscellaneous  | 22,018            | 24,119              | 183               | -                   |
| Total revenues   | <u>49,794,873</u> | <u>39,057,159</u>   | <u>40,866,152</u> | <u>38,876,386</u>   |
| <b>Expenditures</b>  |                   |                     |                   |                     |
| Current:   |                   |                     |                   |                     |
| General government   | 131,010           | 141,977             | 229,820           | 378,365             |
| Aging  | 15,688,474        | 15,542,184          | 16,115,223        | 16,614,403          |
| Health and welfare   | 8,749,883         | 8,482,000           | 8,361,714         | 9,441,812           |
| Transportation   | 6,040,947         | 5,401,948           | 5,837,168         | 5,900,644           |
| Workforce development  | 3,016,967         | 3,093,331           | 3,140,769         | 1,201,275           |
| Environmental quality  | 2,010,290         | 779,773             | 889,921           | 660,105             |
| Community affairs  | 8,426,311         | 3,065,124           | 1,636,268         | 1,862,836           |
| Criminal justice   | 1,071,510         | 846,294             | 1,442,256         | 1,088,328           |
| Emergency communications                                       | 1,558,195         | 1,117,882           | 1,340,688         | 1,276,220           |
| Homeland security  | 1,648,922         | 518,225             | 354,828           | 572,678             |
| Housing  | 499,169           | 590,873             | 713,087           | 634,637             |
| Economic development   | 77,645            | 121,919             | 89,988            | 109,023             |
| Capital outlay   | -                 | -                   | -                 | -                   |
| Debt service:  |                   |                     |                   |                     |
| Interest and fiscal charges                                    | -                 | -                   | -                 | -                   |
| Total expenditures   | <u>48,919,323</u> | <u>39,701,530</u>   | <u>40,151,730</u> | <u>39,740,326</u>   |
| <b>Net Change in Fund Balances</b>                             | <u>875,550</u>    | <u>(644,371)</u>    | <u>714,422</u>    | <u>(863,940)</u>    |
| <b>Other Financing Sources (Uses)</b>                          |                   |                     |                   |                     |
| Transfers in   | 240,268           | 212,120             | 188,859           | 230,755             |
| Transfers out  | <u>(240,268)</u>  | <u>(212,120)</u>    | <u>(188,859)</u>  | <u>(230,755)</u>    |
| Total other financing sources (uses)                           | <u>-</u>          | <u>-</u>            | <u>-</u>          | <u>-</u>            |
| <b>Net Change in Fund Balances</b>                             | <u>\$ 875,550</u> | <u>\$ (644,371)</u> | <u>\$ 714,422</u> | <u>\$ (863,940)</u> |
| <b>Debt Service as a Percentage of Noncapital Expenditures</b> | <u>- %</u>        | <u>- %</u>          | <u>- %</u>        | <u>- %</u>          |

Notes:

<sup>1</sup> The *Patient Protection and Affordable Care Act* (ACA) was signed into law in March 2010, providing for expansion of the Medicaid program beginning in fiscal year 2010.

<sup>2</sup> Membership dues are comprised of eligible governmental units and various associate members within the 13-county Alamo Area planning region. Dues are used as local funds in matching federal and state planning grants.

<sup>3</sup> Economic Development expenditures increased drastically in 2017 due to a one-time grant, the Defense Economic Adjustment Assistance Grant.

<sup>4</sup> Aging was updated to aging and veterans services in 2020.

<sup>5</sup> Workforce development was reclassified to Aging and veterans services.

| Fiscal Year   |               |               |               |               |               |  |
|---------------|---------------|---------------|---------------|---------------|---------------|--|
| 2015          | 2016          | 2017          | 2018          | 2019          | 2020          |  |
| \$ 25,610,714 | \$ 25,285,580 | \$ 30,077,011 | \$ 28,892,676 | \$ 33,641,062 | \$ 40,890,288 |  |
| 6,855,548     | 7,006,685     | 8,182,400     | 7,240,447     | 7,457,274     | 5,747,304     |  |
| 7,446,925     | 7,025,515     | 8,450,713     | 8,566,888     | 8,944,587     | 8,207,694     |  |
| 494,210       | 700,857       | 859,472       | 666,868       | 754,351       | 558,522       |  |
| 323,933       | 330,379       | 332,780       | 342,501       | 343,057       | 352,981       |  |
| 8,729         | 18,925        | 24,170        | 32,950        | 122,527       | 137,122       |  |
| -             | -             | -             | -             | -             | -             |  |
| 40,740,059    | 40,367,941    | 47,926,546    | 45,742,330    | 51,262,858    | 55,893,911    |  |
| 43,036        | 178,991       | 76,643        | 10,438        | -             | 42,330        |  |
| 17,108,033    | 17,312,612    | 18,812,366    | 17,081,492    | 19,869,451    | 25,662,883    |  |
| 11,782,323    | 12,016,644    | 11,646,967    | 12,768,090    | 13,641,656    | 13,032,290    |  |
| 4,675,167     | 4,691,292     | 5,638,199     | 6,342,407     | 7,071,819     | 6,357,737     |  |
| 966,961       | 323,068       | 426,330       | 2,452,707     | 2,795,136     | -             |  |
| 924,944       | 1,007,720     | 986,047       | 730,549       | 462,019       | 1,112,545     |  |
| 1,881,830     | 1,645,789     | 2,087,229     | 2,514,757     | 2,945,451     | 2,561,288     |  |
| 1,339,882     | 1,235,837     | 1,125,083     | 1,249,501     | 1,264,282     | 1,364,993     |  |
| 1,690,501     | 1,643,255     | 1,814,118     | 1,413,665     | 1,647,275     | 1,198,503     |  |
| 282,103       | 391,600       | 266,337       | 288,995       | 384,571       | 368,311       |  |
| 618,317       | 13,091        | -             | -             | -             | -             |  |
| 53,502        | 864,803       | 4,450,187     | 649,756       | 429,289       | 1,336,658     |  |
| -             | -             | -             | -             | -             | 967,379       |  |
| -             | -             | 18,661        | 4,714         | -             | -             |  |
| 41,366,599    | 41,324,702    | 47,348,167    | 45,507,071    | 50,510,949    | 54,004,917    |  |
| (626,540)     | (956,761)     | 578,379       | 235,259       | 751,909       | 1,888,994     |  |
| 268,314       | 274,414       | 225,780       | 324,288       | 300,526       | 1,194,871     |  |
| (268,314)     | (274,414)     | (225,780)     | (324,288)     | (300,526)     | (1,194,871)   |  |
| -             | -             | -             | -             | -             | -             |  |
| \$ (626,540)  | \$ (956,761)  | \$ 578,379    | \$ 235,259    | \$ 751,909    | \$ 1,888,994  |  |
| - %           | - %           | 0.04%         | 0.01%         | - %           | - %           |  |

**Alamo Area Council of Governments**  
**Principal Sources of Revenues**  
**Last Ten Fiscal Years**  
**(Modified Accrual Basis of Accounting)**

|   | Fiscal Year          |                      |                      |                      |
|---|----------------------|----------------------|----------------------|----------------------|
|   | 2011                 | 2012                 | 2013                 | 2014                 |
| <b>Earned Revenues:</b>                                       |                      |                      |                      |                      |
| Medicaid <sup>(1)</sup>                                       | \$ 4,232,551         | \$ 3,446,086         | \$ 4,624,276         | \$ 5,663,959         |
| Membership dues   | 290,239              | 295,636              | 300,352              | 318,186              |
| Local Contributions   | 3,115,139            | 3,143,070            | 2,406,722            | 1,045,675            |
| Matching funds  | 6,553,093            | 5,649,545            | 7,455,245            | 6,781,614            |
| Investment income   | 9,672                | 6,659                | 3,911                | 1,523                |
| Other   | 22,018               | 16,164               | 184                  | -                    |
| Total local and earned revenues                               | <u>14,222,712</u>    | <u>12,557,160</u>    | <u>15,081,795</u>    | <u>14,143,623</u>    |
| <b>State Program Revenues</b>                                 |                      |                      |                      |                      |
| General Revenue   | 9,756,518            | 6,883,615            | 8,589,808            | 7,581,588            |
| Permanency Planning   | 76,037               | 87,394               | 67,115               | 53,307               |
| Community Living Options Information Process (CLOIP)          | 223,370              | 213,963              | 215,697              | 260,452              |
| Crisis Behavioral Supports                                    | -                    | -                    | -                    | -                    |
| In-home and Family Support <sup>(2)</sup>                     | 536,618              | -                    | -                    | -                    |
| Nursing Facilities Preadmission Screening and Resident Review | -                    | -                    | -                    | -                    |
| Omnibus Reconciliation Reform (OBRA) Funds                    | 12,853               | 7,268                | 10,089               | 18,518               |
| Other state   | 14,400               | -                    | -                    | -                    |
| Total state program revenues                                  | <u>10,619,796</u>    | <u>7,192,240</u>     | <u>8,882,709</u>     | <u>7,913,865</u>     |
| <b>Federal Program Revenues</b>                               |                      |                      |                      |                      |
| Federal   | 24,602,310           | 18,648,366           | 16,596,676           | 16,541,640           |
| Medicaid Administrative Claiming                              | 350,054              | 659,393              | 328,457              | 287,268              |
| Total federal program revenues                                | <u>24,952,364</u>    | <u>19,307,759</u>    | <u>16,925,133</u>    | <u>16,828,908</u>    |
| Total revenues  | <u>\$ 49,794,872</u> | <u>\$ 39,057,159</u> | <u>\$ 40,889,637</u> | <u>\$ 38,886,396</u> |

Notes:

<sup>(1)</sup> The *Patient Protection and Affordable Care Act* (ACA) was signed into law in March 2010, providing for expansion of the Medicaid program.

