



# 2020 ANNUAL REPORT



Letter from AACOG Board Chair and Vice Chair	3
2020 Management Team	5
2020 Board of Directors	6
Alamo Regional Transit	8
Area Agencies on Aging and Veteran Services	10
Compatible Use Program	14
Intellectual and Developmental Disability Services	15
Natural Resources	16
Public Safety	17
Regional Services	19
Resource Recovery	20
Weatherization Assistance Program	21
2020–2021 Budgets	22



Dear AACOG members and residents of the Alamo Region:

It seems like the annual letter from the Chair and Vice Chair of the Alamo Area Council of Governments—AACOG carries the same tune year after year. What a great year! Or what a banner year! What can we say about 2020? There were 29 days in February, the 2020 Census was completed, and we were hit with COVID-19! So it has been a different year; we have had to adjust to the “new norm” of wearing masks, getting our temperatures checked, convening meetings virtually, etc. Yet, AACOG still managed to continue its great tradition of providing outstanding services to its member governments and its residents.

We are proud of the way AACOG responded to the COVID-19 pandemic. The agency leadership ensured all employees were able to work remotely when local community leaders ordered a “work safe stay home” order. On March 25, 2020, all AACOG employees began working remotely. Some service delivery had to be modified but AACOG continued to deliver services to member governments and residents. On May 4, 2020, up to 25% of AACOG employees began working from the AACOG facility while the remaining employees continued to work from home. At the publication of this report, up to 75% of AACOG employees are back in the office. Precautionary measures continue to be taken in the office for all AACOG employees and guests. Temperature takers and screeners are located at the entrance of the facility and screen all employees and guests. Personal Protective Equipment—PPE is provided to employees when needed. Employees and guests are required to wear masks and keep a six foot distance in offices and meeting rooms.

AACOG also received significant CARES Act funds to address the pandemic. AACOG’s budget increased about \$15 million across several programs including Transportation, Regional Services, and Aging. Essential workers like bus drivers and other employees who were in direct contact with the public were provided hazard pay. Older adults, seniors 60 and older, were provided \$100 gift cards and food boxes. The Alamo Service Connection—ASC, an information and referral service, the Texas Veterans Network coordination center, and the Alamo Regional Transit—ART control center implemented a new call center technology in August. The new call center technology allows these center employees to take calls from any internet based location, such as the office, home, or internet café. This technology is particularly important during this time when in person services are limited. Our live person answer rate is over 99%.

AACOG has transitioned to a hybrid of service delivery when serving residents and members. AACOG Board and Committee meetings were transitioned to virtual meetings in March and are now held virtually and in person. We have also delivered a series of virtual workshops for Aging, Economic and Community Developers, and Intellectual and Developmental Disabilities—IDD caregivers. In the spring of 2020, the AACOG Public Safety department, through a grant from the Texas Department of Agriculture—TDA was able to distribute 150 credit card skimmer devices to 65 law enforcement jurisdictions in our region. Due to limited in person training capabilities, training was delivered virtually. In addition, AACOG developed short videos for the public in English and Spanish to learn of the dangers of credit card skimmers not only at gas station pumps but also ATMS.

AACOG continued the tradition of earning various recognitions in 2020. Two photos were selected as winners by two national organizations. The National Association of

Regional Commissions—NARC selected a photo of one of our veterans having a socially distant 93rd birthday party organized by his senior companion—Veteran Demonstration Senior Companion program—in May of 2020. This photo was only one of six photos recognized nationally by NARC. The other photo selected was the Intergovernmental Service Agreement—IGSA signing ceremony; this photo was recognized by the National Association of Development Organizations—NADO. NADO also recognized two AACOG programs: IGSA and the Property Assessed Clean Energy—PACE as 2020 NADO Impact Award winners. In September, the National Association of Area Agency on Aging—N4A recognized AACOG’s Older Relative Caregivers Back to School Project with the N4A Aging Innovations Award.

Our Compatible Use Program—CUP is completing a regional compatible use plan for Joint Base San Antonio—JBSA—Randolph, Camp Bullis, Lackland, and a comprehensive plan for Kelly Field, to ensure our military continues, and grows, its missions. Continuing our commitment to the military installations, our Executive Director was elected to the Association of Defense Communities Board of Directors in August of 2020. In serving our service members, veterans, and their dependents, we rebranded our TXServes-San Antonio program to the Texas Veterans Network—TVN. TVN is a \$2 million three year grant funded by the Texas Workforce Commission allowing us to retain coordination services to active duty, veterans, and veteran dependents not only in the Alamo region but also Corpus Christi and Laredo regions.