<sup>(2)</sup> The In-home and Family Support program ended in fiscal year 2011.

<sup>(3)</sup> OBRA funds ended in fiscal year 2016.

| <b>Fiscal Year</b>   |                           |                      |                      |                      |                      |  |
|----------------------|---------------------------|----------------------|----------------------|----------------------|----------------------|--|
| <b>2015</b>          | <b>2016<sup>(3)</sup></b> | <b>2017</b>          | <b>2018</b>          | <b>2019</b>          | <b>2020</b>          |  |
| \$ 5,793,701         | \$ 5,745,153              | \$ 6,403,262         | \$ 6,599,793         | \$ 6,465,604         | \$ 6,362,345         |  |
| 323,933              | 330,379                   | 332,780              | 342,501              | 343,057              | 352,981              |  |
| 1,598,246            | 786,163                   | 1,212,943            | 1,419,462            | 1,631,288            | 511,933              |  |
| 307,076              | 269,165                   | 383,878              | 334,754              | 407,274              | 221,965              |  |
| 7,097,649            | 7,392,976                 | 8,489,710            | 7,240,447            | 7,457,274            | 5,747,304            |  |
| 8,729                | 18,867                    | 24,170               | 32,950               | 122,527              | 137,122              |  |
| 11                   | 539,658                   | 1,002,792            | 879,747              | 1,194,772            | 1,669,973            |  |
| <u>15,129,345</u>    | <u>15,082,361</u>         | <u>17,849,535</u>    | <u>16,849,654</u>    | <u>17,621,796</u>    | <u>15,003,623</u>    |  |
| 9,665,357            | 9,231,702                 | 13,151,436           | 9,516,097            | 10,856,888           | 3,374,169            |  |
| 95,608               | 88,772                    | 61,061               | 78,895               | 64,754               | 372,203              |  |
| 218,801              | 270,079                   | 209,271              | 206,799              | 193,956              | 162,552              |  |
| -                    | 327,407                   | 639,699              | 204,516              | 171,506              | 513,780              |  |
| -                    | -                         | -                    | -                    | -                    | -                    |  |
| -                    | -                         | 638,745              | 512,829              | 119,361              | 447,549              |  |
| 9,894                | 338,271                   | -                    | -                    | -                    | -                    |  |
| -                    | -                         | -                    | -                    | -                    | 5,350,691            |  |
| <u>9,989,660</u>     | <u>10,256,231</u>         | <u>14,700,212</u>    | <u>10,519,136</u>    | <u>11,406,465</u>    | <u>10,220,944</u>    |  |
| 14,661,683           | 13,859,576                | 14,440,342           | 17,378,962           | 21,277,595           | 29,228,454           |  |
| 959,372              | 1,169,773                 | 936,458              | 994,578              | 957,002              | 982,753              |  |
| <u>15,621,055</u>    | <u>15,029,349</u>         | <u>15,376,800</u>    | <u>18,373,540</u>    | <u>22,234,597</u>    | <u>30,211,207</u>    |  |
| <u>\$ 40,740,060</u> | <u>\$ 40,367,941</u>      | <u>\$ 47,926,547</u> | <u>\$ 45,742,330</u> | <u>\$ 51,262,858</u> | <u>\$ 55,435,774</u> |  |

**Alamo Area Council of Governments**  
**Demographic and Economic Statistics**  
**Last Ten Fiscal Years**

| Calendar<br>Year | Population <sup>1</sup> | Personal<br>Income<br>(\$000) <sup>1</sup> | Avg. Per Capita<br>Personal<br>Income | Gross<br>Sales <sup>2</sup> |
|------------------|-------------------------|--|---------------------------------------|-----------------------------|
| 2011             | 2,301,404               | \$ 56,575,238                              | \$ 24,583                             | \$ 146,766,312,458          |
| 2012             | 2,344,719               | 58,370,156                                 | 24,894                                | 147,649,885,895             |
| 2013             | 2,388,823               | 61,381,726                                 | 25,695                                | 148,276,549,442             |
| 2014             | 2,438,711               | 66,101,449                                 | 27,105                                | 165,977,429,158             |
| 2015             | 2,491,102               | 67,090,551                                 | 26,932                                | 147,242,121,274             |
| 2016             | 2,539,276               | 69,792,782                                 | 27,485                                | 133,579,582,935             |
| 2017             | 2,587,905               | 75,199,941                                 | 29,058                                | 103,523,685,063             |
| 2018             | 2,633,460               | 78,972,198                                 | 29,988                                | 168,662,115,611             |
| 2019             | 2,665,784               | 82,644,636                                 | 31,002                                | 175,264,123,266             |
| 2020             | 2,707,223               | N/A <sup>4</sup>                           | N/A <sup>4</sup>                      | 107,234,819,080             |

Notes:

- 1 Population and Personal Income Derived from U.S. Census Bureau, Annual Estimates of the Resident Population for Counties: July 1, 2019 and July 1, 2020
- 2 Gross Sales, State Tax, and Avg. Outlets Derived from Texas Comptroller of Public Accounts Quarterly Sales tax Report for all industries year 2020. Only available for first 3 quarters of 2020
- 3 Total Employment reflects Civilian Labor Force as of December 2020
- 4 Per the Texas Demographic Center, Selected Economics Characteristics for 2020 have not been released for Texas as of April 2021

|    | <b>Taxable<br/>Sales</b> | <b>Average<br/>Outlets<sup>2</sup></b> | <b>Total<br/>Employment<sup>3</sup></b> | <b>Unemployment<br/>Rate</b> |
|----|--------------------------|--|---|------------------------------|
| \$ | 25,201,601,239           | 4,407                                  | 986,129                                 | 6.5%                         |
|    | 27,731,875,590           | 4,500                                  | 1,089,921                               | 6.3%                         |
|    | 29,576,635,365           | 4,568                                  | 1,024,314                               | 6.5%                         |
|    | 31,591,846,755           | 4,589                                  | 1,049,445                               | 6.9%                         |
|    | 33,102,882,603           | 4,860                                  | 1,074,794                               | 3.7%                         |
|    | 33,546,158,475           | 5,057                                  | 1,104,774                               | 3.9%                         |
|    | 24,811,767,292           | 4,435                                  | 1,132,763                               | 3.4%                         |
|    | 36,417,332,369           | 5,015                                  | 1,079,726                               | 3.0%                         |
|    | 37,848,856,980           | 6,950                                  | 1,189,293                               | 5.1%                         |
|    | 25,478,097,359           | 4,915                                  | N/A <sup>4</sup>                        | N/A <sup>4</sup>             |

**Alamo Area Council of Governments**  
**Principal Employers**  
**Current Year and Nine Years Ago**

| Employer  | 2020           |      |                                       | 2011           |         |                                       |
|---|----------------|------|---------------------------------------|----------------|---------|---------------------------------------|
|   | Employees      | Rank | Percentage of Employment <sup>1</sup> | Employees      | Rank    | Percentage Of Employment <sup>2</sup> |
| Joint Base San Antonio - Lackland, Fort Sam & Randolph <sup>3</sup> | 73,707         | 1    | 6.56%                                 | 100,578        | 1, 2, 3 | 12.09%                                |
| H-E-B   | 22,000         | 2    | 1.96%                                 | 14,588         | 5       | 1.75%                                 |
| United Services Automobile Association (USAA)                       | 19,400         | 3    | 1.73%                                 | 15,000         | 4       | 1.80%                                 |
| Northside Independent School District                               | 13,498         | 4    | 1.20%                                 | 12,244         | 6       | 1.47%                                 |
| City of San Antonio   | 11,183         | 5    | 0.99%                                 | 12,211         | 7       | 1.47%                                 |
| Methodist Health Care System  | 8,620          | 6    | 0.86%                                 | 7,747          | 8       | 0.93%                                 |
| North East Independent School District                              | 8,386          | 7    | 0.75%                                 |                |         |                                       |
| San Antonio Independent School District                             | 7,338          | 8    | 0.65%                                 |                |         |                                       |
| Baptist Health System   | 6,383          | 9    | 0.57%                                 | 6,310          | 9       | 0.76%                                 |
| Wells Fargo   | 5,152          | 10   | 0.46%                                 |                |         |                                       |
| University of Texas Health Science                                  | -              |      | 0%                                    | 6,153          | 10      | 0.74%                                 |
| <b>Total</b>  | <b>175,667</b> |      | <b>15.73%</b>                         | <b>174,831</b> |         | <b>21.01%</b>                         |

Source: Economic Development Division, City of San Antonio, Texas, 2020 Books of Lists - San Antonio Business Journal, and Department of Defense personnel statistics

<sup>1</sup> Percent based on an Employment Estimate of 1,124,400 Non-Farm Jobs in the San Antonio- New Braunfels, TX Metropolitan Statistical Area as of January 2020. Figure provided by the Texas Workforce Commission.

<sup>2</sup> Percent based on an Employment Estimate of 831,900 Non-Farm Jobs in the San Antonio- New Braunfels, TX Metropolitan Statistical Area as of January 2011. Figure provided by the Texas Workforce Commission.

<sup>3</sup> In fiscal year 2012, Lackland, Fort Sam, and Randolph military operations were consolidated into Joint Base San Antonio. In fiscal year 2011, the employee counts were 55,561, 32,000 and 16,017, respectively.

**THIS PAGE LEFT BLANK INTENTIONALLY**

**Alamo Area Council of Governments**  
**Operating Indicators by Function**  
**Last Ten Fiscal Years**

| Function/Program                                | Fiscal Year  |              |              |            |
|---|--------------|--------------|--------------|------------|
|   | 2011         | 2012         | 2013         | 2014       |
| Alamo Area Agency on Aging:                     |              |              |              |            |
| Home delivered meals                            | 144,338      | 140,707      | 131,296      | 136,506    |
| Congregate meals                                | 85,148       | 78,607       | 67,378       | 68,457     |
| Transportation trips                            | 11,650       | 11,049       | 6,069        | 6,083      |
| Bexar Area Agency on Aging:                     |              |              |              |            |
| Home delivered meals                            | 338,062      | 302,558      | 280,766      | 305,358    |
| Congregate meals                                | 507,881      | 417,457      | 346,857      | 350,128    |
| Transportation trips                            | 22,795       | 25,902       | 20,102       | 15,631     |
| Hours of legal and guardianship services        | 2,519        | 2,678        | 5,248        | 4,953      |
| Alamo Local Authority:                          |              |              |              |            |
| Individuals enrolled in HCS program             | 354          | 126          | 132          | 144        |
| Criminal Justice:                               |              |              |              |            |
| Full time basic peace officer courses completed | 3            | 3            | 3            | 3          |
| Basic peace officer graduates                   | 81           | 49           | 71           | 81         |
| Housing/Weatherization:                         |              |              |              |            |
| LIHEAP units created                            | 703          | 206          | 207          | 161        |
| LIHEAP expenditures                             | \$ 1,410,140 | \$ 1,135,285 | \$ 1,204,771 | \$ 824,344 |
| DOE units created                               | 119          | 44           | 56           | 29         |
| DOE expenditures                                | \$ 517,211   | \$ 166,433   | \$ 430,301   | \$ 211,201 |
| Natural resources:                              |              |              |              |            |
| Ozone monitors completed                        | 6            | 6            | 6            | 6          |
| Commute Solutions:                              |              |              |              |            |
| Outreach events completed                       | 3            | 5            | 6            | 7          |
| Clean Cities:                                   |              |              |              |            |
| Alternative fuel workshops completed            | 9            | 7            | 4            | 4          |
| 9-1-1/Technical Assistance:                     |              |              |              |            |
| AACOG match rates                               | -            | -            | -            | 69%        |
| Resource Recovery:                              |              |              |              |            |
| Pass-through dollars for annual projects        | \$ 713,763   | \$ 819,653   | \$ 179,551   | \$ 153,542 |
| Alamo Regional Transit:                         |              |              |              |            |
| Ridership                                       | 157,981      | 139,086      | 114,370      | 113,161    |
| Workforce:                                      |              |              |              |            |
| Rural job seekers assisted                      | 3,759        | 1,086        | 3,809        | N/A        |
| Provided employment services                    | 18,795       | 7,240        | 5,234        | N/A        |

| Fiscal Year  |              |              |              |              |              |  |
|--------------|--------------|--------------|--------------|--------------|--------------|--|
| 2015         | 2016         | 2017         | 2018         | 2019         | 2020         |  |
| 130,932      | 143,731      | 133,233      | 130,568      | 161,152      | 319,355      |  |
| 70,619       | 72,386       | 64,258       | 67,124       | 65,264       | 15,986       |  |
| 6,531        | 492          | 1,090        | 1,356        | 2,535        | 7,422        |  |
| 320,524      | 316,252      | 317,000      | 785,821      | 790,416      | 790,872      |  |
| 403,832      | 382,750      | 355,000      | 263,598      | 605,052      | 119,787      |  |
| 12,210       | 12,695       | 12,642       | 11,061       | 14,139       | 11,112       |  |
| 5,494        | 5,212        | 4,954        | 3,648        | 4,310        | 2,184        |  |
| 409          | 115          | 103          | 89           | 79           | 94           |  |
| 4            | 3            | 3            | 3            | 3            | 3            |  |
| 71           | 81           | 88           | 76           | 72           | 86           |  |
| 242          | 177          | 180          | 228          | 280          | 225          |  |
| \$ 1,506,166 | \$ 1,297,925 | \$ 1,504,234 | \$ 1,858,132 | \$ 2,207,642 | \$ 1,112,902 |  |
| 47           | 47           | 37           | 37           | 36           | 18           |  |
| \$ 375,522   | \$ 380,014   | \$ 341,899   | \$ 363,252   | \$ 442,640   | \$ 110,989   |  |
| 6            | 6            | 6            | 6            | 7            | 7            |  |
| 11           | 12           | 12           | 12           | 6            | -            |  |
| 4            | 4            | -            | 4            | 10           | 4            |  |
| 82%          | 92%          | 98%          | 99%          | 98%          | 99%          |  |
| \$ 113,300   | \$ 158,213   | \$ 161,888   | \$ 158,573   | \$ 106,715   | \$ 173,675   |  |
| 111,145      | 89,037       | 101,394      | 117,378      | 137,635      | 90,507       |  |
| N/A          | N/A          | N/A          | N/A          | N/A          | N/A          |  |
| N/A          | N/A          | N/A          | N/A          | N/A          | N/A          |  |

**Alamo Area Council of Governments**  
**Full-Time Equivalent Employees**  
**By Program/Department**  
**Last Ten Fiscal Years**

| <b>Program/Department</b> | <b>Fiscal Year</b> |             |             |             |
|---------------------------|--------------------|-------------|-------------|-------------|
|                           | <b>2011</b>        | <b>2012</b> | <b>2013</b> | <b>2014</b> |
| IDD                       | 82                 | 89          | 90          | 111         |
| Area Agency on Aging      | 31                 | 38          | 38          | 36          |
| Transportation            | 75                 | 44          | 44          | 52          |
| Administrative            | 23                 | 32          | 33          | 29          |
| Public Safety             | 14                 | 12          | 12          | 13          |
| Weatherization            | 15                 | 13          | 13          | 14          |
| Natural Resources         | 9                  | 9           | 10          | 10          |
| Regional Services         | 1                  | 1           | 1           | 1           |
| Resource Recovery         | 2                  | 2           | 2           | 2           |
| Compatible Use Program    | -                  | -           | -           | -           |
| Workforce/Childcare       | 43                 | 44          | 44          | 10          |
| <b>Total</b>              | <b>295</b>         | <b>284</b>  | <b>287</b>  | <b>278</b>  |

| <b>Year-to-Year Percentage Increases</b> |             |             |           |             |
|--|-------------|-------------|-----------|-------------|
| IDD                                      | 12%         | 9%          | 1%        | 23%         |
| Area Agency on Aging                     | (11%)       | 23%         | -         | (5%)        |
| Transportation                           | (3%)        | (41%)       | -         | 18%         |
| Administrative                           | (12%)       | 39%         | 3%        | (12%)       |
| Public Safety                            | (7%)        | (14%)       | -         | 8%          |
| Weatherization                           | 15%         | (13%)       | -         | 8%          |
| Natural Resources                        | (18%)       | -           | 11%       | -           |
| Regional Services                        | -           | -           | -         | -           |
| Resource Recovery                        | -           | -           | -         | -           |
| Compatible Use Program                   | -           | -           | -         | -           |
| Workforce/Childcare                      | (25%)       | 2%          | -         | (77%)       |
| <b>Total</b>                             | <b>(5%)</b> | <b>(4%)</b> | <b>1%</b> | <b>(3%)</b> |