My personal favorite initiative in 2020 is the Atascosa Cowboy Connect. As the Atascosa County judge, I worked closely with the mayors of Poteet, Pleasanton, and Jourdanton and the ART Director to commit and fund the Atascosa Cowboy Connect. This kicked off on October 1, 2020, with a deviated fixed route between these three cities. Transportation between our cities is critical to continued economic and community development for Atascosa County. We got inspiration for our project from Connect Seguin.

AACOG will close 2020 with the acquisition of a 133,000 square foot complex located at 2700 NE Loop 410 in San Antonio. We anticipate that all employees and programs with the exception of the Police Academy, will be fully transitioned into this new space before the end of the year. We look forward to having our Board meetings in a new state of the art Board room and hope to be able to report a new shooting range for our police academy cadets in 2021.

So while 2020 will go down in history as the year of the “new norm”, it will remain business as usual at AACOG. We look forward to continuing to serve our member governments and residents in 2021 from our new facility. And we stand ready to make adjustments to our services as needed with whatever comes our way. Please enjoy a trip down memory lane in the following pages of AACOG’s 2020 Annual Report.

Charging ahead to 2021!



Robert L. Hurley  
County Judge, Atascosa County  
AACOG Chairman



Suzanne de Leon  
Mayor, Balcones Heights  
AACOG Vice Chair

## MANAGEMENT TEAM



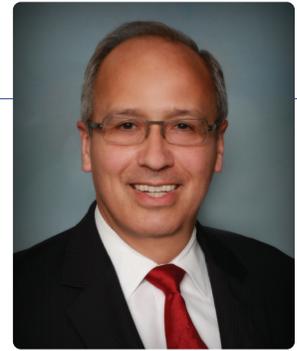
**Diane Rath**  
Executive Director



**John Clamp**  
Chief Financial Officer



**Stella Garcia**  
Senior Director of Operations



**Clifford Herberg**  
General Counsel



**Jacob Ulczynski**  
Senior Director, IDD Services and  
Agency Coordination



**Julio Elizondo**  
Budget Officer



**Deedra Johnson**  
Director of Human Resources



**Claudia Mora**  
Director of Regional Services



**Sean Scott**  
Director of Transportation and  
Natural Resources



**Blanca Tapia**  
Comptroller



**Gloria Vasquez**  
Director of Aging and  
Veterans Programs





## 2020 Board of Directors

**Robert L. Hurley** • Chairman, County Judge  
Atascosa County, Representing Atascosa County

**Suzanne de Leon** • Vice Chair, Mayor  
Balcones Heights, Representing Suburban Cities—GBCCC

## BOARD OF DIRECTORS

**Luana Buckner • Chair**

Edwards Aquifer Authority, Representing Special Districts

**Tommy Calvert • Commissioner**

Bexar County, Precinct 4, Representing Bexar County

**James Danner • Mayor**

City of Hondo, Representing Area Cities (Group A)

**Cris Eugster • Chief Operating Officer**

CPS Energy, Representing Public Utilities

**Richard A. Evans • County Judge**

Bandera County, Representing Bandera County

**Dr. Adriana Rocha Garcia • Councilwoman**

City of San Antonio, District 4, Representing City of San Antonio

**Robert W. Gregory • Mayor**

City of La Vernia, Representing Area Cities (Group B)

**Tim Handren • Mayor**

City of Boerne, Representing Area Cities (Group C)

**James C. Hasslocher • Board Member**

University Health System, Representing Hospital and Health Districts

**Wade Hedtke • County Judge**

Karnes County, Representing Karnes County

**Richard L. Jackson • County Judge**

Wilson County, Representing Wilson County

**Rob Kelly • County Judge**

Kerr County, Representing Kerr County

**Sherman Krause • County Judge**

Comal County, Representing Comal County

**Arnulfo Luna • County Judge**

Frio County, Representing Frio County

**Darrel L. Lux • County Judge**

Kendall County, Representing Kendall County

**Justin Meadows • Councilman**

City of New Braunfels, Representing Urbanized Cities

**Jose Menendez • Senator**

State of Texas, District 26, Representing Urban and Rural Areas

**Andrew Murr • Representative**

State of Texas, District 53, Representing Urban and Rural Areas

**Clayton Perry • Councilman**

City of San Antonio, District 10, Representing City of San Antonio

**Katie N. Reed • Board President**

Northside ISD, Representing School Districts

**Sergio “Chico” Rodriguez • Commissioner**

Bexar County, Precinct 1, Representing Bexar County

**Thomas A. Schoolcraft • Mayor**

City of Helotes, Representing Suburban Cities (GBCCC)

**Chris Schuchart • County Judge**

Medina County, Representing Medina County

**Mark Stroehrer • County Judge**

Gillespie County, Representing Gillespie County

**James E. Teal • County Judge**

McMullen County, Representing McMullen County

**Robert Trevino • Councilman**

City of San Antonio, District 1, Representing City of San Antonio

**John Williams • Mayor**

City of Universal City, Representing Suburban Cities (GBCCC)

**Kevin A. Wolff • Commissioner**

Bexar County, Precinct 3, Representing Bexar County

**Jim O. Wolverton • Commissioner, Guadalupe County, Precinct 3,**

Representing Guadalupe County

**Kyle Biederman • Representative**

State of Texas, District 73, Ex-Officio Member

**Ryan Guillen • Representative**

State of Texas, District 31, Ex-Officio Member

**John Kuempel • Representative**

State of Texas, District 44, Ex-Officio Member

**COL. J. Peter Velesky • Colonel**

Joint Base San Antonio, Ex-Officio Member

**Judith Zaffirini • Senator**

State of Texas, District 21, Ex-Officio Member

**ART provides reliable, professional, and courteous public transportation originating in rural areas outside of San Antonio and Bexar County.**

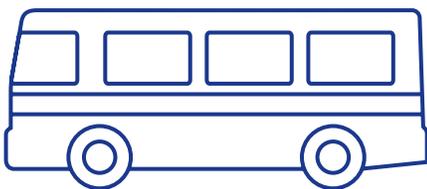


Alamo Regional Transit implemented a new scheduling software for residents. This new program allows clients of the Alamo Region to schedule and track their own trips from the convenience of their home, or by using an application on their smart phone.

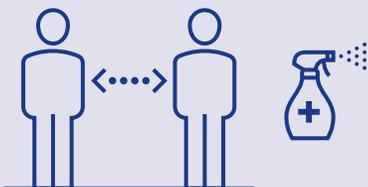
Alamo Regional Transit was the first Rural Transit District in Texas to get its Public Transportation Safety Plan certified by the Texas Department of Transportation.

### Demand Response

ART provides curb-to-curb transportation throughout the Alamo region. Residents may use this service to get to a number of destinations or needs such as shopping, medical appointments, work, or school.

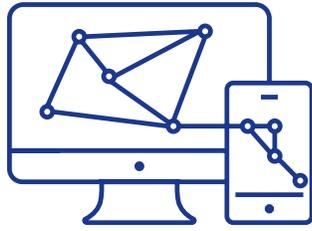


**75 VEHICLES IN ART FLEET**



### COVID-19

As essential workers, ART continued its operations through the COVID pandemic, even with reduced ridership. ART has adopted enhanced cleaning and disinfecting protocols, a touchless fare-free service for all, and reduced its capacity inside vehicles to ensure social distancing.



## ART—TRIPS

SOFTWARE

FOR SCHEDULING AND TRACKING TRIPS

### Deviated Route

ART, in partnership with the city of Seguin, operates a deviated fixed route within the city of Seguin, called “Connect Seguin.” This route is an hour long loop that stops at major destinations around the city. In October of 2020, ART began a second deviated fixed route in Atascosa County, called “Atascosa Cowboy Connect”. This route was made possible through collaboration with Atascosa County, and the cities of Poteet, Jourdanton, and Pleasanton.

### School Kids

ART provides transportation to school children that conventional school bus service does not accommodate, such as after school care or those who live within 2 miles of their school.

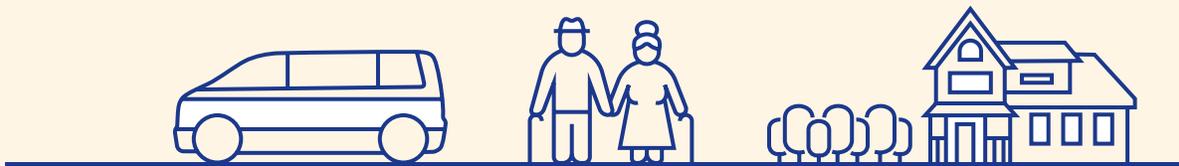


Our focus has been on keeping things as normal and dependable as possible for our clients. Above all, we remember that there are people out there that count on us to get them where they need to go.