| <b>Fiscal Year</b> |             |             |             |             |             |
|--------------------|-------------|-------------|-------------|-------------|-------------|
| <b>2015</b>        | <b>2016</b> | <b>2017</b> | <b>2018</b> | <b>2019</b> | <b>2020</b> |
| 130                | 133         | 135         | 133         | 138         | 142         |
| 40                 | 53          | 53          | 52          | 55          | 63          |
| 47                 | 34          | 34          | 36          | 38          | 44          |
| 35                 | 28          | 26          | 24          | 29          | 27          |
| 12                 | 11          | 12          | 12          | 11          | 13          |
| 12                 | 7           | 8           | 8           | 7           | 9           |
| 7                  | 8           | 5           | 2           | 2           | 3           |
| 1                  | 1           | 4           | 2           | 2           | 1           |
| 2                  | 2           | 2           | 2           | -           | 2           |
| -                  | -           | -           | -           | -           | 2           |
| 9                  | -           | -           | -           | -           | -           |
| <b>295</b>         | <b>277</b>  | <b>279</b>  | <b>271</b>  | <b>282</b>  | <b>306</b>  |

| <b>Year-to-Year Percentage Increases</b> |             |           |             |           |           |
|--|-------------|-----------|-------------|-----------|-----------|
| 17%                                      | 2%          | 2%        | (1%)        | 4%        | 4%        |
| 11%                                      | 33%         | -         | (2%)        | 6%        | 6%        |
| (10%)                                    | (28%)       | -         | 6%          | 6%        | 6%        |
| 21%                                      | (20%)       | (7%)      | (8%)        | 21%       | 21%       |
| (8%)                                     | (8%)        | 9%        | -           | (8%)      | (8%)      |
| (14%)                                    | (42%)       | 14%       | -           | (13%)     | (13%)     |
| (30%)                                    | 14%         | (38%)     | (60%)       | -         | -         |
| -  | -           | 300%      | (50%)       | -         | -         |
| -  | -           | -         | -           | -         | -         |
| -  | -           | -         | -           | -         | -         |
| (10%)                                    | (100%)      | -         | -           | -         | -         |
| <b>6%</b>                                | <b>(6%)</b> | <b>1%</b> | <b>(3%)</b> | <b>4%</b> | <b>9%</b> |

**Alamo Area Council of Governments**  
**Capital Asset Statistics by Function**  
**Last Ten Fiscal Years**

|                                      | Fiscal Year |      |      |      |      |      |      |      |      |      |
|--------------------------------------|-------------|------|------|------|------|------|------|------|------|------|
|                                      | 2011        | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
| <b><u>General Government</u></b>     |             |      |      |      |      |      |      |      |      |      |
| Vehicles                             | -           | 1    | 1    | -    | -    | -    | -    | -    | -    | -    |
| Equipment                            | 5           | 5    | 5    | 4    | 3    | 2    | -    | -    | -    | -    |
| Software                             | 1           | -    | -    | -    | -    | -    | -    | -    | -    | -    |
| Furniture & Fixtures                 | 1           | -    | -    | -    | -    | -    | -    | -    | -    | -    |
| <b><u>Aging</u></b>                  |             |      |      |      |      |      |      |      |      |      |
| Equipment                            | 2           | -    | -    | -    | -    | -    | -    | -    | 1    | 1    |
| Furniture & Fixtures                 | -           | -    | -    | -    | 1    | 1    | 1    | -    | -    | -    |
| <b><u>IDD</u></b>                    |             |      |      |      |      |      |      |      |      |      |
| Equipment                            | 2           | 2    | 2    | 2    | 2    | 2    | 2    | 2    | 2    | 4    |
| Furniture & Fixtures                 | -           | -    | -    | -    | 1    | 1    | 1    | -    | -    | -    |
| <b><u>Alamo Regional Transit</u></b> |             |      |      |      |      |      |      |      |      |      |
| Vehicles                             | 78          | 78   | 71   | 79   | 80   | 67   | 43   | 45   | 56   | 54   |
| Equipment                            | 2           | 2    | 2    | 2    | 2    | 2    | 2    | -    | 2    | 2    |
| Software                             | 4           | 4    | 2    | 3    | 2    | 2    | 1    | 2    | 2    | 3    |
| Buildings                            | -           | -    | -    | -    | -    | -    | -    | -    | -    | 1    |
| Furniture and Fixtures               | -           | -    | -    | -    | -    | -    | -    | -    | -    | 1    |
| <b><u>Public Safety</u></b>          |             |      |      |      |      |      |      |      |      |      |
| Vehicles                             | 10          | 8    | 7    | 5    | 6    | 1    | 1    | 2    | 1    | 1    |
| Equipment                            | 8           | 5    | 5    | 4    | 15   | 14   | 13   | 13   | 13   | 13   |
| Software                             | 2           | -    | 1    | 2    | 2    | 2    | 2    | 1    | 1    | -    |
| <b><u>9-1-1</u></b>                  |             |      |      |      |      |      |      |      |      |      |
| Equipment                            | 4           | 2    | 2    | 2    | 4    | 4    | 4    | 3    | 3    | 3    |
| <b><u>Homeland Security</u></b>      |             |      |      |      |      |      |      |      |      |      |
| Vehicles                             | 8           | 8    | 8    | -    | -    | -    | -    | -    | -    | -    |
| Equipment                            | 10          | 7    | 7    | 5    | 1    | 1    | 1    | -    | -    | -    |
| <b><u>Housing</u></b>                |             |      |      |      |      |      |      |      |      |      |
| Vehicles                             | 7           | 6    | 6    | 6    | 4    | 5    | 5    | 9    | 4    | 5    |
| <b><u>Workforce Development</u></b>  |             |      |      |      |      |      |      |      |      |      |
| Vehicles                             | 3           | 3    | 3    | 3    | 3    | 3    | -    | -    | -    | -    |
| Furniture & Fixtures                 | 1           | 1    | 1    | -    | -    | -    | -    | -    | -    | -    |
| <b><u>Natural Resources</u></b>      |             |      |      |      |      |      |      |      |      |      |
| Equipment                            | 2           | -    | -    | -    | 1    | 6    | 6    | 6    | 6    | 6    |
| <b><u>Resource Recovery</u></b>      |             |      |      |      |      |      |      |      |      |      |
| Equipment                            | 1           | 1    | 2    | 2    | 2    | 2    | 2    | 2    | 2    | 2    |

Notes: Assets in excess of \$5,000  
Assets listed are based on items that were depreciated in that fiscal year. Fully depreciated assets are not included in this schedule.  
Assets purchased with grant funds but owned by subrecipients are not included.

**THIS PAGE LEFT BLANK INTENTIONALLY**

## **SINGLE AUDIT SECTION**

**THIS PAGE LEFT BLANK INTENTIONALLY**

## **Report on Internal Control over Financial Reporting on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards**

### **Independent Auditor's Report**

To the Board of Directors  
Alamo Area Council of Governments  
San Antonio, Texas

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of the governmental activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of Alamo Area Council of Governments (Council), as of and for the year ended December 31, 2020, and the related notes to the financial statements, which collectively comprise the Council's basic financial statements, and have issued our report thereon dated July 29, 2021.

#### ***Internal Control over Financial Reporting***

In planning and performing our audit of the financial statements, we considered the Council's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control. Accordingly, we do not express an opinion on the effectiveness of the Council's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies, and therefore, material weaknesses or significant deficiencies may exist that have not been identified. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. We did identify certain deficiencies in internal control, described in the accompanying schedule of findings and questioned costs as items 2020-001, 2020-002, 2020-003, and 2020-004 that we consider to be significant deficiencies.

### ***Compliance and Other Matters***

As part of obtaining reasonable assurance about whether the Council's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### ***Council's Response to Findings***

Council's response to the findings identified in our audit are described in the accompanying schedule of findings and questioned costs. Council's response was not subjected to the auditing procedures applied in the audit of the financial statements, and accordingly, we express no opinion on it.

### ***Purpose of this Report***

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

***BKD, LLP***

San Antonio, Texas  
July 29, 2021

## **Report on Compliance for Each Major Federal Program and Report on Internal Control over Compliance**

### **Independent Auditor's Report**

To the Board of Directors  
Alamo Area Council of Governments  
San Antonio, Texas

#### **Report on Compliance for Each Major Federal Program and State Program**

We have audited Alamo Area Council of Governments' (Council) compliance with the types of compliance requirements described in the *OMB Compliance Supplement* and the State of Texas *Uniform Grant Management Standards* (UGMS), issued by the Texas Comptroller of Public Accounts, that could have a direct and material effect on each of the Council's major federal and state programs for the year ended December 31, 2020. The Council's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

#### ***Management's Responsibility***

Management is responsible for compliance with federal and state statutes, regulations and the terms and conditions of its federal and state awards applicable to its federal and state programs.

#### ***Auditor's Responsibility***

Our responsibility is to express an opinion on compliance for each of the Council's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance); and UGMS. Those standards, the Uniform Guidance and the UGMS require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about the Council's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of the Council's compliance.

#### ***Opinion on Each Major Federal and State Program***

In our opinion, the Council complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the year ended December 31, 2020.