Sean Scott , Director of Transportation and Natural Resources

The AAA make it possible for older adults to 'age in place' in their homes and communities by providing a range of options that allow them to choose the home, community-based services, and living arrangements that suit them best.

Services are also available for veterans, veteran dependents, surviving spouses, and active service members by connecting them to veteran serving organizations in the region, as well as providing transportation in the thirteen county region.



## 1 of only 4

### BEC PROGRAMS IN TEXAS

THAT ASSISTS WITH APPLICATIONS FOR MEDICARE BENEFICIARIES



27

### MASONIC WIDOWS

ASSISTED WITH GRAB BARS, PERSONAL ASSISTANCE, INCONTINENCE SUPPLIES, AND UTILITY PAYMENTS

## Aging and Disability Resource Center—ADRC Alamo Service Connection—ASC

The ASC provides a wealth of unbiased information to individuals seeking long-term care and support. The ASC also helps older adults, people with disabilities, veterans, and caregivers navigate the network of accessible options to ensure they receive the best service and supports for their situation.

## Benefits Enrollment Center—BEC

The BEC, one of only four in the State of Texas, allows AACOG's benefits counselors to assist in the completion of applications on behalf of Medicare beneficiaries. The BEC team consults with older adults and persons with disabilities to help them apply for: Medicare Part D, Extra Help or Low Income Subsidy—LIS, Medicare Saving Program, Medicaid, Supplemental Nutrition Assistance Program—SNAP, and Low Income Home Energy Assistance Program—LIHEAP.

## Masonic Widows

The Masonic Widows Assistance Program finds ways for widows of Master Masons in the San Antonio area to age in place with dignity, security, and an enhanced quality of life. AACOG is proud to offer this service, as a Masonic-specific program is unique in the world of AAA. In 2020, the program was expanded, and can now assist widows in all 13 counties.

## 18 CLIENTS

HELPED WITH WHEELCHAIR RAMPS + UTILITY PAYMENTS + MORTGAGE AND RENT PAYMENTS THROUGH HOUSING BOND



## Housing Bond

The AAA Housing Bond funds assist older adults find or maintain housing in order to ensure their health, safety, security, and independence. The AAA team can help individuals relocate to more affordable housing, relocate from long-term care to the community, and assist with repairs or modifications to ease accessibility throughout a home. AACOG was able to serve 18 additional clients with wheelchair ramps, utility payments, and mortgage and rent payments.

## Benefits Counseling

Also known as the State Health Insurance Assistance Program—SHIP, the Benefits Counseling team provides Medicare beneficiaries with information, counseling, and enrollment assistance. Through this free one-on-one counseling, benefits staff assisted over 3,000 Medicare beneficiaries in 2020. The program also provides education, counseling, and advocacy to Medicare beneficiaries of any age.

## Emergency Solutions Grant

The Texas Department of Housing & Community Affairs awarded \$1.1 million in an Emergency Solutions Grant to assist rural residents of the AACOG region impacted by COVID-19. Anyone in the 12 rural counties at risk of displacement or homelessness as a result of COVID-19 is eligible for services, which include rental assistance, utility assistance, and transportation.

## 3,000 CLIENTS SERVED

### BENEFITS COUNSELING TOPICS COVERED:



- MEDICARE
- MEDICAID
- PUBLIC BENEFITS
- ENTITLEMENTS
- LEGAL RIGHTS
- SUPPLEMENTAL SECURITY INCOME
- SENIOR FRAUD
- ADVANCE DIRECTIVES
- LONG-TERM CARE
- NON-COVERED HEALTH
- OTHER INSURANCE
- VETERANS ISSUES
- SOCIAL SECURITY
- FRAUD/SCAMS
- MEDICARE AND MEDICAID APPEALS HEARINGS
- LEGAL ASSISTANCE

**\$2 MILLION GRANT**  
FOR 3 REGIONS AND 27 COUNTIES IN THE  
**ALAMO, LAREDO, AND**  
**COASTAL BEND AREAS**



OVER  
**1,000**  
**VETERANS**  
**SERVED**

## Texas Veterans Network—TVN formerly TXServes

Through a three year grant from the Texas Workforce Commission, the Alamo Area Development Corporation—AADC, AACOG’s charitable arm, was able to expand veteran services to the Laredo and Corpus Christi regions. These South Texas counties are now serviced by over one hundred community partners that can cater to over 27 different needs areas veterans may have.

San Antonio remains the centralized coordination center, where calls from military service members, veterans, and their dependents are answered, processed live, and provided with a warm introduction to the provider that can assist them.

## Veterans Transportation

TVN also works with AACOG’s Alamo Regional Transit—ART program to provide transportation to veterans, veteran dependents, and surviving spouses throughout the 13-county AACOG region. This service helps veterans and their family members get to medical appointments, senior centers, job interviews, work, or even shopping trips.

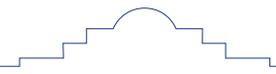
## Veteran’s Directed Home and Community Based Services—VDHCBS

As an alternative to living in a long-term care facility, VDHCBS empowers veterans to choose and manage services and supports from the comfort of their own homes. VDHCBS serves veterans within 100 miles of the City of San Antonio.

## Senior Companion Program

The Senior Companion Program serves veterans and older adults who are identified as socially isolated. Senior Corps volunteers, who are also older adults, provide camaraderie and assistance with cooking, laundry, light household cleaning, and even accompaniment to doctor visits. This helps the veterans and older adults—most of whom are homebound—live more independent lives while maintaining their self-sufficiency.





**\$1.7 MILLION**  
IN NUTRITION ASSISTANCE  
ACROSS THE 13 COUNTIES



OVER  
**\$500,000**  
WAS DISTRIBUTED IN  
GIFT CARDS IN 2020



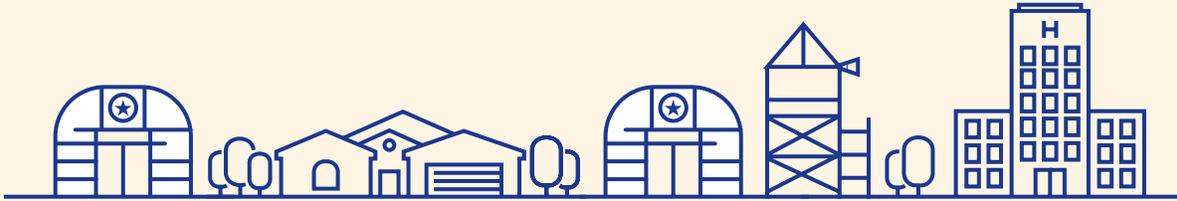
### COVID-19

Food insecurity among older adults was addressed through the implementation of gift card distributions and meal delivery programs. Based on demonstrated need, older adult households received at least one \$100 gift card for the purchase of food and necessary supplies.

Nutrition provider partners initiated curbside delivery of pre-packaged meals, and many transitioned their congregate meals into home-delivered meals.

As a result of COVID-19, nursing and assisted living facilities were closed to the outside public; this forced the Ombudsman team to re-invent their standard operating procedures, shifting to phone, virtual, and ultimately outdoor and window interactions. Ombudsman serve as advocates for residents of long-term care communities (nursing homes and assisted living communities).

The CUP facilitates communication and collaboration between local Joint Base San Antonio—JBSA military installations and city, county, and community stakeholders.



### Kelly Field Comprehensive Plan

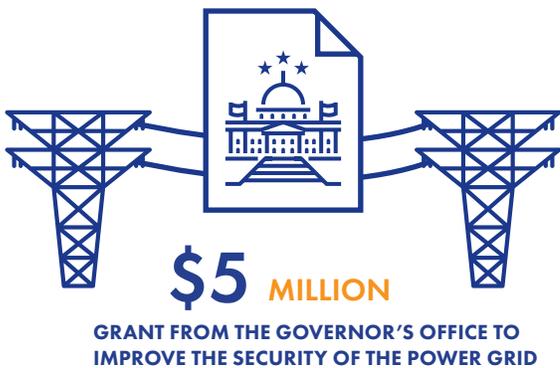
The Kelly Field Comprehensive Plan provides a unified planning framework for this joint-use, civil-military national airport. This plan defines Kelly Field, aligns compatibility of its use, and recommends solutions to enable this vital regional economic hub to continue to grow while informing ongoing (and future) planning efforts of JBSA, City of San Antonio, and Port San Antonio.