## Report on Internal Control over Compliance

Management of the Council is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Council's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal and state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal and state program and to test and report on internal control over compliance in accordance with the Uniform Guidance and UGMS, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Council's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance and UGMS. Accordingly, this report is not suitable for any other purpose.

*BKD, LLP*

San Antonio, Texas  
July 29, 2021

**Alamo Area Council of Governments**  
**Schedule of Expenditures of Federal and State Awards**  
**For the Year Ended December 31, 2020**

| Federal Grantor/Pass-through Grantor/<br>Program or Cluster Title        | Federal<br>CFDA<br>Number | Pass-through Entity<br>Identifying<br>Number | Total<br>Federal<br>Expenditures | Passed<br>Through to<br>Subrecipients |
|--|---------------------------|--|----------------------------------|---------------------------------------|
| <b>FEDERAL AWARDS</b>  |                           |  |                                  |                                       |
| <u>U.S. Department of Agriculture</u>                                    |                           |  |                                  |                                       |
| Direct:  |                           |  |                                  |                                       |
| Solid Waste Management Grants  | 10.762                    | N/A  | \$ 84,826                        | \$ -                                  |
| Total U.S. Department of Agriculture                                     |                           |  | 84,826                           | -                                     |
| <u>U.S. Department of Commerce/Economic Development Administration</u>   |                           |  |                                  |                                       |
| Direct:  |                           |  |                                  |                                       |
| Economic Development - Support for Planning Organizations                | 11.302                    | N/A  | 68,369                           | -                                     |
| Economic Development Cluster   |                           |  |                                  |                                       |
| Economic Adjustment Assistance - Title II, Section 209                   | 11.307                    | N/A  | 26,934                           | -                                     |
| COVID-19 Economic Adjustment Assistance - Title II, Section 209          | 11.307                    | N/A  | 38,407                           | -                                     |
| Subtotal Economic Development Cluster                                    |                           |  | 65,341                           | -                                     |
| Total U.S. Department of Commerce/Economic<br>Development Administration |                           |  | 133,710                          | -                                     |
| <u>U.S. Department of Defense/Office of Economic Adjustment</u>          |                           |  |                                  |                                       |
| Direct:  |                           |  |                                  |                                       |
| Assistance for Compatible Use and Joint Land Use Studies                 | 12.610                    | N/A  | 888,350                          | -                                     |
| Total U.S. Department of Defense/Office of Economic Adjustment           |                           |  | 888,350                          | -                                     |
| <u>U.S. Department of Housing and Urban Development</u>                  |                           |  |                                  |                                       |
| Passed through the Texas Department of Agriculture:                      |                           |  |                                  |                                       |
| Community Development Block Grant  | 14.228                    | C717221                                      | 13,570                           | -                                     |
| Total Texas Department of Agriculture                                    |                           |  | 13,570                           | -                                     |
| Passed through the Texas Department of Housing and Community Affairs:    |                           |  |                                  |                                       |
| COVID-19 Emergency Solutions Grant Program                               | 14.231                    | E-20DW-48-0001                               | 58,182                           | -                                     |
| Total Texas Department of Housing and Community Affairs                  |                           |  | 58,182                           | -                                     |
| Total U.S. Department of Housing and<br>Urban Development                |                           |  | 71,752                           | -                                     |
| <u>U.S. Department of Justice</u>  |                           |  |                                  |                                       |
| Passed through the Office of the Governor, Criminal Justice Division:    |                           |  |                                  |                                       |
| Violence Against Women Formula Grant                                     | 16.588                    | 2610707                                      | 48,907                           | -                                     |
| Violence Against Women Formula Grant                                     | 16.588                    | 2610708                                      | 8,964                            | -                                     |
| Total Office of the Governor, Criminal Justice Division                  |                           |  | 57,871                           | -                                     |
| Total U.S. Department of Justice   |                           |  | 57,871                           | -                                     |
| <u>U.S. Department of Labor</u>  |                           |  |                                  |                                       |
| WIOA Cluster   |                           |  |                                  |                                       |
| Passed through Texas Workforce Commission:                               |                           |  |                                  |                                       |
| WIOA Adult Program   | 17.258                    | 2920WOS004                                   | 503,924                          | -                                     |
| Total U.S. Department of Labor   |                           |  | 503,924                          | -                                     |
| <u>U.S. Department of Transportation</u>                                 |                           |  |                                  |                                       |
| Passed through the Metropolitan Planning Organization:                   |                           |  |                                  |                                       |
| Highway Planning and Construction Cluster                                | 20.205                    | 2019-2021                                    | 36,959                           | -                                     |
| Subtotal Metropolitan Planning Organization                              |                           |  | 36,959                           | -                                     |
| Passed through the VIA Metropolitan Transit:                             |                           |  |                                  |                                       |
| Federal Transit Cluster  |                           |  |                                  |                                       |
| Federal Transit Formula Grants   | 20.507                    | RPT 1901 (15) 39 1951018011519               | 79,190                           | -                                     |
| COVID-19 Federal Transit Formula Grants                                  | 20.507                    | RPT 1901 (15) 39 1951018011519               | 655,008                          | -                                     |
| COVID-19 Federal Transit Formula Grants                                  | 20.507                    | RPT 2101 (15) 045 2051018051521              | 123,201                          | -                                     |
| Subtotal VIA Metropolitan Transit  |                           |  | 857,399                          | -                                     |
| Passed through Texas Department of Transportation:                       |                           |  |                                  |                                       |
| Bus and Bus Facilities Formula Program                                   | 20.526                    | 51003011520, TX-2020-069                     | 639,036                          | -                                     |
| Subtotal Texas Department of Transportation                              |                           |  | 639,036                          | -                                     |
| Subtotal Federal Transit Cluster   |                           |  | 1,496,435                        | -                                     |

**Alamo Area Council of Governments**  
**Schedule of Expenditures of Federal and State Awards**  
**(Continued)**  
**For the Year Ended December 31, 2020**

| Federal Grantor/Pass-through Grantor/<br>Program or Cluster Title                        | Federal<br>CFDA<br>Number | Pass-through<br>Entity<br>Identifying<br>Number | Total<br>Federal<br>Expenditures | Passed<br>Through to<br>Subrecipients |
|--|---------------------------|---|----------------------------------|---------------------------------------|
| <b>FEDERAL AWARDS (Continued)</b>  |                           |   |                                  |                                       |
| Passed through the VIA Metropolitan Transit:   |                           |   |                                  |                                       |
| Enhanced Mobility of Seniors and Individuals<br>with Disabilities                        | 20.513                    | 1937-2017-3                                     | \$ 16,147                        | \$ -                                  |
| Enhanced Mobility of Seniors and Individuals<br>with Disabilities                        | 20.513                    | TX-2019-070                                     | 156,056                          | -                                     |
| Enhanced Mobility of Seniors and Individuals<br>with Disabilities                        | 20.513                    | TX-2019-070                                     | 62,419                           | -                                     |
| Subtotal Transit Services Programs Cluster   |                           |   | <u>234,622</u>                   | <u>-</u>                              |
| Subtotal VIA Metropolitan Transit  |                           |   | <u>234,622</u>                   | <u>-</u>                              |
| Passed through Texas Department of Transportation:                                       |                           |   |                                  |                                       |
| Formula Grants for Rural Areas   | 20.509                    | RUR 2001 (15) 51218011520                       | 419,446                          | -                                     |
| COVID-19 Formula Grants for Rural Areas  | 20.509                    | RUR 2001 (15) 51218011520                       | 2,664,924                        | -                                     |
| Formula Grants for Rural Areas   | 20.509                    | RUR 2101 (15) 51218011521                       | 429,729                          | -                                     |
| COVID-19 Formula Grants for Rural Areas  | 20.509                    | RUR 2101 (15) 51218011521                       | 404,485                          | -                                     |
| Subtotal   |                           |   | <u>3,918,584</u>                 | <u>-</u>                              |
| Metropolitan Transportation Planning and State Non-Metropolitan<br>Planning and Research | 20.515                    | TX-2019-112                                     | 2,374                            | -                                     |
| Subtotal Texas Department of Transportation  |                           |   | <u>3,920,958</u>                 | <u>-</u>                              |
| Total U.S. Department of Transportation  |                           |   | <u>5,688,974</u>                 | <u>-</u>                              |
| <u>U.S. Department of Veterans Affairs</u>   |                           |   |                                  |                                       |
| Direct:  |                           |   |                                  |                                       |
| Veterans Home Based Primary Care   | 64.022                    | N/A   | 3,847,741                        | -                                     |
| Total U.S. Department of Veterans Affairs  |                           |   | <u>3,847,741</u>                 | <u>-</u>                              |
| <u>U.S. Environmental Protection Agency</u>  |                           |   |                                  |                                       |
| Direct:  |                           |   |                                  |                                       |
| Diesel Emission Reduction Act (DERA)   | 66.039                    | N/A   | 334,127                          | -                                     |
| Total U.S. Environmental Protection Agency   |                           |   | <u>334,127</u>                   | <u>-</u>                              |
| <u>U.S. Department of Energy</u>   |                           |   |                                  |                                       |
| Direct:  |                           |   |                                  |                                       |
| Conservation Research and Development  | 81.086                    | N/A   | 82,168                           | -                                     |
| Total Direct Programs  |                           |   | <u>82,168</u>                    | <u>-</u>                              |
| Passed through Texas Department of Housing<br>and Community Affairs:                     |                           |   |                                  |                                       |
| Weatherization Assistance for Low-Income Persons   | 81.042                    | 56190003117                                     | 217,657                          | -                                     |
| Total Texas Department of Housing<br>and Community Affairs                               |                           |   | <u>217,657</u>                   | <u>-</u>                              |
| Total U.S. Department of Energy  |                           |   | <u>299,825</u>                   | <u>-</u>                              |
| <u>U.S. Department of Health and Human Services</u>                                      |                           |   |                                  |                                       |
| Passed through Texas Health and Human Services Commission:                               |                           |   |                                  |                                       |
| Title VII-EAP - Bexar AAA  | 93.041                    | HHS000874100003                                 | 19,659                           | -                                     |
| Title VII-EAP - Alamo AAA  | 93.041                    | HHS000874100001                                 | 7,875                            | -                                     |
| Subtotal   |                           |   | <u>27,534</u>                    | <u>-</u>                              |
| Title VII-OAG - Alamo AAA  | 93.042                    | HHS000874100001                                 | 47,770                           | -                                     |
| COVID-19 Title VII-OAG - Alamo AAA   | 93.042                    | HHS000874100001                                 | 8,314                            | -                                     |
| Title VII-OAG - Bexar AAA  | 93.042                    | HHS000874100003                                 | 72,893                           | -                                     |
| Subtotal   |                           |   | <u>128,977</u>                   | <u>-</u>                              |

**Alamo Area Council of Governments**  
**Schedule of Expenditures of Federal and State Awards**  
**(Continued)**  
**For the Year Ended December 31, 2020**

| Federal Grantor/Pass-through Grantor/<br>Program or Cluster Title                             | Federal<br>CFDA<br>Number | Pass-through<br>Entity<br>Identifying<br>Number | Total<br>Federal<br>Expenditures | Passed<br>Through to<br>Subrecipients |
|---|---------------------------|---|----------------------------------|---------------------------------------|
| <b>FEDERAL AWARDS (Continued)</b>   |                           |   |                                  |                                       |
| Passed through Texas Health and Human Services Commission (continued)                         |                           |   |                                  |                                       |
| Title III-D - Alamo AAA   | 93.043                    | HHS000874100001                                 | \$ 39,460                        | \$ -                                  |
| Title III-D - Bexar AAA   | 93.043                    | HHS000874100003                                 | 60,731                           | -                                     |
| Subtotal  |                           |   | 100,191                          | -                                     |
| Aging Cluster   |                           |   |                                  |                                       |
| Title III-B - Bexar AAA   | 93.044                    | HHS000874100003                                 | 1,670,195                        | 51,315                                |
| Title III-B - Alamo AAA   | 93.044                    | HHS000874100001                                 | 964,731                          | -                                     |
| COVID-19 Title III-B - Bexar AAA  | 93.044                    | HHS000874100003                                 | 368,138                          | -                                     |
| COVID-19 Title III-B - Alamo AAA  | 93.044                    | HHS000874100001                                 | 129,897                          | -                                     |
| Subtotal  |                           |   | 3,132,961                        | 51,315                                |
| Title III-C - Bexar AAA   | 93.045                    | HHS000874100003                                 | 3,899,189                        | 3,454,016                             |
| Title III-C - Alamo AAA   | 93.045                    | HHS000874100001                                 | 1,272,838                        | -                                     |
| COVID-19 Title III-C - Bexar AAA  | 93.045                    | HHS000874100003                                 | 1,656,317                        | 1,656,317                             |
| COVID-19 Title III-C - Alamo AAA  | 93.045                    | HHS000874100001                                 | 571,008                          | -                                     |
| Subtotal  |                           |   | 7,399,352                        | 5,110,333                             |
| Nutrition Services Incentive Program - Bexar AAA  | 93.053                    | HHS000874100001                                 | 933,210                          | 822,651                               |
| Nutrition Services Incentive Program - Alamo AAA  | 93.053                    | HHS000874100001                                 | 181,461                          | -                                     |
| Subtotal  |                           |   | 1,114,671                        | 822,651                               |
| Subtotal Aging Cluster  |                           |   |                                  |                                       |
|   |                           |   | 11,646,984                       | 5,984,299                             |
| Title III-E - Bexar AAA   | 93.052                    | HHS000874100003                                 | 1,139,714                        | -                                     |
| Title III-E - Alamo AAA   | 93.052                    | HHS000874100001                                 | 352,101                          | -                                     |
| COVID-19 Title III-E - Bexar AAA  | 93.052                    | HHS000874100003                                 | 136,518                          | -                                     |
| COVID-19 Title III-E - Alamo AAA  | 93.052                    | HHS000874100001                                 | 51,876                           | -                                     |
| Subtotal  |                           |   | 1,680,209                        | -                                     |
| Medicare Enrollment Assistance Program (MIPPA -2) - Bexar AAA                                 | 93.071                    | HHS000541100001                                 | 39,248                           | -                                     |
| Medicare Enrollment Assistance Program (MIPPA -2) - Alamo AAA                                 | 93.071                    | HHS000270200022                                 | 34,841                           | -                                     |
| Subtotal  |                           |   | 74,089                           | -                                     |
| COVID-19 Lifespan Respite Care Program - Bexar AAA  | 93.072                    | HHS000541100001                                 | 23,613                           | -                                     |
| COVID-19 Lifespan Respite Care Program - Alamo AAA  | 93.072                    | HHS000270200022                                 | 71,270                           | -                                     |
| Subtotal  |                           |   | 94,883                           | -                                     |
| State Health Insurance Assistance Program - Bexar AAA   | 93.324                    | HHS000874100003                                 | 52,637                           | -                                     |
| State Health Insurance Assistance Program - Alamo AAA   | 93.324                    | HHS000874100001                                 | 31,125                           | -                                     |
| Subtotal  |                           |   | 83,762                           | -                                     |
| Medicaid Administrative Claiming (MAC)  | 93.778                    | 529-09-0032-00065                               | 982,753                          | -                                     |
| Subtotal Medicaid Cluster   |                           |   | 982,753                          | -                                     |
| OPIOID STR - Bexar AAA  | 93.788                    | HHS000874100003                                 | 4,817                            | -                                     |
| OPIOID STR - Alamo AAA  | 93.788                    | HHS000874100001                                 | 4,817                            | -                                     |
| Subtotal  |                           |   | 9,634                            | -                                     |
| Money Follows the Person Rebalancing Demonstration -<br>Transitional Support Team - IDD       | 93.791                    | FY20 - 539-16-0031-0001                         | 116,063                          | -                                     |
| Money Follows the Person Rebalancing Demonstration -<br>Transitional Support Team - IDD       | 93.791                    | FY21 - HHS000541100001                          | 137,880                          | -                                     |
| Money Follows the Person Rebalancing Demonstration -<br>Enhanced Community Coordination - IDD | 93.791                    | FY20 - HHS000270200022                          | 119,663                          | -                                     |
| Money Follows the Person Rebalancing Demonstration -<br>Enhanced Community Coordination - IDD | 93.791                    | FY21 - HHS000541100001                          | 47,289                           | -                                     |
| Subtotal  |                           |   | 420,895                          | -                                     |
| Total Texas Health and Human Services Commission  |                           |   |                                  |                                       |
|   |                           |   | 15,249,911                       | 5,984,299                             |
| Passed through National Council on Aging:   |                           |   |                                  |                                       |
| Medicare Enrollment Assistance Program (MIPPA -2) - ADRC                                      | 93.071                    | PO # 1414                                       | 79,544                           | -                                     |
| Medicare Enrollment Assistance Program (MIPPA -2) - ADRC                                      | 93.071                    | Not Available                                   | 19,430                           | -                                     |
| Subtotal  |                           |   | 98,974                           | -                                     |
| Passed through Texas Department of Housing and Community Affairs:                             |                           |   |                                  |                                       |
| Low-Income Home Energy Assistance Program   | 93.568                    | 81190003006                                     | 369,602                          | -                                     |
| Low-Income Home Energy Assistance Program   | 93.568                    | 81200003178                                     | 1,675,266                        | -                                     |
| Total Texas Department of Housing and Community Affairs                                       |                           |   | 2,044,868                        | -                                     |
| Passed through Texas Council for Developmental Disabilities:                                  |                           |   |                                  |                                       |
| Older Adults with Developmental Disabilities and their Caregivers                             | 93.630                    | 19114   | 296,616                          | -                                     |
| Older Adults with Developmental Disabilities and their Caregivers                             | 93.630                    | 20214   | 41,357                           | -                                     |
| Total Texas Council for Developmental Disabilities  |                           |   | 337,973                          | -                                     |
| Total U. S. Department of Health and Human Services   |                           |   | 17,731,726                       | 5,984,299                             |