### Sentinel Landscape Designation

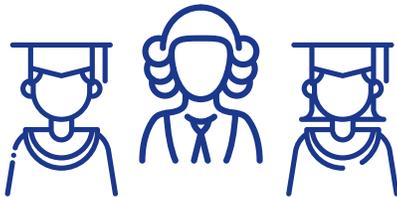
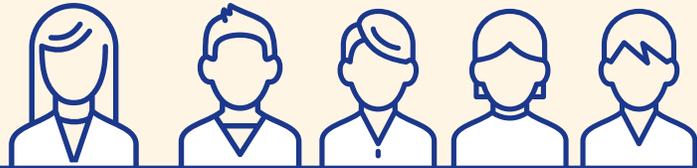
The CUP initiated a collaboration between 29 separate organizations to seek designation of Sentinel Landscape around Camp Bullis. Designation of a Camp Bullis Sentinel Landscape will enable continued mission sustainment of this critical JBSA training facility while also protecting vital natural resources of the Alamo Area.

### Joint Base San Antonio—JBSA Power Sub-Station Hardening Project

In May 2020, AACOG was awarded a \$5M grant from the Governor’s Office to improve the security and resiliency of the power grid supplying JBSA. CPS Energy matched the grant with a \$4M investment of their own, to enhance the physical security of all major power substations supplying JBSA and to remove overhead transmission lines in the clear zones near Randolph Airfield that currently pose a hazard to military pilots and aircrew.



The IDDS program serves as the single point of access and “front door” to publicly-funded services for individuals, of any age, with an Intellectual Disability, Developmental Disability, Autism Spectrum Disorder, or related condition in Bexar County.



## 12 APPRENTICES

SUPPORTED BY EMPLOYMENT SERVICES TO WORK AND LEARN AT THE HYATT HILL COUNTRY RESORT

### Service Coordination

Service Coordinators/Case Managers help people access medical, social, educational, and other appropriate services and supports that will assist them to achieve an acceptable quality of life and community participation.

Service Coordination is provided to individuals enrolling in, participating in, or transitioning from:

Nursing Facilities—NF; Intermediate Care Facilities—ICF/IID; State Supported Living Centers—SSLC; Home and Community-based Services—HCS; Texas Home Living—TxHmL; General Revenue—GR; and, Community First Choice—CFC.

### COVID-19

IDDS implemented a new electronic health records software system, increasing administrative efficiencies and reducing the use of hard copy records. This allows the team to focus resources and effort on providing quality services to the community.

IDDS also implemented a new Employment Services program that expands the pre-vocational and vocational support that IDDS can provide, including the support of internships and apprenticeships in the community.

In coordination with local, state, and federal officials—through implementing the delivery of services through tele-health, electronic documentation, electronic signatures, and close coordination with provider agencies—IDDS was able to transform the way it does business, and is stronger for it.



HEALTH RECORDS SOFTWARE SYSTEM

The Natural Resources program addresses air quality issues in the region by bringing together stakeholders from all interests—government, industry, business, and residents—to develop air pollution reduction plans that benefit residents’ quality of life.



### Alamo Area Clean Cities Coalition

The Alamo Area Clean Cities Coalition facilitates the adoption of alternative fuel (not diesel or gasoline) vehicles and infrastructure. The program fosters the nation's economic, environmental, and energy security by working locally to advance affordable domestic transportation fuels, energy efficient mobility systems, and other fuel-saving technologies and practices.



**\$1.9 MILLION**  
FOR AIR QUALITY MONITORING

### Texas Commission on Environmental Quality—TCEQ Rider 7

AACOG received \$1.9 million from the Texas Commission on Environmental Quality—TCEQ to engage in air quality planning technical activities, including pollutant monitoring and emission inventory improvements for near non-attainment counties: Atascosa, Bandera, Comal, Guadalupe, Kendall, Medina, and Wilson Counties.



The monitoring projects planned for the TCEQ Rider 7 Air Quality Planning Grant will provide us with quality data about ozone behavior that will help inform future decisions related to emission reductions, which will help improve the quality of life of our residents and benefit the regional economy.

Lyle Hufstetler, Natural Resources Project Coordinator

Public Safety is comprised of the Alamo Area Regional Law Enforcement Academy, Criminal Justice Planning, 9-1-1, and Homeland Security programs. These programs offer support, assistance, and training for first responders.



ONLINE USERS REPRESENTING  
**161 of the 254**  
counties in Texas

### Alamo Area Regional Law Enforcement Academy—AARLEA

AARLEA is responsible for training individuals who want to become police officers across the State of Texas. In addition to providing a state-recognized curriculum for the Texas Peace Officer licensure, AARLEA offers regular in-service, or continuing education courses required from all Law Enforcement Officers—LEOs across the State of Texas.

AARLEA integrated an online training platform, offering most of their programs virtually, for LEOs to complete their learning from the safety of their own homes.