**Alamo Area Council of Governments**  
**Schedule of Expenditures of Federal and State Awards**  
**(Continued)**  
**For the Year Ended December 31, 2020**

| Federal Grantor/Pass-through Grantor/<br>Program or Cluster Title       | Federal<br>CFDA<br>Number | Pass-through<br>Entity<br>Identifying<br>Number | Total<br>Federal<br>Expenditures | Passed<br>Through to<br>Subrecipients |
|---|---------------------------|---|----------------------------------|---------------------------------------|
| <b>FEDERAL AWARDS (Continued)</b>                                       |                           |   |                                  |                                       |
| <u>Corporation for National and Community Service</u>                   |                           |   |                                  |                                       |
| Direct:   |                           |   |                                  |                                       |
| Senior Demonstration Program  | 94.017                    | N/A   | \$ 178,765                       | \$ -                                  |
| Total Corporation for National and Community Service                    |                           |   | <u>178,765</u>                   | <u>-</u>                              |
| <u>U. S. Department of Homeland Security</u>                            |                           |   |                                  |                                       |
| Passed through Office of the Governor, Division of Emergency Management |                           |   |                                  |                                       |
| Homeland Security Grant Program   | 97.067                    | 300001930                                       | 43,333                           | -                                     |
| Homeland Security Grant Program   | 97.067                    | 2964005   | 284,541                          | -                                     |
| Homeland Security Grant Program   | 97.067                    | 2100081   | 12,333                           | -                                     |
| Homeland Security Grant Program   | 97.067                    | 29645006  | 49,409                           | -                                     |
| Total Homeland Security Grant Program                                   |                           |   | <u>389,616</u>                   | <u>-</u>                              |
| Total U. S. Department of Homeland Security                             |                           |   | <u>389,616</u>                   | <u>-</u>                              |
| Total Federal Expenditures  |                           |   | <u>\$ 30,211,207</u>             | <u>\$ 5,984,299</u>                   |

**Alamo Area Council of Governments**  
**Schedule of Expenditures of Federal and State Awards**  
**(Continued)**  
**For the Year Ended December 31, 2020**

| <u>State Grantor/Program Title</u>                        | <u>Grant Number</u> | <u>Expenditures</u>  | <u>Passed Through to Subrecipients</u> |
|---|---------------------|----------------------|--|
| <b>STATE AWARDS</b>                                       |                     |                      |  |
| <u>Texas Health and Human Services Commission</u>         |                     |                      |  |
| State General Revenue - Bexar AAA                         | 529-18-0017-00001   | \$ 733,606           | \$ 210,458                             |
| State General Revenue - Alamo AAA                         | 529-18-0017-00001   | 328,099              | -                                      |
| Subtotal  |                     | <u>1,061,705</u>     | <u>210,458</u>                         |
| State General Revenue - FY20                              | HHS000612000001     | 2,312,464            | -                                      |
| Permanency Planning                                       | HHS000612000001     | 44,104               | -                                      |
| Community Living Options Information Process (CLOIP)      | HHS000612000001     | 162,552              | -                                      |
| IDD Crisis Intervention Specialists                       | HHS000612000001     | 170,742              | -                                      |
| IDD Crisis Respite Services                               | HHS000612000001     | 343,038              | -                                      |
| Nursing Facility Specialized Services                     | HHS000612000001     | 447,549              | -                                      |
| Subtotal  |                     | <u>3,480,449</u>     | <u>-</u>                               |
| State General Revenue - FY21                              | HHS000612000001     | 960,303              | -                                      |
| Permanency Planning                                       | HHS000612000001     | 22,337               | -                                      |
| Community Living Options Information Process (CLOIP)      | HHS000612000001     | 73,712               | -                                      |
| IDD Crisis Intervention Specialists                       | HHS000612000001     | 64,776               | -                                      |
| IDD Crisis Respite Services                               | HHS000612000001     | 112,557              | -                                      |
| Nursing Facility Specialized Services                     | HHS000612000001     | 107,229              | -                                      |
| Subtotal  |                     | <u>1,340,914</u>     | <u>-</u>                               |
| Total Texas Health and Human Services Commission          |                     | <u>5,883,068</u>     | <u>210,458</u>                         |
| <u>Commission on State Emergency Communications</u>       |                     |                      |  |
| 911 Emergency Communications                              | FY 2019             | (17,485)             | -                                      |
| 911 Emergency Communications                              | FY 2020             | 711,556              | -                                      |
| 911 Emergency Communications                              | FY 2021             | 509,347              | -                                      |
| Total Commission on State Emergency Communications        |                     | <u>1,203,418</u>     | <u>-</u>                               |
| <u>Office of the Governor - Criminal Justice Division</u> |                     |                      |  |
| Regional Criminal Justice Coordination                    | 2100081             | 54,023               | -                                      |
| Regional Criminal Justice Coordination                    | 30001930            | 120,050              | -                                      |
| Subtotal  |                     | <u>174,073</u>       | <u>-</u>                               |
| Regional Police Training Academy                          | SF-20-A10-14859-17  | 571,723              | -                                      |
| Subtotal  |                     | <u>571,723</u>       | <u>-</u>                               |
| DEAAG   | 2020-01-03          | 258,420              | -                                      |
| Subtotal  |                     | <u>258,420</u>       | <u>-</u>                               |
| Total Office of the Governor - Criminal Justice Division  |                     | <u>1,004,216</u>     | <u>-</u>                               |
| <u>Texas Department of Agriculture</u>                    |                     |                      |  |
| Consumer Protection Project                               | TDA-19-ARED-03      | 183,515              | -                                      |
| Total Texas Department of Agriculture                     |                     | <u>183,515</u>       | <u>-</u>                               |
| <u>Texas Commission on Environmental Quality</u>          |                     |                      |  |
| Rider 7 Air Quality                                       | 582-20-11984        | 398,429              | -                                      |
| Solid Waste Resource Recovery                             | 582-20-10203        | 274,109              | -                                      |
| Total Texas Commission on Environmental Quality           |                     | <u>672,538</u>       | <u>-</u>                               |
| <u>Texas Department of Housing and Community Affairs</u>  |                     |                      |  |
| Amy Young Barrier Removal Program                         | 1002772             | 44,682               | -                                      |
| Amy Young Barrier Removal Program                         | 1002931             | 120                  | -                                      |
| Amy Young Barrier Removal Program                         | 1002985             | 2                    | -                                      |
| Total Texas Department of Housing and Community Affairs   |                     | <u>44,804</u>        | <u>-</u>                               |
| <u>Texas Department of Transportation</u>                 |                     |                      |  |
| Rural Public Transportation                               | 51218011520         | 444,823              | -                                      |
| Rural Public Transportation                               | 51218011521         | 382,291              | -                                      |
| Total Texas Department of Transportation                  |                     | <u>827,114</u>       | <u>-</u>                               |
| <u>Texas Veterans Commission</u>                          |                     |                      |  |
| Housing 4 Texas Heroes                                    | GT-HTX19-020        | 158,370              | -                                      |
| Housing 4 Texas Heroes                                    | GT-HTX20-023        | 132,570              | -                                      |
| Subtotal  |                     | <u>290,940</u>       | <u>-</u>                               |
| Rides 4 Vets  | FVA_20_057          | 111,331              | -                                      |
| Total Texas Veterans Commission                           |                     | <u>402,271</u>       | <u>-</u>                               |
| Total State Expenditures                                  |                     | <u>10,220,944</u>    | <u>210,458</u>                         |
| Total Expenditures of Federal and State Awards            |                     | <u>\$ 40,432,151</u> | <u>\$ 6,194,757</u>                    |

**Alamo Area Council of Governments**  
**Notes to Schedule of Expenditures for**  
**Federal and State Awards**  
**For the Year Ended December 31, 2020**

**Note 1: General**

The schedule of expenditures of federal and state awards presents the activity of all applicable federal and state award programs of the reporting entity. The Council's reporting entity is defined in *Note 1* of the basic financial statements. Federal and state awards received directly from federal and state agencies, as well as awards passed through other government agencies, are included on the schedule of expenditures of federal and state awards. The information in this schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of the Council, is not intended to and does not present the financial position, changes in net assets, or cash flows of the Council.

**Note 2: Basis of Accounting**

The schedule of expenditures of federal and state awards is presented using the modified accrual basis of accounting. The modified accrual basis of accounting is described in *Note 1* of the basic financial statements.

**Note 3: Negative Balances**

Due to a revision in the allocation of certain costs, certain granting agencies have retroactively reallocated certain grant expenditures. As a result of this, the effected grants reflect a negative balance in the current schedule of expenditures of federal and state awards at the request of the granting agency.

**Note 4: Relationship to Federal and State Financial Reports**

Grant expenditure reports as of December 31, 2020, which have been submitted to grantor agencies will, in some cases, differ slightly from amounts disclosed herein. The reports prepared for grantor agencies are often prepared at different dates and sometimes reflect refined estimates of year-end accruals. The reports will agree at termination of the grant, as the discrepancies noted are timing differences.

**Note 5: Indirect Costs**

The Council has not elected to use the 10 percent de minimis indirect cost rate as allowed in the *Uniform Guidance, Section 414*. Instead, the Council uses indirect and fringe benefit rates that are negotiated with the U.S. Economic Development Administration, which is the Council's designated federal cognizant agency. The Council uses a fixed-rate plus carry-forward provision.

**Note 6: Subawards from Discretely Presented Component Unit to Primary Government**

In the administration of grants, the discretely presented component unit (AADC) may sometimes provide subawards to the primary government (AACOG). In accordance with federal and state guidelines, for purposes of determining Type A programs and reporting on the schedule of expenditures of federal and state Awards, these subawards within the single audit reporting entity are eliminated.

**Note 7: Fair Value of Personal Protective Equipment from Federal Sources**

For the year ended December 31, 2020, the Council received \$18,000 in personal protective equipment from federal sources (unaudited).



**Alamo Area Council of Governments**  
**Schedule of Findings and Questioned Costs (Continued)**  
**For the Year Ended December 31, 2020**

8. The threshold used to distinguish between Type A and Type B programs was \$906,336.

9. The Council qualified as a low-risk auditee?

*Yes*       *No*

*State Awards*

10. The independent auditor's report on internal control over compliance with requirements for major state awards programs disclosed:

Significant deficiency(ies)?

*Yes*       *None reported*

Material weakness(es)?

*Yes*       *No*

11. The opinion expressed in the independent auditor's report on compliance for major state award programs was:

*Unmodified*       *Qualified*       *Adverse*       *Disclaimer*

12. The audit disclosed findings required to be reported by State of Texas *UGMS*?

*Yes*       *No*

13. The Council's major state programs were:

**Program**

---

State General Revenue (529-18-0017-00001)

Rider 7 Air Quality (582-20-11984)

State Regional Police Training Academy (SF-20-A10-14859-17)

14. The threshold used to distinguish between Type A and Type B programs as those terms are defined in the State of Texas *UGMS* was \$306,628.

15. The Council qualified as a low-risk auditee as that term is defined in the State of Texas *UGMS*?

*Yes*       *No*

**Alamo Area Council of Governments**  
**Schedule of Findings and Questioned Costs (Continued)**  
**For the Year Ended December 31, 2020**

**Findings Required to be Reported by *Government Auditing Standards***

| Reference Number | Finding   |
|------------------|---|
| <b>2020-001</b>  | <p><b><u>Accounting Segregation of Duties</u></b></p> <p><b>Criteria or Specific Requirement:</b> Management is responsible for establishing and maintaining adequate segregation of duties over its significant transaction cycles.</p> <p><b>Condition:</b> The Controller has access to post entries to the general ledger system and perform accounts receivable reconciliations without review.</p> <p><b>Cause:</b> Current accounting duties do not have controls in place to allow for proper segregation of duties and review of the Controller duties listed in the condition above.</p> <p><b>Effect:</b> The Council has not adequately segregated the Controller’s duties related to entry posting and reconciliation performance. When accounting activities are performed without review, there is an increased potential for error.</p> <p><b>Recommendation:</b> We recommend the Council evaluate its accounting policies related to the Controller’s role and related reviews to ensure adequate approvals are in place.</p> <p><b>Views of Responsible Officials and Planned Corrective Actions:</b> We concur and will amend our policies to reflect appropriate segregation of duties. A new CFO begins employment August 2, 2021, and will oversee the corrective actions.</p> |
| <b>2020-002</b>  | <p><b><u>General Ledger Reconciliation</u></b></p> <p><b>Criteria or Specific Requirement:</b> Management is responsible for reconciling account balances for each of their financial statement line items.</p> <p><b>Condition:</b> Interfund receivables and payables, accounts receivable, and unearned revenue accounts contained numerous debit and credit balances that netted out to the total amount of the asset or liability but did not individually represent a supportable balance. In addition, the specific purpose for interfund receivables, payables, and transfers on the general ledger account balances was unable to be provided and in one instance the balance of unearned revenue exceeded the cash maintained in that fund.</p>   |

**Alamo Area Council of Governments**  
**Schedule of Findings and Questioned Costs (Continued)**  
**For the Year Ended December 31, 2020**

| Reference Number | Finding  |
|------------------|--|
|                  | <p><b>Cause:</b> A clean up of general ledger account balances that pertain to prior years has not been done for the accounts listed above. In addition, the general ledger accounting system is set up to record interfund transactions when an entry is recorded across funds which leads to additional interfund transactions being recorded.</p> <p><b>Effect:</b> Individual general ledger accounts for the balances listed above are not supported by an underlying asset or liability. An entry was required to replenish the cash balance in one fund to the level of unearned revenue in that fund.</p> <p><b>Recommendation:</b> We recommend the Council review the balances listed above and clear out those general ledger accounts that maintain balances that are no longer representative of their underlying activity. We recommend the Council set up a process to document and track interfund activity and the purpose for those transactions. Lastly, we recommend the Council track its unearned revenue and ensure that cash is maintained in the fund to the level of advanced and unearned revenue in the fund.</p> <p><b>Views of Responsible Officials and Planned Corrective Actions:</b> We concur with the finding and will implement the action recommended. The Council will consult with the software company to evaluate why the system is not making the correct entries in order to clear negative and debit balances. A new CFO begins employment August 2, 2021, and will oversee the corrective actions.</p> |
| <b>2020-003</b>  | <p><b><u>Financial Statement Close</u></b></p> <p><b>Criteria or Specific Requirement:</b> Management is responsible for establishing and maintaining effective internal control over financial reporting, including a timely financial statement close.</p> <p><b>Condition:</b> The Council provided 18 adjusting journal entries impacting several account balances after the trial balance was provided for audit.</p> <p><b>Cause:</b> The Council had turnover in management and other factors that impacted the timing of the financial statement close.</p> <p><b>Effect:</b> Not closing in a timely manner extends the timeline for issuance of the audit and, therefore, reduces the relevance of the financial statement information. It is also indicative of an environment without strong policies and procedures surrounding financial reporting.</p>  |

**Alamo Area Council of Governments**  
**Schedule of Findings and Questioned Costs (Continued)**  
**For the Year Ended December 31, 2020**

| Reference Number | Finding   |
|------------------|---|
| 2020-004         | <p><b>Recommendation:</b> We recommend the Council establish a timeline and a checklist for the financial statement close to be completed in a timely manner.</p> <p><b>Views of Responsible Officials and Planned Corrective Actions:</b> We concur and will establish the timeline for the 2021 close and enforce the timeline internally. A new CFO begins employment August 2, 2021, and will oversee the corrective actions.</p> <p><b><u>Schedule of Expenditures of Federal and State Awards (SEFA/SESA) Preparation</u></b></p> <p><b>Criteria or Specific Requirement:</b> 2 CFR 200.510(b) and <i>Uniform Grant Management Standards</i> require certain information to be presented on the schedule of expenditures of federal and state awards.</p> <p><b>Condition:</b> The SEFA/SESA provided does not contain all required information.</p> <p><b>Cause:</b> The Council maintains the SEFA/SEFA in a format that does not contain all of the required information and did not modify the document to include all required information prior to submission for the financial statements.</p> <p><b>Effect:</b> Not including all required information could result in the SEFA not being accepted by the Federal Audit Clearinghouse and increases the potential for errors in the Single Audit.</p> <p><b>Recommendation:</b> We recommend the Council evaluate its SEFA/SESA document against the requirements listed above and put controls in place to ensure all information is captured and presented going forward.</p> <p><b>Views of Responsible Officials and Planned Corrective Actions:</b> We concur and will implement the recommendations. A new CFO begins employment August 2, 2021, and will oversee the corrective actions.</p> |

**Alamo Area Council of Governments**  
**Schedule of Findings and Questioned Costs (Continued)**  
**For the Year Ended December 31, 2020**

**Findings Required to be Reported by Uniform Guidance**

| <b>Reference<br/>Number</b> | <b>Finding</b> |
|-----------------------------|----------------|
| No matters are reportable.  |                |

**Findings Required to be Reported by UGMS**

| <b>Reference<br/>Number</b> | <b>Finding</b> |
|-----------------------------|----------------|
| No matters are reportable.  |                |

**Alamo Area Council of Governments**  
**Summary Schedule of Prior Audit Findings**  
**For the Year Ended December 31, 2020**

| <b>Reference<br/>Number</b> | <b>Finding</b> |
|-----------------------------|----------------|
|-----------------------------|----------------|

---

No matters are reportable.