AARLEA created a card skimmer fraud awareness video, trained over 1,200 individuals, and delivered 150 card skimmer devices to law enforcement agencies to train on how to investigate this type of crime.



**CARD SKIMMER FRAUD**  
AWARENESS VIDEO TRAINED OVER  
1,200 INDIVIDUALS

### Criminal Justice Planning—CJP

CJP conducts grant workshops, provides information about funding opportunities, and offers technical assistance to area agencies. The projects funded this year will help support a number of different efforts, including providing victim services, improving justice system response to violence against women, juvenile justice, truancy prevention, and improving regional criminal justice programs.

2020 marked the first annual Alamo Area Victim Services Workshop—AAVS. Although this had to be held virtually, the workshop explored multi-disciplinary groups and invited community members to share their roles within those regional teams.



**117**  
ATTENDEES

**CJP HOSTED IDENTIFICATION AND INVESTIGATION OF STRANGULATION CRIMES**

75



**JBSA MILITARY PERSONNEL**

**ATTENDED IN-SERVICE CLASSES AT BOTH THE ACADEMY AND OFF-SITE LOCATIONS**



**\$3.4 MILLION**

**PROCESSED GRANTS BY HLS, PROVIDING SERVICES FOR ALL 13 COUNTIES IN THE ALAMO AREA.**

## 911

The 9-1-1 Program maintains 9-1-1 databases, and monitors essential dispatch equipment and software at each of the 9-1-1 emergency call centers in Atascosa, Bandera, Frio, Gillespie, Karnes, Kendall, McMullen and Wilson counties. The program works to provide a regionalized 9-1-1 database and Public Safety Answering Point—PSAP, and ensures that all 9-1-1 calls are routed, answered, and located on geographic information system—GIS maps for proper handling of the emergency at hand.



## Homeland Security—HLS

The HLS program provides technical assistance to local agencies during the planning phase of their emergency preparedness, specifically when relating to terroristic activities, and also administers federal and state Homeland Security grants. Additionally, HLS works with local jurisdictions to identify gaps in security and creates risk analyses of terrorist attacks and other hazards. Lastly, HLS manages regional projects such as Web Based Emergency Operations Center—WEBEOC and I-Info, which provide training, incident report outlets, and licenses. The data is sent to databases in order to provide real-time access, management, communication, and collaboration of information among organizations within the AACOG region.

Regional Services serves the members and residents of the AACOG Region to create a better economy, strong viable communities, and informed and trained public officials through annual workshops on Planning and Zoning, Economic Development, and a Newly Elected Officials workshop.



OVER **20** GRANTS  
PRESENTED IN AN INFORMATIONAL VIDEO

In order to present information on over 20 grants and millions of dollars available for the region, the program created an informational video detailing state and federal opportunities, per county, including the grant targets, eligible jurisdictions, minimum and maximum amounts, deadlines, and types of applicable projects.

### Comprehensive Economic Development Strategy—CEDS

As an Economic Development District, this program works with cities and counties in developing a Comprehensive Economic Development Strategy—CEDS that must be reviewed and updated each year. In 2020, the CEDS included a section on Opportunity Zones.



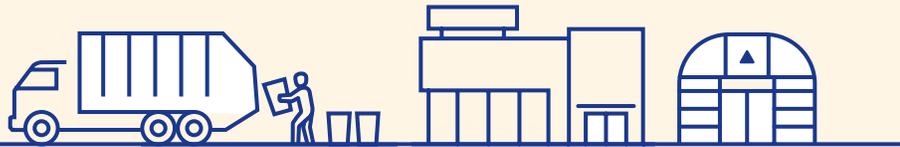
BEGAN PROCESS FOR IDENTIFYING  
**BROADBAND PROJECTS**  
\$10 MILLION GRANT SUBMITTED ON  
BEHALF OF BANDERA COUNTY



Regional Services strives to be a one-stop shop for information on economic and community development. Information and services related to grants and professional training are designed to help our member communities become the communities we want to live and work in; and for our staffs and officials to have the tools to achieve community and economic development.

Claudia Mora, Director of Regional Services

The Resource Recovery program develops solid waste management plans to reduce the amount of waste entering landfills, and promotes resource recovery and environmental conservation initiatives throughout the Alamo region.



**RESOURCE RECOVERY**  
7 PROJECTS FUNDED IN THE AMOUNT OF  
**\$173,675**



**MOBILE APPLICATION**  
OVER 100 ILLEGAL DUMPING SITES  
WERE IDENTIFIED AND REPORTED TO  
COUNTY LEADERS

### Regional Solid Waste Management Plan—RSWMP

The program began updating the RSWMP and creating 5, 10, 15, and 20 year goals for the Alamo region. This process will culminate into a current, adopted plan by the end of 2021, and will lay the foundation for the Resource Recovery program’s focus over the next 20 years.

### Closed Landfill Inventory

The program maintains the closed landfill inventory within the region. This inventory is used by realtors, environmental scientists, developers, planners, and residents seeking information on past uses of land parcels.

### US Department of Agriculture Grant

AACOG received a grant from the USDA to provide illegal dumping enforcement workshops and awareness to Atascosa, Frio, and Medina counties.

Using a new mobile application and interactive map in Atascosa, Frio, and Medina counties, over 100 illegal dumping sites were identified and reported to county leaders.

The Weatherization Assistance Program assists low-income families reduce their energy bills by weatherizing their homes to become more energy efficient, and modifies homes to become more accessible for individuals with disabilities.



H4TXH EXPENDED

**\$300,000**

IN PROJECTS FOR 19 HOMES



### Weatherization

AACOG receives annual funding from the Texas Department of Housing and Community Affairs—TDHCA to operate its weatherization assistance program that includes the Low Income Home Energy Assistance Program—LIHEAP and the Department of Energy program.

AYBR EXPENDED

**\$100,000**

IN PROJECTS FOR 5 HOMES



### Homes for Texas Heroes—H4TXH

This program is designed to improve the quality of life of veterans, and assist them in maintaining their independence. H4TXH assists veterans with home modifications, including minor repairs and accessibility needs. Services are also available for surviving spouses and children of veterans that meet the income eligibility.

PROGRAM	GOAL	ACTUAL	EXPENDITURE
Weatherization—LIHEAP and DOE	244	290	\$2,123,093.29
Homes 4 Texas Heroes	15	19	\$296,927.88
Amy Young Barrier Removal Program	5	5	\$96,513.00

### Amy Young Barrier Removal—AYBR

AYBR provides up to \$20,000 in home modifications for persons with disabilities who need modifications to increase accessibility and eliminate hazardous conditions in their home.

### COVID-19



With limited access to clients' homes in the first half of the year, the team took the opportunity to ramp up its training in COVID preparedness and safety. In June, once inspectors returned to the field, they were equipped with proper personal protection equipment—PPE and returned to assist clients with extraordinary measures.

Alamo Area Council of Governments  
2020 and 2021 Annual Budget

	PROGRAM	ADMINISTRATIVE INDIRECT	LOCAL	2021 BUDGET*	2020 BUDGET**
<b>REVENUES</b>					
Federal	\$29,361,156			29,361,156	\$30,847,123
State	17,855,256			17,855,256	12,851,083
Local / Other / Medicaid	8,877,224		70,000	8,947,224	8,426,129
Delegate Agency Match	10,155,479			10,155,479	6,781,992
Program Income / Interest	614,000		38,040	652,040	448,505
Member Dues / Match			366,435	366,435	293,194
Real Estate Revenues			1,475,128	1,475,128	
<b>Total Revenues</b>	<b>66,863,115</b>		<b>1,949,603</b>	<b>68,812,718</b>	<b>59,648,026</b>
<b>EXPENDITURES</b>					
Alamo Area Agency on Aging	7,384,999			7,384,999	6,096,182
Alamo Regional Transit	7,001,730			7,001,730	6,860,980
Bexar Area Agency on Aging	19,010,304			19,010,304	18,198,303
IDD Services	15,714,155			15,714,155	14,507,346
Weatherization	3,168,394			3,168,394	3,067,518
Public Safety	4,265,758			4,265,758	4,696,896
Natural Resources	2,000,618			2,000,618	1,111,282
Regional Services	320,238			320,238	130,236
Resource Recovery	406,624			406,624	487,625
Compatible Use Program	7,088,157			7,088,157	3,150,576
Local and Match			410,414	410,414	383,520
Admin Budgets		4,523,469		4,523,469	4,581,741
Real Estate Expenditures			1,852,848	1,852,848	
<b>Total Expenditures and Indirect</b>	<b>\$66,360,977</b>	<b>4,523,469</b>	<b>2,263,262</b>	<b>73,147,708</b>	<b>\$63,272,205</b>

\* 2021 Budget as presented during the October 2020 BOD meeting.

\*\* This represents the 2020 Modified Budget.

\*\*\* The Administrative budget excludes program cost recoveries.